

Company registration number: 122596

Quadgas Holdings TopCo Limited

Annual Report and Financial Statements

For the year ended 31 March 2026

Quadgas Holdings TopCo Limited

Strategic Report

For the year ended 31 March 2026

The Directors present their annual report and the audited financial statements of the Group and the company for the year ended 31 March 2026.

Principal activities

Quadgas Holdings TopCo Limited (the company) is a holding company which invests in gas distribution businesses.

The Group comprises Quadgas Holdings TopCo Limited, Quadgas Investments BidCo Limited, Quadgas Holdings Limited, Quadgas PledgeCo Limited, Quadgas MidCo Limited, Quadgas Finance Plc, Cadent Services Limited, Cadent Finance Plc, Cadent Gas Limited, Cadent Gas Pension Trustee Limited, Cadent Gas Pension Property Company 1 Limited and Cadent Gas Pension Property Company 2 Limited. Cadent Gas Limited is the main trading company and operates four of the eight regional gas distribution networks in Great Britain. Using the Group's network, approximately 46 principal shippers and suppliers transport gas to 11 million homes and businesses. Cadent Gas also manages the national gas emergency service free phone line, taking calls and giving safety advice on behalf of the UK gas industry.

Strategy

The Group's strategy is to set new standards on the quality of the services we deliver to all of our customers (our consumers, suppliers and shippers), stakeholders and communities, particularly those that find themselves in vulnerable situations. We have developed a customer first approach that has an ethos of constantly maintaining availability of gas supplies to our customers by developing appropriate techniques and using innovative ways to achieve this goal. We will also push the boundaries on our role in supporting safety of customers in the home, helping alleviate fuel poverty and making our services more accessible to all types of customer. We want our customers and stakeholders to see us as a Force for Good and our sustainability agenda is part of our strategy to achieve this. We work closely with all our stakeholders to achieve this ambition and shape a sustainable future for generations to come.

Future development

Over the RIIO-3 period, we will maintain our focus on safety, reliability, and customer service, continuing to strengthen operational performance across all networks. The new regulatory settlement is very challenging, especially to achieve higher levels of productivity improvement than the rest of the UK economy, needing continued efforts to improve our efficiency and drive the sector forward.

The energy transition is the biggest challenge for our generation. All realistic future energy scenarios recognise that gas networks play a critical role in system resilience, especially during periods of low renewable generation. This winter reinforced that reality; our network responded to significant peaks in demand, driven by both domestic heating needs and increased reliance on gas for electricity generation during the coldest months. The future is likely to involve repurposing the critical national asset that is the gas network to accept hydrogen and biomethane and developing hybrid heat pumps as a lower cost way to reduce carbon emissions, while keeping people warm.

Business environment

The Group manages the gas distribution networks to keep the gas flowing safely and reliably to help keep our 11 million customers connected, safe and warm. The Group are incentivised through Ofgem's regulatory framework called RIIO (Revenue = Incentives + Innovation + Output) to operate efficiently and deliver services that our customers and stakeholders value. These are expressed as commitments across four key outcome areas (tackling climate change and improving the environment, providing a quality experience to all of our customers and stakeholders, and delivering a resilient network to keep the energy flowing safely and reliably).

Ofgem safeguards customers' interests by setting the level of charges we are allowed to recover associated with the output commitments we must deliver. Ofgem is able to make comparisons across all eight gas distribution networks. The output targets are defined such that Cadent Gas maintains safe and reliable networks; makes a positive contribution to sustainability and protects the environment; provides connections to supply new consumers and support new gas entry points into the network; meets social obligations such as reducing fuel poverty and raising awareness of the dangers of carbon monoxide; and provides an agreed standard of service to consumers and other stakeholders.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Our RIIO-2 Outcomes (2021 - 2026)

Delivering a resilient network to keep the energy flowing safely & reliably

| | |
|-----------------------------------|---|
| Emergency call handling | We have delivered our call handling standards across RIIO-2. |
| Emergency response - Uncontrolled | We have continuously improved our emergency response times since the second year of the period, with all networks being above 99% attended in one hour in year five. |
| Emergency response - Controlled | We have continuously improved our emergency response times since the second year of the period, with all networks being above 99% attended in two hours in year five. |
| Tier 1 mains | We have achieved the Tier 1 mains price control deliverable (PCD) targets for all networks. |
| Tier 1 services | Tier 1 services are dependent on Tier 1 mains, we have replaced all services associated with the mains we have decommissioned. |
| Network Asset Risk Metric (NARM) | All networks are forecast to meet the NARM targets falling within the +/-5% deadband, to be confirmed later this year in specific NARM regulatory reporting. |
| London Medium Pressure | We have replaced required mains and made governor interventions, also completing workload carried over from RIIO-1. |
| Capital projects | All projects within PCDs that were required have been completed, two were descope during the price control. |
| High rise building plans | All high rise building plans that could have been completed have been in all four networks. |

Providing a quality experience for all our customers & stakeholders

| | |
|---|--|
| GSOP 4-11 | All our networks have achieved above 90% across RIIO-2. |
| Unplanned supply interruptions | We have incrementally improved our Cadent performance each year of RIIO-2. |
| Planned supply interruptions | |
| Connections CSAT | |
| Complaints handling | |
| Unplanned interruptions - MOBs | We have performed within our Minimum Performance Level throughout RIIO-2. |
| Unplanned interruptions - non-MOBs | |
| Collaborative streetworks | We have delivered 37 collaborative streetworks project across RIIO-2 saving 956 days of disruption. |
| Consumer vulnerability | Adhering to the Fair Treatment Guidance, we have ensured to treat our domestic customers fairly and continued to steer and support customers through the Priority Services Register (PSR). |
| Consumer vulnerability reputational incentive | We have led the sector in furthering support for customers in vulnerable situations through CO Awareness, Fuel Poor Network Extension Scheme (FPNES) & the PSR campaigns, alongside our Centres For Warmth - performing well against the reputational incentive. |

Tackling climate change & improving the environment

| | |
|----------------------------------|--|
| Shrinkage reputational incentive | We have driven shrinkage reductions greater than baseline targets across all our networks against a more challenging baseline than other companies. |
| Shrinkage financial incentive | All our networks have met required targets or are in reward for the incentive. |
| Commercial EV fleet | We have delivered the most decarbonised Commercial Fleet in the sector in the face of challenging outlook, with only logistical practicalities preventing full utilisation of the PCD maximum allowance. |

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Business environment (continued)

Our RIIO-3 commitments (2026 - 2031)

Our RIIO-3 plan features 12 commitments that we will continue to deliver and features seven standout commitments which go above and beyond as industry firsts. This plan will take us on the next step of our journey and continues to ensure we do the very best for our customers. We need to continue to invest to maintain the truly world-class assets that we have, so that the gas network can play a crucial role in delivering net zero over the decades to come.

Safe, secure and resilient supplies

Maintaining a safe network by replacing over 7,700km of iron pipes with plastic to keep customers safe.

Maintaining excellent reliability with 99.9% network reliability through smart asset management. Only 1 in 3 customers will experience an unplanned gas interruption in their lifetime.

Delivering a rapid emergency response with network emergency calls answered within 30 seconds (>90%) and the highest priority emergencies attended within an hour (>97%).

Keeping the network secure with targeted operational resilience plans to manage evolving cyber, physical and climate change threats. ★ 1

Reducing emergency callouts and vulnerability by further focusing beyond the meter on 'in the home' measures.

Infrastructure fit for a low-cost transition to net zero

Reducing our business carbon footprint. 13%+ reduction from further decarbonising our vehicle fleet, property and energy usage.

Improving waste management. 2% year-on-year reduction in waste to landfill.

Pioneering an advanced leakage management approach using leakage detection and a digital platform for analytics to optimise replacement of up to 390km of mains over the period. ★ 2

Delivering insightful and open data to the National Energy System Operator (NESO) and Regional Strategic Energy Planners with local authorities and electricity companies to support practical and efficient heat decarbonisation. ★ 3

Unlocking biomethane potential by facilitating up to 15TWh potential biomethane production to connect to our network by 2032. ★ 4

High quality service

Making a positive impact by offering every household which is vulnerable, as a result of a temporary gas supply outage, tailored welfare.

Providing excellent customer service maintaining upper-quartile customer satisfaction levels on emergency, repair, planned and connection services and complaint handling.

Building on our sector-leading vulnerability strategy and initiatives to **deliver more support to those in fuel poverty for less funding.** ★ 5

Keeping our major cities moving by reducing roadworks and congestion through collaborative streetworks schemes with other utilities and local authorities across our regions. ★ 6

Preparing for transition by establishing a new customer satisfaction survey for our disconnections process and working with the HSE and Ofgem. ★ 7


Efficiency and value for money

Continuing to drive efficiency continuing to set Ofgem's efficiency benchmark for the sector with c.£200m of further ongoing efficiency.

Driving innovation with a strategy focusing on green operations, a smart network and a connected workplace.

Leveraging digital and data best practice by creating a Data Sharing Infrastructure (DSI) and open data portal.

Building workforce and supply chain resilience by tackling skills gaps, driving efficiency through competition, collaboration and innovation and driving workforce equity, diversity and inclusion.

 Our standout commitments

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Consolidated Results

Income Statement

Revenue

Revenue was £2,490 million (2025: £2,172 million) driven primarily by our transportation charges, which are levied on gas shippers, who will then recover these costs from energy suppliers, who in turn recover these costs through consumers' energy bills. Each year our transportation revenues are set in line with the rules prescribed within the RIIO framework.

Any differences between our allowed revenues and the amounts collected through pricing are adjusted in future years. Revenues from gas distribution for the year ended 31 March 2026 increased by £306 million. In the year to March 2025, timing differences reduced our revenues and so the year to March 2026 reflect a return to a normalised level of earnings.

The vast majority, 97%, of revenue we earn is for charges to gas shippers for transporting gas at prices set by Ofgem, our regulator. We don't own the gas in the network or profit from any movement in wholesale gas prices. Equally, our exposure to customer credit losses is largely mitigated under the protections given by the Uniform Network Code (the industry governance contract) and we continue to closely monitor compliance with the code to limit any potential future credit losses. During the year the level of credit losses was nil.

Operating profit

Operating profit for the year of £841 million (2025: £597 million), reflecting higher transportation income in line with the regulated revenue mechanism. Operating costs were higher than the previous year, driven by higher depreciation in relation to our investment in the network, investment in innovation and technology, and higher pass-through costs linked to external factors that are recoverable. These investments are aligned with our RIIO-2 plans and support the delivery of our regulatory outputs and delivery of sustainable returns.

Operating cash flow remained strong at £1,400 million (2025: £1,223 million), supporting healthy liquidity and a stable net debt position relative to our RAV. Our financial position continues to support our strong investment-grade credit ratings and provides a solid foundation for future investment.

Operating costs largely comprise pass-through costs (principally charges associated with our usage of the NTS and business rates) and employment costs of our direct workforce. Pass-through costs in the year increased by £71 million, this increase was largely attributable to expected increased in exit capacity charges of £215 million (2025: £149 million). The Ofgem regulated pricing formula ensures we are reimbursed/deducted for variations in these pass-through costs over future periods.

Following agreement with Ofgem that we could re-purpose our fuel poor connection allowances in RIIO-2 to further support our most vulnerable customers, we spent £40 million in the year on vulnerability and carbon monoxide awareness (2025: £41 million). This spend has enabled us to maintain support for over 420 Centres for Warmth and accelerate the roll-out of collaborative Services Beyond the Meter initiatives.

Spend on technology and innovation projects has also increased to £73 million in the year (2025: £66 million) as we have increased investment in technology as we transition into RIIO-3 and beyond.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Adjusting items

Results are presented on a statutory and adjusted basis.

Included within total operating profit of £841 million (2025: £597 million) are adjusting items of £5 million (2025: £33 million).

The Group carried out a transformation programme to improve the efficiency of our operations by restructuring the business. See Note 6 for further information. These activities are infrequent and adjusting in nature, and are financially material over the course of the multi-year exercise.

Included within finance costs are adjusting items of £45 million (2025: £6 million finance income) in relation to net losses on derivative financial instruments. This is due to the changes in the mark-to-market values of index-linked swaps (RPI & CPI), which are not hedge accounted and have been adversely impacted by increases in projected RPI and CPI rates resulting in a reduction in the net present value of future index-linked cash flows.

Borrowings

Driven by the need to fund our capital investment programme, we have a large, diverse debt book with varying maturities. Our ongoing borrowing requirement results from the need to refinance existing debt and borrow incrementally to fund investment in the business. To manage this ongoing requirement, we ensure continued access to capital markets including the UK, Europe and the US, through pro-active engagement with our debt investors and relationship banks.

Our financing strategy focuses on securing funding in advance of the requirement in order to reduce financing and liquidity risks. 67% of our debt is at fixed rates, outperforming the funding index for cost of debt, with 29% of debt linked to inflation, aligned to the regulatory mechanism for RIIO-3.

On 23 September 2025, Cadent Finance plc, a subsidiary of Quadgas Holdings TopCo Limited, priced 53 million Swiss Franc (CHF) 1.86% fixed rate notes with a settlement date of 14 October 2025 and a maturity date of 14 October 2037. On the same day, the company entered into a cross currency swap which converted the proceeds and all future interest and principal payments on the notes to GBP.

On 16 December 2025, Cadent Gas Limited, a subsidiary of Quadgas Holdings TopCo Limited, entered into a £100 million bilateral term loan with one of its relationship banks. The loan was drawn on 29 January 2026 and matures on 1 January 2033.

On 19 February 2026, Cadent Finance Plc, a subsidiary of Quadgas Holdings TopCo Limited, issued a £250 million 10.5 year fixed rate Green bond, maturing 19 October 2036, with a coupon of 5.625% under its £7 billion Euro Medium Term Note Programme. This bond is guaranteed by, and proceeds were on lent to, Cadent Gas Limited.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Net finance costs

Net finance costs of £510 million (2025: £388 million) were driven by higher interest rates on our borrowings, and lower interest income on current asset investments. Also, higher remeasurement loss on derivatives not designated as hedges, driven by higher RPI and CPI rates relative to March 2025.

As regulated revenues and Regulated Asset Value ('RAV') are currently index-linked to the Consumer Prices Index including owner occupiers' housing costs (CPIH), this offers protection against changes in inflation over the medium term. In addition, inflation-linked liabilities act as a natural hedge against fluctuations in inflation.

Along with the inflation-linked debt, we have previously entered into CPI-linked swaps totalling £1 billion and RPI-linked swaps totalling £400 million, increasing the proportion of our debt book that is hedged to inflation and aligning our position more closely to the Ofgem notional funding model for RIIO-3.

Taxation

In common with other companies with a large long-term asset portfolio we have a significant deferred tax provision that mainly relates to the benefits received in the past from tax allowances on capital expenditure before the depreciation on those assets has been charged to our profits. This provision will be released to the income statement as the depreciation catches up with the tax allowances received.

Our effective rate of corporation tax for the year, before adjusting items, is 27.0% (2025: 25.7%). The effective tax rate is slightly higher than the main rate of corporation tax as a result of non-tax deductible expenditure.

The current tax charge for the period benefits from an additional £122 million of capital allowances associated with the 100% expensing introduced by the Chancellor in March 2023. This reduced the current tax charge and tax liabilities by £30.5 million.

During the year and in accordance with our obligations under Finance Act 2016 Schedule 19, Cadent Gas Limited published its Tax Strategy statement (which can be found on the reports and publications pages of www.cadentgas.com).

Following the award of our initial low-risk rating from HMRC in January 2023, the Group has continued to engage constructively through annual update discussions. A subsequent full Business Risk Review was completed in November 2025, which reaffirmed the Group's low-risk rating.

Our contribution in respect of UK taxes borne and collected during the year ended 31 March 2026 was £382 million direct taxes (2025: £304 million) and £288 million indirect taxes (2025: £292 million).

Statement of Financial Position

The consolidated statement of financial position sets out all the Group's assets and liabilities at the year end. It is dominated by the value of our physical assets and the corresponding borrowings that fund our capital investment programmes.

Capital Investment

Our balance sheet is dominated by the value of our physical assets and the corresponding borrowings that fund our capital investment programmes. Capital investment was £904 million (2025: £919 million) and is primarily associated with the ongoing gas mains replacement programme which saw 1,621 km of mostly cast-iron pipes replaced by polyethylene pipe during the year as planned.

We continue to invest in the long-term resilience of our network. In 2025/26, we invested £904 million in our asset base, delivering the Health and Safety Executive's mains replacement targets and meeting all of our Price Control targets across asset health measures. We delivered over £4 billion of investment in the five years to 31 March 2026 and established ourselves in a strong position as we look forward to the new regulatory period, RIIO-3. This investment continues to be central to maintaining a safe and reliable network and supporting the transition to low-carbon energy, while managing the impact on customer bills.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Statement of Financial Position (continued)

Cash flow and net debt

Borrowings (both current and non-current) at 31 March 2026 were £11,945 million (2025: £11,433 million) mainly comprising fixed rate and index-linked debt.

Our net debt at 31 March 2026 was £12,207 million (2025: £11,705 million). Net debt is a non-IFRS measure which shows the overall debt situation and is calculated by netting the value of the Group's gross borrowings, derivatives and lease liabilities with its cash and other similar short-term financial assets.

The Group continues to have at its disposal sufficient undrawn, committed borrowing facilities at competitive rates for the medium term.

Uses and sources of cash

Our ability to convert revenue to profit and cash is important and, by managing our operations efficiently and safely, we are able to generate sustainable operating cash flows.

Cash generated from operations in 2025/26 was £1,400 million, £177 million higher than in 2024/25, primarily due to higher operating profit, partially resulting from an increase in transportation revenue offset by adverse movements in working capital, capital contributions and adjusting items.

Investing efficiently in the development of our network is essential to maintaining strong performance for our customers and long-term sustainable returns for our shareholders. Consequently, our net cash flow used in investing activities was £943 million (2025: £479 million) of which £897 million (2025: £895 million) is due to spend on the purchase of property, plant and equipment and intangible assets, and £55 million (2025: £371 million received) was invested in financial investments. Cash flows from financing activities included £403 million (2025: £770 million) proceeds received from new debt raised in the year and £Nil (2025: £696 million) used to repay outstanding debt.

Liquidity

We maintain liquidity headroom to ensure that the Group can meet all financial obligations and to fund operations, even during periods of market disruption and times of uncertainty. We manage liquidity by requiring at least 12 months' liquidity available at all times, with at least two months' liquidity available within 24 hours.

As at 31 March 2026, liquidity was provided by a combination of cash, money market funds, bank deposits and committed bank facilities. All amounts held in the Money Market Funds £203 million (2025: £209 million) are redeemable on demand with same day settlement (subject to operational cut off times). Fixed term bank deposits totalled £60 million (2025: £Nil) with average maturity of 90-125 days from inception. We also have access to Revolving Credit Facilities from our relationship banking group. This facility allows for drawings of up to £700 million, £500 million at Cadent Gas Limited and £200 million at Quadgas MidCo Limited. As at 31 March 2026, £5 million of the revolving facility at Quadgas Midco Limited had been drawn down with £695 million left as undrawn.

Included within cash of £21 million (2025: £23 million) is an amount of £11 million (2025: £2 million) received in grants. The use of this cash is restricted by the specific terms and conditions of each grant and is, therefore, not available for general use.

We also maintain a bond programme through Cadent Finance Plc and Quadgas Finance Plc, subsidiaries of Quadgas Holdings TopCo Limited, which allows efficient access to debt capital markets, in a range of different currencies. The combination of short-term liquid funds and access to longer-term borrowings allows us to keep a healthy level of liquidity.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Intangible assets

Goodwill of £1,713 million (2025: £1,713 million) has remained unchanged from the prior year. During the year, management completed the annual impairment test required for the goodwill and indefinite life intangibles that it holds on its balance sheet. The impairment test required the comparison of the carrying value of the net assets of the cash generating unit (Cadent Gas Limited) and its recoverable amount. Climate Change continues to result in uncertainty over the future use of the Cadent Gas assets for transporting natural gas to heat homes and power industry, and management have considered this uncertainty when performing the impairment test. Hydrogen is not the only solution to decarbonisation and will be used in combination with other technologies, such as renewable electricity, heat pumps, heat networks, biomethane or other green gases. The uncertainty over which pathway the UK will follow to reach net zero creates transitional risk for all energy utilities associated with accurately planning infrastructure development. The infrastructure we need can take several years to deliver. We are mitigating this by working closely with Government, regulators, system operators, regional and local authorities and customers to understand need and build 'whole system' plans that minimise uncertainty and risk.

Management have calculated an updated recoverable amount in the year, and as a result no impairment have been recognised with total headroom to impairment of £1,261 million (2025: £1,340 million). Key assumptions made by management in the calculation are described in detail in note 12, with sensitivity analysis performed in note 29.

The Group also holds a balance of £2,143 million (2025: £2,143 million) relating to the gas distribution licence and £40 million in relation to software (2025: £17 million).

Ofgem provide the business with an exclusive right to operate, invest in the infrastructure and earn a fair return on that invested capital over a renewing basis governed by a comprehensive regulatory framework. On the basis that the Licence gives the owner the right to operate and invest in the gas distribution networks within the licenced geographic area, the Licence has been separately recognised and valued as part of the purchase price allocation. An indefinite useful economic life has been assumed for the Licence due to the daily renewing basis. The UK's target to achieve net zero by 2050 will impact how our network is used in the future. In considering the useful economic life of the Licence we have concluded that a Licence will still be required to operate the network regardless of whether it is used for natural gas, hydrogen, biomethane, or other green gases and therefore an indefinite useful life remains appropriate. However, if future developments in technology, climate change agenda or regulatory changes to the Licence that indicate an indefinite life is no longer appropriate, an amortisation charge would be recognised in future periods. See note 29 for impact of the amortisation charge under different modelling scenarios.

Dividend

Our dividend policy is to have an appropriate distribution after having considered the forward committed cash requirements of the business to support our investment programmes, including the Cadent Foundation, and managing an appropriate level of gearing, as well as considering wider macro-economic factors and the broader performance of the business relative to a range of regulatory and customer performance metrics.

In making the decision to pay a dividend in the period, the Board robustly challenged the latest customer, operational and financial performance as well as considering:

- customers benefitting from value for money and high-quality services;
- supporting households in vulnerable situation through the shareholder-funded Cadent Foundation;
- employees being rewarded for their hard work; and
- our investors earning a reasonable return on the equity they have invested in the business. This investment is critical for ensuring the efficient and economic operation of our four regional gas distribution networks today and the investment requirements of the future.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Dividend (continued)

We share totex outperformance equally with our customers through Ofgem's Totex Incentive Mechanism (TIM), meaning when we deliver efficiencies, these also result in lower bills; with our employees through responsible incentive-based bonuses; and with investors through sustainable dividends. We've been able to do this while delivering on our environmental targets, maintaining appropriate gearing and delivering strong financial resilience.

The Board also reviews the company's performance around employees, and executive pay. Executive pay disclosures are significantly enhanced relative to sector standards supported by a remuneration committee that target societal benefits such as performance on customer and sustainability measures alongside financial metrics. We also have transparent and low-risk policies in relation to how we interact with the tax authorities.

All of these factors were taken into account, as well as the Board reviewing the dividend policy and satisfying itself that a series of economic tests could be met. During the year, we paid dividends totalling £329 million (2025: £378 million).

Pensions

We operate pension arrangements on behalf of our employees, some of whom are members of the defined benefit scheme, the 'Scheme', which is closed to new entrants. Membership of the defined contribution scheme is offered to all new employees.

The pension liability recognised on an IAS 19 basis at 31 March 2026 has increased to £3,850 million (2025: £3,788 million), coupled with a decrease in the fair value of the scheme assets in the year to £3,971 million (2025: £4,128 million), the net pension surplus has decreased by 64%.

Impact of new accounting standards

There have been no new standards or revisions to existing standards which have had a significant or material impact on the 2025/26 accounts.

Performance summary

We believe that transparent disclosure of performance against our targets is essential. The KPIs for the Group are aligned with the Cadent Gas Limited KPIs. These are reviewed regularly by the Cadent Gas Limited Executive Committee and the Safety and Sustainability Committees, who are accountable for environmental policy and performance. Some of our measures have been imposed by our regulator and are marked accordingly. See Cadent Gas Limited Annual Report and Accounts 2025/26 for further detail.

Risk Management and principal risks

Risk management overview

The Board is committed to protecting and developing our reputation and business interests and has overall accountability for risk management within the business. The management of risk is embedded within our day-to-day business activities supported by a 'top down' 'bottom up' Enterprise Risk Management (ERM) process that ensures our risk management is aligned to our strategic priorities and objectives.

The Board have overall accountability for risk management. They review and set our risk appetite and review and challenge the principal risks annually.

The Board's Audit and Risk Committee (ARC) undertake an annual review of the risk and assurance processes, as well as considering risk, controls and assurance on a regular basis, providing focused challenge, review and support of Executive and wider management.

The Executive Committee regularly review the risk landscape which has been grouped, for taxonomy purposes, under nine principal risks, each owned by Executive Committee members. Executive Committee members provide top-down monitoring and challenge, including monthly action tracking.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Risk management and principal risks (continued)

Risk management overview (continued)

Identifying, assessing, owning and monitoring functional and operational risks is a management responsibility. The overall risk management framework is applied through a consistent and documented approach to identifying, assessing, treating, monitoring, and reporting risks, through routine risk review sessions undertaken by all functional risk owners. Risks are recorded in our enterprise risk management system and are scored on a unified scoring scale, providing consistency, comparability, and visibility of risks and how they are being managed.

Each function also has a second line assurance capability which reviews, on a risk prioritised basis, the controls that are operated by the respective functions. These are reviewed by functional management, with significant issues being escalated to the Executive Committee and ARC for monitoring, challenge and review.

All key risks are reviewed on a risk-based approach over a five-year cycle by the independent Internal Audit Team, including the risk and assurance processes. 'Co-Source' partners are available to support with specialist reviews where required.

Climate change risk management

We comply with the 11 disclosure recommendations from the Task Force for Climate-related Financial Disclosures (TCFD) (see page 21 to 37). Risk mitigations for physical and transition risks associated with climate change have been put in place and are explained overleaf.

Risk Appetite

Our Risk Appetite is integrated into our risk management framework at both a strategic and operational level. The strategic risk appetite utilises a framework where each principal risk has been assessed. These outcomes are aligned to a measurable risk tolerance that we utilise to understand if the business is performing, at a strategic level, within the agreed principal risk appetite. If risks, taking into consideration existing controls, do not meet our target appetite, a proactive management response will be taken, most commonly enhancement of existing controls or the addition of new ones.

Risks and resulting actions are reviewed and managed operationally via our risk management framework. This is in addition to our standard risk escalation process to the Executive, Audit & Risk Committee and the Board.

Our principal risks and uncertainties include:

We have outlined over the next few pages the principal risks and uncertainties facing the Group. The trend indicates whether our residual risk has increased or reduced, taking account of both changes in the underlying risk and controls in place to manage it.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Risk management and principal risks (continued)

Operational risks

Cyber, physical security breach, data issues or critical system failure

What is the risk?

The risk that the assets, people, systems and data we rely on to support our operations may be a target for cyber and security threats, suffer from system failures or are subject to data issues. Such events could lead to potential safety consequences, suboptimal decision-making, loss of supply or data and potentially enforcement action from regulators and reputational damage.

What are we doing to manage the risk?

- Benchmarked security and cyber security policies, processes and technologies are in place, security response and business continuity management plans are regularly tested.
- Security response and business continuity management plans are regularly tested.
- Critical processes, systems, and security controls are designed on a risk-based approach with a comprehensive framework of protective, detective, responsive and recovery controls.
- Collaboration with Ofgem, National Energy System Operator, the Department for Energy Security and Net zero, National Protective Security Authority and Energy Resilience Group members on key cyber, physical and personnel Security risks and intelligence sharing.
- Implementation of an enhanced Critical National Infrastructure security strategy.
- Engagement with the National Cyber Security Centre and participation in their Early Warning Service.
- Delivery of controls to comply with Enhanced profile for the NCSC's Cyber assurance Framework and assessment to ensure compliance with the Network and Information Security Regulations.
- Intelligence led security awareness training and education for all employees.
- Data management framework in place to ensure robust data governance and swift escalation of data issues for prioritised remediation.
- Supplier assurance assessment informs Cadent of security risks within supply chain.
- Improved risk management capabilities for cyber-physical assets in Cadent Gas Distribution Networks.

Trend

Stable

The security risk continues to develop in terms of capability and intent against a backdrop of geopolitical instability. This includes physical sabotage, cyber incidents and insider threat. Cadent continues to deliver enhancements to its security defences and business continuity measures. This will facilitate Cadent's mission of being a high reliability organisation, whilst collaborating at industry, government and national agency level to meet the current threat landscape.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Risk management and principal risks (continued)

Operational risks (continued)

Effectively managing assets and network reliability

What is the risk?

The risk that our asset management framework does not deliver the right service to our customers and stakeholders. Failure to effectively manage individual assets or our networks could lead to asset failures which may result in a failure to provide great customer service, a safety or environmental incident or failure to meet our regulatory standards of service.

What are we doing to manage the risk?

- Asset management framework that is independently accredited to ISO55001 standard.
- Delivery of the iron mains replacement programme to remove all iron mains within 30m of a property by 2032.
- Suite of engineering policies and standards.
- A dedicated Plant Protection team who work closely with third parties who may carry out work close to our assets.
- Experienced engineering and asset management teams who ensure good quality asset investment decisions are made which deliver legislative and regulatory commitments.
- Weather forecast and demand modelling.
- Process Safety Risk Control Standards.
- Fail safe asset design.
- Alarm and fault management.

Trend

Stable

Continual maintenance and investment is required to maintain the high degree of reliability and service that our customers expect.

Securing critical goods and services

What is the risk?

There is a risk that we are unable to secure or maintain access to the critical goods, services, and contractors required to operate and maintain our gas distribution network, which could adversely impact the level of service provided to customers.

What are we doing to manage the risk?

- Demand forecasting and scenario planning in place to anticipate seasonal peaks and supply chain disruption.
- Supplier vetting and resilience assessments in place to provide assurance over capability, capacity, and continuity.
- Framework agreements, call off arrangements, and contractual terms in place to support quality and continuity of supply.
- Annual value plan of procurement activities to support strategic planning to ensure continuity of supply.
- Alternative and secondary suppliers in place for critical goods and services to reduce single supplier dependency.
- Supplier lead times monitored, reflecting delivery requirements and product criticality.
- Stock holding in place across all networks, with levels flexed in response to demand, including increased holding during peak periods (e.g. winter).
- Automated process in place to replenish stock at defined trigger points, which are regularly reviewed.

Trend

Stable

The external environment remains challenging, with geopolitical uncertainty contributing to ongoing supply chain pressures and increased competition for resources, driven by sustained domestic infrastructure investment.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Risk management and principal risks (continued)

Operational risks (continued)

Recruiting and retaining talent

What is the risk?

There is a risk that we cannot attract, develop, engage, or retain the talent required to operate our business effectively and deliver our strategic objectives. Failure to sustain a resilient, inclusive, and well supported workforce could impact the delivery of our purpose and overall business performance.

What are we doing to manage the risk?

- Strategic workforce planning to understand long-term resource requirements.
- Competitively benchmarked rewards packages incentivise performance aligned to the company's objectives.
- Succession plans are in place across the business.
- Capability and skills assurance processes in place for safety critical and regulated roles, including ongoing competence assessment and refresher training.
- Support development of STEM subjects.
- Talent and training programmes, including those for graduates and apprentices.
- Workforce engagement and listening mechanisms in place (e.g. surveys, forums, employee networks) to inform people strategy and continuous improvement.
- Diversity, equity, and inclusion initiatives in place to broaden access to talent and support a resilient and representative workforce.

Trend

Stable

The external environment remains challenging with disruption from geopolitical events creating global supply chain pressures and competition for skilled resources in key areas from domestic infrastructure investment.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Risk management and principal risks (continued)

Regulatory and compliance risks

Legal and regulatory compliance

What is the risk?

Failure to comply with legal and regulatory requirements could result in disruption to the operational business, penalties and damage to our reputation.

We set high standards of ethics and compliance that we expect those working for us to follow. As a regulated business, compliance with legislative and regulatory requirements is fundamental to our ability to operate.

What are we doing to manage the risk?

- Dedicated operational teams focus on the delivery of our standards of service.
- A governance framework closely monitors our regulatory output delivery and ensures that emerging risks and issues are escalated and managed in a timely manner.
- A strong ethical and compliance culture underpinned by our value of “We take responsibility” and reinforced through our guide to ethical conduct “Always doing the right thing”, ethical training and communications including a strong ‘tone from the top’.
- An assurance process which includes our compliance with legal and regulatory obligations.
- Horizon scanning to identify legal and regulatory changes and developments.
- Licence obligation matrix ensures clear ownership of each licence condition.

Trend

Stable

Legal and regulatory regime remains stable with no fundamental changes in our inherent risks or controls.

Safety, health and environment

What is the risk?

Safety is the foundation of all our operations. Although major incidents are rare, we recognise that ongoing vigilance is essential, as human factors and potential asset and system failures continue to pose inherent risks to our colleagues and the communities we serve.

The wellbeing of our employees is therefore, critical, alongside careful consideration of the potential impacts our operations may have on the environment.

What are we doing to manage the risk?

- Network operated in line with an HSE accepted Safety Case (required under the Gas Safety Management Regulations)
- Safety, Health and Environmental Management System accredited to ISO 14001 and ISO 45001.
- Visible leadership and commitment to health, safety, environmental and security matters, including a programme of senior leadership safety visits.
- Comprehensive safety and engineering management system aligned with legislative requirements and codes of practice.
- Incident response, investigation and review processes.
- Structures in place for cross-industry sharing of good practice and learning.
- An employee assistance programme, as well as psychological and physiotherapy services for all employees.
- Human factors and safety critical task analysis.
- Promoting physical and mental wellbeing through Wellhub and free unlimited use of gyms and other fitness facilities.

Trend

Stable

We continue to make improvements to our safety, health and environment regime. We have achieved ISO 45001 certification for the first time, which is a significant milestone that recognises our commitment to Occupational Health and Safety Management.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Risk management and principal risks (continued)

Strategic risks

Changes in the external landscape

What is the risk?

There is a risk that changes in the external landscape, due to factors such as geopolitical or domestic events and subsequent political pressures lead to either inertia in decision-making or decision-making which does not support our strategic priorities, such as supporting the achievement of net zero through the use of hydrogen.

What are we doing to manage the risk?

- Monitoring of external developments to understand potential disruptive forces, to enable us to proactively manage them.
- Engagement with national and regional stakeholders to ensure we understand policy, customer drivers and the regulatory landscape.
- We continue to contribute to the net zero transition debate.
- Close working partnerships with the Energy Innovation Centre and with Department for Energy Security and Net Zero (DESNZ), Ofgem and third parties to share innovations and implement best practice.

Trend

Stable

We now have certainty over the RIIO-3 price control following the Final Determination received in December 2025. This sets clarity on the outputs we must deliver and the revenues we will receive for the next five-year period. This includes funding for innovation and decarbonisation initiatives. There is an increasing political movement to defer Net Zero ambitions in favour of short-term priorities, such as defence spending, which may lead to prolonged reliance on gas. Further clarity on the future role of the network is also expected following the Government's Heat Policy decision, which is expected to be published in 2026.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Risk management and principal risks (continued)

Strategic risks (continued)

Protecting customers' interests

What is the risk?

There is an opportunity that we could be doing more to keep both current and future customers safe and warm with access to affordable energy which we must exploit.

What are we doing to manage the risk?

- Clear customer targets are closely monitored, with improvement plans in place where necessary.
- Regular reviews of the customer experience journey.
- Support provided to fuel poor customers on energy efficiency, carbon monoxide safety and assistance in restoring or replacing faulty appliances.
- Special measures are in place for customers on the Priority Services Register.
- Two volunteering days a year for all employees.
- Matched giving programme on charitable fundraising.

Trend

Stable

No fundamental changes in our inherent risks or controls but customer performance continues to improve.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Risk management and principal risks (continued)

Strategic risks (continued)

Climate change

What is the risk?

The risk and opportunities associated with climate change and biodiversity present themselves in three ways:

1. the opportunity to help drive forward the UK's hydrogen economy for decarbonisation;
2. the risk that our own operations contribute to climate change; and
3. the risk that our own assets and operations are impacted by climate change or negatively impacting biodiversity.

What are we doing to manage the risk?

- Future of Gas programme to consider future scenarios and how we can support the delivery of the green gas economy.
- By connecting more sustainable sources of gas, such as biomethane, we are already providing consumers with more sustainable energy.
- Reduction of our own carbon footprint, including replacement of iron gas pipes which reduces leakage, using electric vehicles and biomethane powered HGVs.
- Extreme weather framework and flood threat analysis.
- Alignment of Scope 1 and 2 emissions to the Carbon Trust net zero route.
- Partnership with The Wildlife Trusts to achieve the biodiversity benchmark.
- Working to achieve net habitat gain in areas associated with our activities.
- Our Environmental Action Plan outlines a range of initiatives that we will deliver our commitments and targets on climate change and biodiversity loss protection.

Trend

Stable

The impacts of climate change continue to be felt across our networks. We remain committed to achieving net zero Scope 1 and 2 emissions by 2050, using a 2019/20 baseline. We are already reducing our footprint by deploying enhanced leakage detection, lowering our own gas and fuel consumption, and transitioning our fleet to EVs. Changes in the external landscape (incl. on UK net zero ambition) are referenced in the Changes in the external landscape risk.

The most preferred 2050 scenario from the National Energy System Operator suggest a 300 TWh gas system by 2050, broadly split between equal proportions of natural gas (with Carbon Capture, Utilisation, and Storage, or other offsetting), hydrogen and biomethane. There is general acceptance from Government and Ofgem that in the absence of hydrogen, and due to the slow roll out of heat pumps, there will be a continued network for some time to transport natural gas.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Risk management and principal risks (continued)

Financial risk

Macro-economic and financial risk

What is the risk?

Liquidity risk is the risk that the Group does not have sufficient funds to meet the obligations or commitments resulting from its business operations or associated with its financial instruments, as they fall due.

What are we doing to manage the risk?

- A prudent level of liquid assets and committed funding facilities consistent with the Board approved treasury policy.
- As at 31 March 2026, liquidity was provided by a combination of immediately available cash and money market funds, fixed term cash deposits and committed bank facilities (£700 million).
- The Board is responsible for monitoring the policies, setting limits on the maturity of liquidity and deposit funding balances and taking any action as appropriate.
- Access to Revolving Credit Facilities (RCFs) from our relationship banking group for drawings of up to £700 million by Quadgas Holdings TopCo group – £695 million undrawn as at 31 March 2026.

Trend

Stable

The level of liquidity remains strong and well in excess of minimum requirements. The proactive refinancing activity in the year has further supported liquidity.

Credit risk is the risk that financial loss arises from the failure of a customer or counterparty to meet its obligations under a contract as they fall due. Credit risk arises principally from trade finance and treasury activities. In accordance with IFRS 9, the Directors have considered and quantified the exposure of the Group to counterparty credit risk and do not consider there to be a material credit risk adjustment required.

- Dedicated standards, policies and procedures are in place to control and monitor credit risk.
- Creditworthiness of each of our 46 principal shippers (direct customers) is closely monitored in line with industry wide parameters.
- Exposure to shipper credit losses mitigated in most cases by the protection given by the Uniform Network Code (the industry governance contract).
- The Code requires customers to pay monthly and to provide security for their transportation services minimising the risk of payment default. In addition, the 'Supplier of Last Resort' (SoLR) process ensures future revenues are not impacted.

Stable

The drivers of credit risk remain unchanged. Customer credit remains concentrated on the same large shippers where protections exist via industry code. The level of treasury-related credit risk on financial investments remains largely unchanged with investment subject to minimum credit rating criteria.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Risk management and principal risks (continued)

Financial risk (continued)

Macro-economic and financial risk (continued)

| What is the risk? | What are we doing to manage the risk? | Trend |
|---|--|--|
| <p>Market risk is the risk that future cash flows of a financial instrument, or the fair value of a financial instrument, will fluctuate because of changes in market prices. Market prices include foreign exchange rates, interest rates, inflation, equity and commodity prices. The main types of market risk to which the Group is exposed are interest rate risk, inflation risk and exchange risk in relation to debt issued in foreign currency.</p> <p>The Group has no significant transactional foreign exchange or equity exposure. The Group is exposed to commodity price volatility, particularly gas prices.</p> | <ul style="list-style-type: none">• The Board reviews and approves policies for managing market risks on an annual basis. The Board also approves all new hedging instruments.• The management of market risk is undertaken by reference to risk limits, approved by the Chief Financial Officer or Director of Corporate Finance under delegated authority from the Board.• The Group borrows in the major global debt markets at fixed, index-linked and floating rates of interest. Volatility associated with these markets is managed using derivatives, where appropriate, to generate the desired exposure.• The debt book is now c. 30% inflation hedged which provides strong protection to downside inflation risk.• Cadent does not take long term market risk in relation to gas prices. In the short term, there is exposure, however, regulatory mechanisms are in place to ensure recovery of costs driven by changes in market prices over time.• Cadent is exposed to the risk of commodity price movements where volatility impacts real input costs to our investment programme. Regulatory mechanisms are in place with the ambition to mitigate this volatility. | <p>Stable</p> <p>The external economic landscape remains volatile and while inflation levels have reduced and expectations are for interest rates to follow suit, there are still economic and geopolitical uncertainties.</p> |
| <p>Financial management risk is the risk that we could be exposed to loss, fraud or inefficiency if there are weaknesses in our day-to-day financial management controls.</p> | <ul style="list-style-type: none">• We operate a comprehensive financial controls framework across the business that seeks to identify and mitigate the risk of loss, fraud or misstatement of our financial performance.• We undertake cyclical reviews of the controls over our key financial processes to ensure that they remain relevant, fit for purpose and are operating as expected.• Dedicated second and third line resources undertake assurance activities over the controls framework to provide confidence in its ongoing operation. | <p>Stable</p> <p>The stable nature of the regulatory business, alongside focus on a robust controls framework supports a stable environment.</p> |

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Climate related financial disclosures

Our strategy for responding to climate change

As the UK's largest gas distribution network, delivering around 35% of the nation's energy, most of our climate impact sits within Scope 1 which includes leakage from the Network. We recognise we play a central role in supporting a credible and affordable pathway to net zero. Our strategy, therefore, is to evolve our network to enable the scale-up and transportation of green gases such as biomethane and hydrogen, reducing leakages in the network (i.e. fugitive emissions), supporting electrification (through hybrids – a combination of gas boiler and heat pump – and providing resilience for the electricity network through dispatchable gas-to-power generation), and ensuring consumers benefit from a secure, affordable transition. We are making progress, growing the volume of biomethane we transport in our network, proactively reducing emission leakage using advanced analytics and new high-sensitivity emissions detectors, and preparing parts of the network for hydrogen when customers are ready and appropriate policy frameworks are in place.

This strategy aligns with the National Energy System Operator's Future Energy Scenarios, which highlight the continued need for a balanced mix of energy carriers. These include natural gas with Carbon Capture Utilisation and Storage (CCUS), biomethane (with the potential for negative emissions where carbon capture is applied), and hydrogen for industry, transport, flexible power and, where appropriate, heating.

In 2025/26, the Group generated 1.080 MtCO_e of Scope 1 and 2 emissions (location-based) from fleet, buildings, gas use and methane leakage. Through our Environmental Action Plan, we remain committed to achieving net zero Scope 1 and 2 emissions by 2050, using a 2019/20 baseline. We are already reducing our footprint by deploying enhanced leakage detection, lowering our own gas and fuel consumption, and transitioning our fleet to electric vehicles.

The Group complies with the 11 disclosure recommendations from the Taskforce for Climate Related Financial Disclosures (TCFD).

Maintaining full compliance this year, we conducted a full review of our climate-related financial disclosures. Regarding governance of climate change internally, no significant changes have occurred and the process of managing climate change issues remains as previously disclosed. In terms of strategy, a new scenario analysis was conducted to ensure the most up-to-date information on climate-related issues is being considered within the Group. This also meant revisiting and amending previously identified climate-related risks and opportunities. The risk management process employed for climate-related issues remains the same, and our disclosures for metrics and targets have been updated accordingly.

The Group remains committed to reducing our own emissions, enabling lower carbon energy for customers, and ensuring the gas network continues to provide resilience, affordability and security as the UK moves toward net zero.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Climate related financial disclosures (continued)

Governance

| TCFD recommended disclosures | Our disclosures |
|---|--|
| a) Describe the Board's oversight of climate-related risks and opportunities | Cadent Gas Annual Report and Accounts 2025/26 Pages 80 to 84 TCFD Pages 22 to 23 |
| b) Describe management's role in assessing and managing climate-related risks and opportunities | Risk management and principal risks Pages 10 to 20 TCFD Pages 31 to 32 |

Climate-related issues are a fundamental component of Cadent's governance framework at both Board and Management levels.

Board's oversight of climate-related risks & opportunities

Committee Chairs report to the Board following each meeting. This practice ensures that the examination and deliberation of matters undertaken by the Committees are incorporated into the Board's decision-making process. Committee members are appointed based on their relevant skills and expertise. See Cadent Gas Annual Report and Accounts to read more about the Cadent Gas Board members' experience.

Board of Directors

The Board is responsible for overseeing Cadent's approach to climate-related risks and opportunities, ensuring alignment with the UK Government's commitment to achieve net zero by 2050. This includes oversight of the Future of Gas Programme, the Environmental Action Plan (EAP), and the broader strategic programmes supporting our net zero transition.

At each Board meeting, the Chief Executive Officer provides updates on strategy, including the Future of Gas programme, sustainability progress, and environmental performance. In addition, regular agenda time is dedicated to consideration of net zero related matters, supported by detailed papers, presentations, and insights from internal experts and external advisers.

Throughout the year, the Board focused on key areas including:

- progress against the RIIO-2 EAP and development of the RIIO-3 EAP;
- biomethane scale up and hydrogen strategy, the latter including the HyNet project;
- resilience of the network in the context of climate related risks; and
- financial planning to support the energy transition.

The Board reviews and approves investment plans related to climate strategy and incentive measures to drive sustainability and energy transition outcomes.

The Board is supported by the work of its Committees (see Cadent Gas Limited Annual Report and Accounts for work and scheduled meetings of the Committees).



Board Committees

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Climate related financial disclosures (continued)

Governance (continued)

| Board Committees | | | | |
|---|---|--|--|---|
| ↓ | ↓ | ↓ | ↓ | ↓ |
| Audit & Risk Committee | Sustainability Committee | Safety Committee | Remuneration Committee | Nomination Committee |
| Reviews the adequacy and effectiveness of internal controls and the processes for identifying, assessing, and managing business risks, including climate related risks. | Oversees delivery of Cadent's sustainability strategy (including RIIO-3 EAP development), monitors environmental KPIs and RIIO-2 EAP performance and recommends environmental incentive measures. | Provides independent assurance on the integrity and resilience of operational assets in relation to climate-related risks. | Approves environmental and energy transition-related measures incorporated into short-term and long-term incentive plans, and monitors performance against these measures. | Ensures sustainability-related skills and experience form part of recruitment and succession planning considerations for independent and executive Directors and Senior Executives. |

Management's role in assessing and managing climate-related risks and opportunities

| Executive Committee | | | | |
|--|--|---|--|---|
| The Executive Committee has operational responsibility for climate-related risks and opportunities supported by a number of Sub-Committees and functional reporting lines. | | | | |
| Sub-Committees meet monthly and are led by Executive Members to ensure accountability and timely decision making. Outputs from their work and from functional reports inform the Executive Committee's oversight and, where appropriate, the papers presented to the Board and its Committees. | | | | |
| Overlapping membership between the Executive Committee, Sub-Committees, and the Board supports smooth information flow and alignment between strategic direction and operational delivery. Sustainability related experience continues to be incorporated into recruitment, training, and succession planning for Directors, senior leaders, and executives. | | | | |
| ↕ | ↕ | ↕ | ↕ | ↕ |
| Strategy and Regulation Function | Internal Audit and Assurance Teams | Net Zero Transition Committee (NZTC) | Resilience Committee | Safety and Engineering Committee (SEC) |
| Provides reports on key aspects of our net zero strategy and regulatory commitments. | Provide independent assurance over risk management processes, controls, and the effectiveness of climate-related governance. | Oversees delivery of the Future of Gas Programme, monitors environmental performance, and (with SEC) tracks progress against EAP commitments. | Oversees Cadent's approach to security, operational resilience, and safeguarding - including the impacts of climate change on the network and workforce. | Oversees and monitors the safety, integrity, and resilience of operational assets in the context of climate-related factors. Monitors progress against EAP commitments (with NZTC). |

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Climate related financial disclosures (continued)

Strategy

| TCFD recommended disclosures | Our disclosures |
|--|--|
| a) Describe the climate-related risks and opportunities the organisation has identified over the short, medium, and long term. | Principal risks Pages 10 to 20 TCFD Pages 31 to 32 |
| b) Describe the impact of climate-related risks and opportunities on the organisation's business, strategy, and financial planning. | Cadent Gas Annual Report and Accounts 2025/26 Strategic performance Pages 43 to 51 TCFD Pages 55 to 60 |
| c) Describe the resilience of the organisation's strategy, taking into consideration different climate-related scenarios, including a 2°C or lower scenario. | TCFD Pages 29 to 31 |

Overview of our climate-related risks and opportunities

The Group's core business activity is the ownership, operation and maintenance of a pipeline network responsible for transporting natural gas from the national transmission system to where it is needed across the 11 million industrial, commercial and residential consumers across our regions. Cadent, being domiciled and having all assets and earnings in the UK, assesses its climate-related risks and opportunities at that level.

Because natural gas is a fossil fuel and methane leakage contributes to climate change, our long-term strategy is to transition our network to low-carbon gases, such as hydrogen and biomethane. We will continue to supply methane whilst supporting customers to adopt low-carbon alternatives, through network conversions, new infrastructure and management of connections and disconnections.

We are fully committed to tackling climate change, seeing ourselves as an enabler for decarbonisation, with hydrogen and biomethane being an important part of our low-emissions system solution. This includes our focus on reducing gas leaks and boosting biomethane in the network. The climate-related risks and opportunities that could significantly impact our finances or reputation are outlined as follows and this section includes our methodology for measuring each risk and opportunity. We'll also provide our strategic responses that support our resilience assessments. To assess the relative materiality, we established scope of impact, timeframe and likelihood for each risk and opportunity using internal analysis, market data and information from subject matter experts across our business.

Updating our disclosures

For the year 2025/26 we completed a full review of the climate-related risks and opportunities affecting the business. The updated scenario analysis conducted this year allowed for a re-evaluation of risks and opportunities for Cadent, building on those previously disclosed by updating and adding further insight into how these issues might affect the business given its current strategy. The impacts of climate change on the business were considered assuming differing levels of global temperature change and the physical and transitional consequences associated with this. The climate scenarios examined as part of the new analysis provide a different lens on the future – ranging from policy driven energy transitions (IEA) to socio-economic development pathways (IPCC), together these scenarios give a balanced, decision useful picture of possible futures. The scenarios used were:

- the International Energy Agency's (IEA) Stated Policies scenario (STEPS);
- the IEA's Net Zero scenario (NZE);
- the Intergovernmental Panel on Climate Change's (IPCC) Sustainability scenario (SSP1-2.6);
- IPCC's Middle of the Road scenario (SSP2-4.5); and
- IPCC's Regional Rivalry scenario (SSP3-7).

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Climate related financial disclosures (continued)

Strategy (continued)

The main changes in the risks and opportunities disclosed this year, compared to last include: the risks concerning government heat policy setting out a limited role for gas networks in the future and market demand for gas not materialising are now being treated as two separate risks rather than interrelated ones. This takes the total number of risks disclosed separately from four last year to five this year. In terms of opportunities, the previously disclosed opportunity about the possibility of growing revenue streams through non-regulated activities has been amended to mention that this applies to activities in the wider Group. The other opportunities, previously centred on carbon reduction from faster transition to hydrogen and Cadent's role in the creation of a future hydrogen economy, have been updated to also include other lower-carbon gases (e.g. biomethane) rather than solely hydrogen.

Both climate-related risks and climate-related opportunities for Cadent are assessed in terms of the financial impact they might have, the timeframe over which they would occur, and their likelihood. The timeframe, likelihood, financial impact, cost of response and residual risk associated with our identified climate related risks and opportunities have been reassessed and updated, where necessary, following a comprehensive review of their relevance and materiality to the business in the current financial year and full disclosure has been included under the relevant risk or opportunity.

In terms of financial impact, the metric used for climate-related issues aligns with our internal risk management framework:

- very significant represents an impact of typically >£25 million;
- major represents an impact of typically £8–25 million;
- moderate represents an impact of typically £3–8 million; and
- minor represents an impact of typically £500k–£3 million.

In terms of timeframes used, the time horizons for the likely occurrence as follows:

- short term (0–3 years);
- medium term (3–10 years); and
- long term (10+ years).

Regarding likelihood:

- the term 'remote' refers to a less than 10% chance of the matter occurring within the timeframe;
- the term 'less likely' refers to a more than 10% but less than 40% chance of the matter occurring within the timeframe;
- the term 'equally likely as unlikely' refers to a more than 40% but less than 60% chance of the matter occurring within the timeframe;
- the term 'more likely' refers to a more than 60% but less than 90% chance of the matter occurring within the timeframe; and
- the term 'almost certain' refers to a more than 90% to 100% chance of the matter occurring within the timeframe.

The time horizons selected were driven by our regulatory framework with short-term covering the majority of the new price control period, with the medium term taking us to the end of RIIO-4 in 2036, and long-term for the period up to 2050.

Our risk and opportunity assessments can be seen in the tables over the next few pages.

Strategic Report (continued)

For the year ended 31 March 2026

Climate related financial disclosures (continued)

Strategy (continued)

| Risk/opportunity type and description | Our response |
|--|---|
| <p>Transitional Risk (Policy & Legal/Reputational) Government heat policy sets out a limited role for the gas networks to provide future domestic energy needs.</p> | <p>The future of the gas network should be viewed in context of the wider transition to net zero and the pathway we follow. Currently, that pathway is uncertain, with a variety of potential scenarios capable of playing out between now and 2050. While these different pathways create uncertainty about the balance of roles the gas network will play over time, in all pathways it is clear there will be a need for a gas network of some description well into the 2040s and beyond.</p> |
| <p>Timeframe Long term (10+years)</p> | <p>We are working with government, industries and communities to unlock the potential of greener gas (hydrogen and biomethane) across the UK. The Government is preparing to launch the Hydrogen Transport Business Model to support the design and construction of one hydrogen network. We are considering whether to submit proposals for our HyNet hydrogen network, to meet customers and stakeholder requirements for hydrogen in the North West of England.</p> <p>We have successfully submitted the technical and safety evidence for blending hydrogen (up to 20% concentration by volume) to the Health and Safety Executive (UK) (HSE) which will inform their recommendations to the Government. Whilst this review takes place, we are continuing to progress works to develop an effective market framework to enable hydrogen blending and to consider operational implications and implementation.</p> <p>In September 2024 we published our 'Future of the Gas Network' report setting out our strategy for the decarbonisation of the gas network. We followed this with a report (in April 2025) with specific recommendations on the benefits of hybrid heating. We continue to refine our understanding of hybrids and gather learnings from European countries.</p> <p>On biomethane, we co-founded the Green Gas Taskforce, a collaboration with other gas networks, biomethane producers and trade bodies, to establish what is needed to enable biomethane to grow to its full potential in the UK. As part of this, we have led a report for the Taskforce on the Economics of Biomethane, which evidenced that more biomethane production can reduce the cost of delivering net zero by £174 billion.</p> |
| <p>Likelihood Equally likely as unlikely</p> | |
| <p>Financial Impact Very significant impact to revenue</p> | |
| <p>Cost of Response Very significant impact to operating costs</p> | |
| <p>Residual Risk Equally likely as unlikely</p> | |

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Climate related financial disclosures (continued)

Strategy (continued)

| Risk/opportunity type and description | Our response |
|--|--|
| <p>Physical Risk Consequences (Operational disruptions, supply chain challenges, etc.) due to extreme weather events become more frequent and more severe.</p> | <p>The physical effects of climate change are already being experienced by all, in terms of extreme temperatures and weather patterns, and under all climate scenario pathways this will continue to play out to differing extents. Any severe impacts on Cadent's business activities, assets, and operations could lead to failures and losses of supply along its network.</p> <p>Increasing temperature impacts all plant and equipment and increases could affect rating and asset performance, most notably ancillary IT and telecommunications equipment. However, core gas equipment is inherently resilient, predominantly underground thereby eliminating the impact of extreme and ambient temperature increases and designed to operate at high temperatures (in excess of any expected average increase) and there should be minimal impact on the gas network controls however there may be ancillary impacts or an impact on longer term asset deterioration.</p> |
| <p>Timeframe Short (0-3 years), Medium (3-10 years) and Long term (10+years)</p> | |
| <p>Likelihood Remote</p> | |
| <p>Financial Impact Moderate impact to operating cost</p> | |
| <p>Cost of Response Moderate impact on investment</p> | |
| <p>Residual Risk Remote</p> | |
| <p>There are clear climate signals that the frequency and intensity of flooding events is likely to increase in future increasing assets which are exposed to flood risk and also increasing the intensity of those already exposed. Some assets benefit from inherent protection by asset location, asset design and the presence of public flood defences. Flood risk assessments have identified assets which are at risk of exposure, with work planned through RIIO-3 to understand changes under climate change scenarios and then identify assets which are potentially at risk of being impacted by the exposure. Regarding storms, gas network assets are mainly located underground, and above ground equipment is low rise and designed and constructed to be resilient to storms, although a level of risk remains from extreme weather events and the impact of other structures (slopes, trees, etc.) and assets on ours (power resilience).</p> <p>In terms of wildfires, this is an emerging risk with current low risk to gas infrastructure, typically limited to rural AGIs and oftakes, but requires surveillance. Wildfire risks to underground pipelines is limited and managed through operational response.</p> <p>A full assessment of all physical climate-related risks is available in our latest Climate Adaptation Report with further detail provided in our Climate Resilience Strategy.</p> | |
| <p>Transition Risk (Market) Market demand for gas does not continue to materialise in the future.</p> | <p>We are fully aware of the decarbonisation demands of society and shifting focuses for gas. We have been developing our plan around three routes for home heating decarbonisation – hybrid heating, biomethane and hydrogen.</p> <p>Regarding hydrogen for heat, we have collaborated with the other gas networks to complete the full suite of technical and safety evidence required under the DESNZ hydrogen heat programme, which was provided to the HSE for evaluation. We will ensure an efficient and effective hydrogen blending regime can operate at the earliest opportunity, with the end consumers protected financially by paying for the energy they received, and from unsafe gas blends.</p> <p>Regarding biomethane, Cadent has connected 45 biomethane injection points across its networks, which shows the growth in demand for this fuel source. We are improving our connections process and preparing to reinforce our network, using funding from Ofgem in our RIIO-3 price control period, to enable more injection of this green gas into our network.</p> <p>The Cadent network continues to supply energy, supporting the UK's need for backup electricity generation through peaking power plants. To date, 192 plants are connected to the Cadent network, generating approximately 2.3 GWh of electricity, with an additional 29 connections in the pipeline. The gas network supports the growth of high-tech industries by providing a dependable alternative energy source to electrify Data Centres. Cadent plays a crucial role in meeting the energy needs of our customers</p> |
| <p>Timeframe Long term (10+ years)</p> | |
| <p>Likelihood Less Likely</p> | |
| <p>Financial Impact Moderate impact to revenues</p> | |
| <p>Cost of Response Moderate impact on investment</p> | |
| <p>Residual Risk Less Likely</p> | |

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Climate related financial disclosures (continued)

Strategy (continued)

| Risk/opportunity type and description | Our response |
|---|--|
| <p>Transitional Risk (Policy, Legal & Reputational)</p> <p>Failure to decarbonise our business operations to meet our carbon emissions targets, or not setting sufficiently ambitious targets, leading to reputational damage and adverse financial impacts.</p> | <p>Failing to decarbonise business operations has the potential to negatively impact the organisation from a financial perspective. Examples of this include increased cost of compliance (or payment for potential non-compliance) with emissions reduction regulations, costs relating to staff recruitment and retention because of a deteriorated company image, and adverse financial impact from reputational damage amongst customers.</p> <p>Cadent regularly reviews and reports internally and externally the business' carbon footprint against the net zero pathway target. We work with The Carbon Trust to review and monitor our emission reduction against the latest climate science targets and we are now in our third year to assure our 2025/26 Scope 1, 2 and partial scope 3 emissions to a limited level of assurance.</p> <p>We continue to explore solutions and provide evidence that supports the least cost and least disruptive options for our customers to decarbonise their heating (specifically through hybrid heating, biomethane and hydrogen).</p> |
| <p>Timeframe Medium (3-10 years)</p> | |
| <p>Likelihood Less Likely</p> | |
| <p>Financial Impact Moderate impact on revenue</p> | |
| <p>Cost of Response Moderate impact on investment</p> | |
| <p>Residual Risk Less Likely</p> | |
| <p>Transitional Risk (Policy and Legal)</p> <p>Access to capital may be restricted if investor sentiment deteriorates.</p> | <p>There is the potential for the company to lose access to funding linked to environmental credentials if these diminish. This funding is significant for various business activities, including those relating to climate-related issues. Loss of funding could lead to potential wider security risks given the network Cadent operates and supports.</p> <p>Cadent's strategy is to maintain a diverse source of funding in both green and conventional markets. We aim to support investor understanding of our contribution to decarbonisation, green credentials and ESG performance through continuous investor work, including related reports and achievements of certain standards. We have continued to access capital markets using the Green Finance Framework published in April 2025.</p> |
| <p>Timeframe Medium (3-10 years)</p> | |
| <p>Likelihood Equally likely as unlikely</p> | |
| <p>Financial Impact Moderate access to capital</p> | |
| <p>Cost of Response Moderate access to capital</p> | |
| <p>Residual Risk Less Likely</p> | |
| <p>Transition Opportunity (Market)</p> <p>Cadent to grow revenue streams through non-regulated activities in the wider group and/or to increase our RAV through the development of the network to support net zero demands</p> | <p>Hydrogen and biomethane will need to play significant role in UK's economy for decarbonisation. All hydrogen and biomethane scenarios present opportunities for investment, RAV growth and extending the economic life of our assets in the medium and long term driven by significant capital investment.</p> <p>The National Energy System Operator's latest Future Energy Scenarios highlight that the UK must produce 64 TWh of biomethane annually by 2050 – up from just 7 TWh today – to meet legally binding climate targets, including net zero. There is significant untapped potential: recent research from the Green Gas Taskforce estimates the UK could technically produce up to 120 TWh of biomethane by 2050, without affecting domestic food production. We currently have 45 biomethane sites connected to our network, providing over 4TWh of low-carbon gas-enough to heat 350,000 homes. Our ambition is to support a rapid expansion of biomethane production of up to 20TWh by 2035. For us, this means facilitating up to 15TWh of biomethane production to connect to our network by 2032, through a transformed commercial, operational, and regulatory framework that creates capacity on the network.</p> <p>Hydrogen is set to play a key role in the UK's clean energy future, and we are leading the way in developing regional hydrogen programmes that will help decarbonise industry, power, and homes. Our network is being upgraded so it can safely transport hydrogen, making us ready to support new hydrogen projects as they emerge. We are working on pioneering initiatives like HyNet, which aims to create one of the UK's first hydrogen industrial clusters. By investing in hydrogen-ready infrastructure and collaborating closely with local partners, we are helping to create a flexible, resilient energy system that can adapt to future needs. Our goal is to make hydrogen a practical and affordable option for customers, while supporting the UK's ambition to become a global leader in clean energy.</p> |
| <p>Timeframe Medium (3-10 years) Long term (10+ years)</p> | |
| <p>Likelihood More likely</p> | |
| <p>Financial Impact Very significant impact on revenue and RAV</p> | |
| <p>Cost of Response Very significant impact on investment</p> | |
| <p>Residual Risk More likely</p> | |

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Climate related financial disclosures (continued)

Strategy (continued)

| Risk/opportunity type and description | Our response |
|---|--|
| Transition Opportunity (Policy/Legal) Opportunities exist to accelerate reduction in our business carbon footprint through policy statements that provide funding for a faster transition to hydrogen & other low carbon gases. | Further government policy, guidance and action around the transition to net zero and the role gas networks play as part of this would accelerate the business' opportunities to reduce emissions across all Scopes (1, 2 and 3). Cadent will support government plans for large scale trials of hydrogen conversion. The government already has its Clean Power Mission, which schemes like HyNet that Cadent are involved in can support through low carbon electricity production. |
| Timeframe Medium term (3-10 years) Long term (10+ years) | Our growing biomethane connections are a key part of our strategy to evolve decarbonisation across our network alongside hydrogen, hybrid heating schemes and reducing gas leakage. Our network is connected to 45 biomethane production sites and we are looking to increase these to support the government's targets. |
| Likelihood Equally likely as unlikely | |
| Financial Impact Major impact on revenue and investment | |
| Cost of Response Major impact on investment | |
| Residual Risk Equally likely as unlikely | |
| Transition Opportunity (Technological) Cadent to play a significant role in the development of greener gases used in the UK economy (skills/ supply chain/ commercial models etc.). | Cadent is working with government, industries and communities to unlock the potential of greener gases (hydrogen and biomethane) across the UK, reduce our gas leakage and explore the value of hybrid heating systems in giving consumers choice in how they decarbonise. Increasing our biomethane connections is a key part of our strategy. Our network is connected to 45 biomethane production sites and we are looking to increase these to support the UK's climate targets while delivering enhanced energy security. |
| Timeframe Medium term (3-10 years) Long term (10+ years) | We continue to work collaboratively with Anaerobic Digestion (AD) companies and the GDNs through the 'Customer Entry Forum' to drive standardisation for biomethane connections. Through this forum the biomethane community expressed one of the key barriers to connecting is the cost of reinforcement with the cost recovered from a single 'triggering' party rendering many projects uneconomically viable. An industry review of these pricing arrangements is in progress. |
| Likelihood Equally likely as unlikely | |
| Financial Impact Very significant impact on revenue and investment | |
| Cost of Response Major impacts on operating costs | |
| Residual Risk Equally likely as unlikely | |
| | The Green Gas Support Scheme (GGSS) has provided the market with a sustainable financial and environmental future for biomethane to be injected into the gas grid as a direct replacement for natural gas. We continue to work on innovative ways to unlock capacity within constrained periods of the gas network to take biomethane during the low demand summer months. |

Climate-related scenario analysis

This year, the Group carried out a full review of the climate-related risks and opportunities affecting the business. As part of this, and in line with TCFD recommendations, an updated scenario analysis was conducted, where the impacts of climate change on the business were considered assuming differing levels of global temperature change and the physical and transitional consequences associated with this.

The International Energy Agency's (IEA) scenarios were used as they are a reputable source of information regarding global energy projections, which are also explicitly linked to projections and scenarios of climate change. In particular, the IEA's latest World Energy Outlook report provided relevant and useful evidence of energy and climate change projections for the Group's review of climate-related issues this year. The information explored as part of the scenarios was also supplemented by the National Energy System Operator's (NESO) Future Energy Scenarios, to give further context to energy transitions in the UK, which in turn helped us to map climate change scenarios more accurately for our business.

The scenario data is modelled using the Net Zero Emissions by 2050 (NZE) and Stated Policies (STEPS) scenarios, developed by the IEA, and the SSP1-2.6, SSP2-4.5 and SSP3-7 scenarios developed by the Intergovernmental Panel on Climate Change (IPCC).

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Climate related financial disclosures (continued)

Strategy (continued)

Climate-related scenario analysis (continued)

The low-emissions scenario (IEA NZE) assumes a rapid phase out of fossil fuels, enabling the world to reach net zero by 2050 and limit global warming to 1.5°C with little to no overshoot. Presenting relatively low physical climate-related risks, the scenario does lead to severe transitional risks as the energy industry is decarbonised, enabling the exploration of the resilience of Cadent's net zero transition strategy and emissions reduction plan.

The medium-emissions scenario (IEA STEPS) was used as it presents the implications of climate change under the current level of ambition of policies to address the issue and imagines that this continues to the end of the 21st century. It is imagined that global temperature rise would reach 2.6°C in this scenario. This would mean that, although not all national emissions reduction targets are achieved, the demand for all fossil fuels would decline by 2030 in advanced economies, even though global climate action continues to be disjointed and uncoordinated. Therefore, this scenario presents moderate to severe physical and transitional risks, providing a framework for exploring how Cadent's current strategy resists the stress of facing both physical and transitional risks.

The high-emissions scenario (too little, too late) relies on IPCC's SSP3-7 climate scenario data, and assumes that the reliance on fossil fuels continues at current levels, with little to no climate policy action, leading to large increases in GHG emissions and a 4°C global warming by 2100. This scenario is included in the climate scenario analysis to enable us to explore the potential physical climate-related risks under a 'worst case scenario' and develop appropriate mitigation strategies.

Due to the uncertainties regarding climate feedback cycles, we are currently unable to accurately predict when climate tipping points, which can lead to rapid warming and potentially irreversible consequences for the world, might be reached. Therefore, all projections of future global temperature rise are probabilistic in nature: as an example, while the mediumemissions scenario presumes a 2.6°C global warming, it includes a 10% chance of a temperature rise above 3.2°C in 2100, posing severe physical climate-related risks. Hence, modelling for an extreme 4°C warming enables us to gain a comprehensive understanding of the physical climate-related risks that may occur and develop appropriate mitigation strategies.

The updated scenario analysis conducted this year allowed for a re-evaluation of risks and opportunities for the Group, building on those previously disclosed by updating and adding further insight into how these issues might affect the business given its current strategy. The process took place over the final quarter of calendar year 2025, and involved two workshops, both attended by representatives from the Group's Strategic, ESG, Risk, Legal, Operational and Financial teams.

The first workshop focused on updating the climate-related risks and opportunities for the Group under the potential climate pathways. The second workshop was focused on quantifying the potential financial impacts of the identified risks and opportunities, developing suitable mitigation strategies and assessing business resilience.

For further details on the scenario analysis, including the link to key sources of estimation uncertainty within the financial statements, see note 2 to the consolidated financial statements.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Climate related financial disclosures (continued)

Strategy (continued)

Physical risk

The insights from our scenario modelling show that all scenarios will result in physical impacts to our gas network across consistent areas of our operations; however, the impacts are most material in a high-emissions scenario. A full climate assessment was produced for the highest priority hazards; prolonged and heavy rainfall leading to flooding, extreme high and low temperatures and drought cycles. For the remainder lower priority hazards, a qualitative approach was undertaken; sea level rises, warm and wetter conditions, followed by heavy rainfall and/or wind, storm surge and wave height. The Group is developing strategies and mitigation plans to manage these emerging risks. The Group is also working with the Department for Energy Security and Net Zero and the wider onshore UK gas industry to develop and promote standards and best practice. The societal response to climate change has also been considered in the context of hazards to the gas network.

Impacts of the weather hazards on the network are likely to come in the form of an altered dependency between weather, and supply and demand. Interconnections between different industry sectors is a source of risk for Cadent, with failures from one sector frequently causing impacts. We are continuing to progress our physical risk analysis to inform our strategic planning and investment choices.

Further details can be found in our Fourth Round Climate Change Adaptation Report.

Transitional risk

There is significant transitional risk, particularly from low and medium-emission scenarios. Although all plausible pathways to net zero contain hydrogen and biomethane, there is a wide range of projections for hydrogen demand volumes and use cases, and the time frame this will all occur over. Hydrogen is not the only solution to decarbonisation and will be used in combination with other technologies, such as renewable electricity, heat pumps, heat networks and biomethane. The uncertainty over which pathway the UK will follow to reach net zero creates transitional risk for all energy utilities associated with accurately planning infrastructure development. The infrastructure we need can take several years to deliver. We are mitigating this by working closely with the government, regulators, system operators, regional and local authorities and customers to understand need and build 'whole system' plans that minimise uncertainty and risk.

Risk management

| TCFD recommended disclosures | Our disclosures |
|--|---|
| a) Describe the organisation's processes for identifying and assessing climate-related risks. | Risk management and principal risks Pages 10 to 20 TCFD Pages 31 to 32 |
| b) Describe the organisation's processes for managing climate-related risks. | Risk management and principal risks Pages 10 to 20 TCFD Pages 31 to 32 |
| c) Describe how processes for identifying, assessing, and managing climate-related risks are integrated into the organisation's overall risk management. | Risk management and principal risks Pages 10 to 20 TCFD Pages 31 to 32 |

Identifying and assessing climate change risks and opportunities

New and emerging climate-related risks and opportunities are identified and assessed through horizon scanning, which is undertaken as part of our wider risk management framework. The risk that we fail to respond to 'climate change' is one of our 'Principal Risks', overseen by our Executive, Board and Board Committees. This principal risk has been sub-categorised into the following three elements, which are recorded as individual 'level 2' risks, each with a responsible risk owner.

Reducing our impact on climate change – The risk we do not appropriately assess and/or mitigate our impact on climate change.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Climate related financial disclosures (continued)

Risk management (continued)

Adapting to climate change – The risk that we fail to adequately adapt to potential climate change scenarios that impact our assets and operations, for example, heat waves, droughts, floods, storms, and wildfires.

Net zero – The risk that the gradual but continual decarbonisation of the energy system, including ensuring an end to the unabated use of fossil fuels such as natural gas may lead to a reduction in the use of gas networks in the future.

However, the potential for biomethane and hydrogen to support the transition to cleaner energy also presents opportunities for the continued use of our networks.

Managing climate change risks and opportunities

Each of the three level 2 risks, and all associated operational risks and opportunities are routinely assessed against our risk appetite, which, for climate change is 'Cautious'. This balances both the opportunities and risks that climate change presents.

If risks, taking into consideration existing controls, do not meet our target appetite, a proactive management response will be taken, most commonly enhancement of existing controls or the addition of new ones. Risks and resulting actions are reviewed and managed operationally via our risk management framework, as described within the Principal risks section of this report on pages 12 to 20. However, given their importance, climate change risks and opportunities (or issues) are given a specific focus via our Board Sustainability Committee. This is in addition to our standard risk escalation process to the Executive, Audit & Risk Committee and the Board.

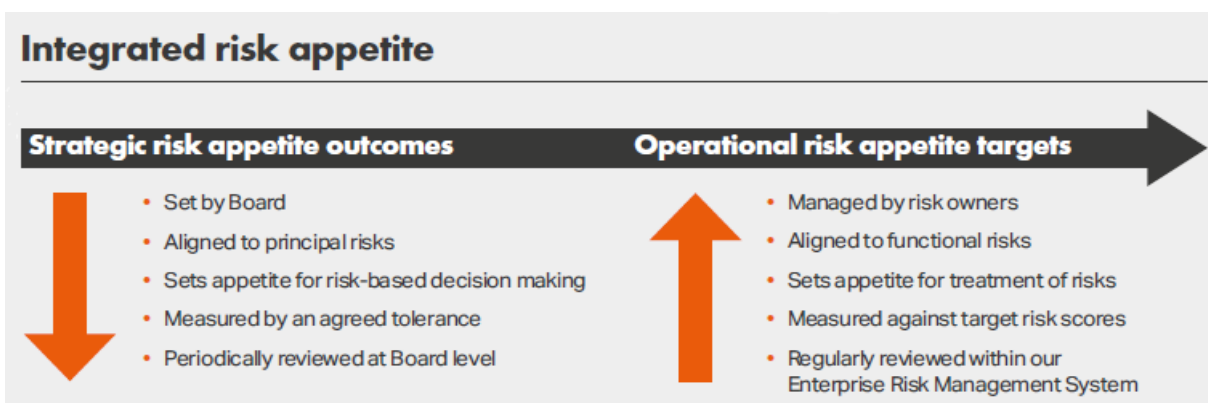
Risks that require resilience planning, such as, extreme weather events, are similarly escalated and challenged via the Executive Resilience Committee to the Board and its Committees.

Integration of climate risk management into the overall risk management framework

The Board have an overall responsibility for risk management, which includes downside risks and upside opportunities. They discharge this by overseeing and challenging management, who have the responsibility for identifying and assessing risks and opportunities within our overall governance structure.

As well as each of the three elements of climate change risks and opportunities being reviewed in their own right, they are also considered as part of our wider risk management framework.

As a result, when business decisions are being considered, a range of potentially competing risks, including climate change will be considered, while seeking to achieve the overall risk appetite set by the Board. For example, leakage detection technology is being deployed across the business, which is seen as an opportunity to reduce leakage across our network.



Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Climate related financial disclosures (continued)

Metrics & targets

| TCFD recommended disclosures | Our disclosures |
|---|---------------------------------------|
| a) Disclose the metrics used by the organisation to assess climate-related risks and opportunities in line with its strategy and risk management process. | TCFD Pages 33 to 35 |
| b) Disclose Scope 1, Scope 2 and if appropriate Scope 3 GHG emissions, and the related risks. | TCFD Pages 34 to 36 Pages 34 to 37 |
| c) Describe the targets used by the organisation to manage climate-related risks and opportunities and performance against targets. | TCFD Pages 33 to 35 Pages 34 to 38 |

Measuring our progress

We measure and manage a wide range of metrics, which help us assess how well we are doing to minimise our risks in a changing future. Other reports that are relevant include our annual Sustainability Report, Social Impact Report and Annual Environmental Report.

Climate change metrics and targets

Our metrics and targets enable us to measure our impact on the environment, monitor our performance and demonstrate our commitment to reducing the impacts of climate change. These metrics are reported each year in our Streamlined Energy Carbon Reporting (SECR) table (see page 39), which provides a transparent assessment of our carbon emission performance for the current year and provides the previous year's data for comparison. Our Scope 1, 2 and partial Scope 3 (Category 6 – business travel) have been externally verified by The Carbon Trust. This limited level of assurance is in accordance with ISO 14064–3.

We are committed to reducing our impact by achieving net zero for our Scope 1 and 2 emissions (location-based) by 2050, and we are actively measuring Scope 3 emissions within our supply chain. Our Scope 1 and 2 emissions reduction target was developed with the Carbon Trust in 2021, and aligned with the science-based target initiative pathway.

Further metrics support and complement our broader sustainability ambition, including reducing our energy consumption, enhancing the natural environment through biodiversity programmes, and responsible recycling of many waste streams through our office and operational sites. These metrics are detailed in our Environmental Action Plan and are reported annually in our Annual Environmental report. Our Environmental Action Plan commitments are monitored by the Environmental Action Plan Working Group, chaired by our Director of Safety, Health and Environment.

We continue to review the reporting of our indirect emissions from the supply chain, both up and down stream of Cadent's activities and operations. During 2025/26, we started to report on emissions associated with fuel and energy related activities and waste generation from our offices and operations. This is part of our commitment to 'work with our suppliers to extend the measures of, and continually reduce, Scope 3 indirect emissions'. Quarterly review meetings are in place with our mains replacement contractors to review their Scope 3 emissions and review opportunities to reduce these (see page 37 for progress to date).

Quadgas Holdings TopCo Limited

Strategic Report (continued)

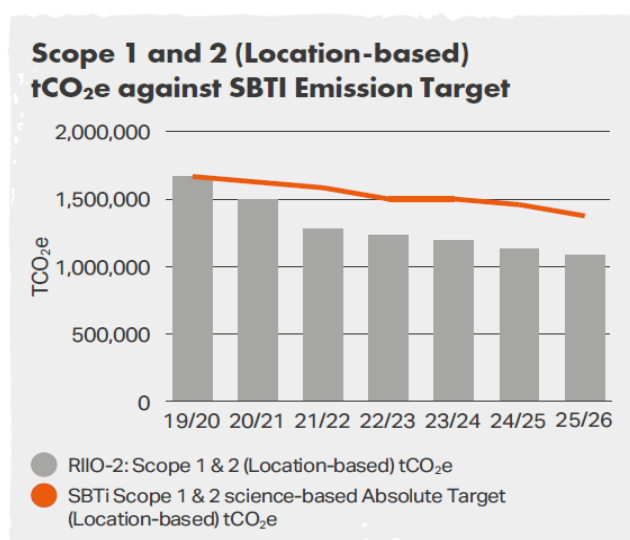
For the year ended 31 March 2026

Climate related financial disclosures (continued)

Metrics & targets (continued)

Our metrics are monitored monthly through the Safety and Engineering Committee and Executive Committee, and the Board-level Sustainability Committee has oversight of the metrics and targets at each Committee meeting.

Our progress against our commitments is published annually as part of our Annual Environmental report, with the latest report published in October 2025.



Scope 1, Scope 2 and Scope 3 GHG emissions

Our current GHG reduction target is to reduce Scope 1 and 2 emissions (location-based), by 43% by 2036 against a 2019/20 baseline year – aligned with a well below 2°C pathway. We are committed to monitoring and reviewing our performance, updating it as necessary in line with the latest climate science and modelling, recognising that the future energy landscape is likely to change rapidly over this period.

The SECR disclosure details GHG emissions and energy use data (Scope 1, 2 and 3 emissions) for 1 April 2025 to 31 March 2026 can be found on page 39.

Cadent Gas Executive remuneration is aligned to the Group's long-term sustainability ambition (see Cadent Gas Annual Report and Accounts 2025/26).

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Climate related financial disclosures (continued)

Metrics & targets (continued)

This table sets out the cross-industry metrics and targets relevant to our business, against which we have reported, together with areas where we intend to develop our reporting in the future.

| Cross industry metrics and targets | Disclosure | Reference |
|--|--|--|
| GHG emissions (Scope 1, Scope 2 and Scope 3; emissions intensity) | We disclose emissions across our direct and indirect emissions, including the value chain. This includes emissions from our operations, fleet, Polyethylene (PE) pipes and contractor commercial vehicles, as well as intensity metrics. | See page 36 to 37 and table on page 39 |
| Transition risks – the amount and extent of assets or business activities vulnerable to transition risks | <p>Cadent recognises that there is a range of possible futures regarding how our network is used, and the role that hydrogen has to play.</p> <p>Scenarios range from high hydrogen throughput into our existing network, through to slow decarbonisation driving a multi-heat solution and a high electrification route. We are continuing to assess what impact these scenarios will have on our assets.</p> | See climate-related scenario analysis on page 31 |
| Physical risks – the amount and extent of assets or business activities that are vulnerable to physical risks | Disclosure has been included within the physical risk section within the Strategy section. Further information can be found in our fourth-round Climate Change Adaptation Report, published in 2024. | See physical risk disclosure on page 31 |
| Climate-related opportunities – the proportion of revenue, assets or other business activities aligned with climate-related opportunities | Climate-related opportunities have been included within the Strategy section. The amounts have not been quantified as detailed modelling is dependent upon a number of key policy decisions in the UK. | See opportunities disclosed on page 28 to 29 |
| Capital deployment – the amount of capital expenditure, financing or investment deployed towards climate-related risks and opportunities | Climate-related risks/opportunities have been included within the Strategy section. Capital deployment figures are not disclosed as the detailed modelling required is dependent upon a number of policy decisions in the UK, without which difficulties remain in planning infrastructure development. | See risk and opportunities disclosed on page 26 to 29 |
| Remuneration (% remuneration recognised in current period that is linked to climate-related considerations, and how these are factored in) | Remuneration policies for Executive Directors include elements linked to climate considerations, including STIP (waste reduction, non-operational energy and tier 1 mains replacement) and LTIP (tier 1 mains replacement and progress against our Environmental Action Plan). | See Cadent Gas Directors' Remuneration Committee report in Cadent Gas Annual Report and Accounts pages 97 to 109 |

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Climate related financial disclosures (continued)

Metrics & targets (continued)

Describe the targets

Cadent is leading in efforts to support the UK in meeting its 2050 emissions-reduction ambitions. Shrinkage – primarily methane leakage from the network – remains the most significant impact in our GHG Scope 1. We are working to reduce through our mains replacement programme and facilitating the flow of low-carbon gas alternatives across our network.

We have consistently reduced our GHG emissions beyond the absolute target defined in our science-aligned targets versus the baseline year 2019/20. For 2025/26 our net zero emissions target was 1,374,837 tCO₂e, and the actual was 1,080,467.53 tCO₂e, a 35% reduction against the baseline (baseline was 1,659,151 tCO₂e).

Our Scope 1 & 2 key emissions areas are:

94.70% emissions from shrinkage from the gas network (leakage, theft and operational use gas)

After carbon dioxide, methane is the second greatest contributor to climate change. In fact, methane's ability to trap heat in the atmosphere is even stronger than that of carbon dioxide. On a 100-year timescale, methane's global warming potential is 29.88 times that of carbon dioxide. A small part of the gas we transport in our network is lost, which is known as shrinkage (gas lost from our network through old pipes, theft of gas or the gas used to operate our assets). The most effective action we can take to reduce leakage remains the replacement of assets that have a high leak rate and by upgrading our pipeline network with modern, more durable materials.

In addition, the level of leakage is a function of the system pressures that we operate the network to. If pressures are reduced, then leakage reduces, although the extent to which we can do this is capped by the need to maintain a safe operating pressure to deliver supplies to end customers. Additional leakage reductions can be achieved through the application of gas conditioning at yarn joints within the iron pipe network, over time, the mains replacement programme will replace a large proportion of the mains that benefit from gas conditioning.

Theft of gas is one of the components of shrinkage. We will maximise the benefits to customers and stakeholders by an anti-theft of gas incentive, and our ambition is to recover at least £8 million over the RIIO-2 period. By 2025/26, a total of 1,952 theft of gas cases were under investigation, and £9.6 million has been recovered from theft of gas cases, meaning we have met our RIIO-2 target.

1.15% fuel use for commercial and company vehicles

Switching our commercial vehicles to electric and transitioning employee company cars to either electric or hybrid, has been central to supporting the reduction of our business carbon footprint. To support this shift, we have installed 67 charging points across our sites and have rolled out faster chargers for our operational fleet. In addition, we have a fleet of 6 HGV's which run on CNG (compressed natural gas). We have achieved a 44% reduction in our business mileage intensity since 2019/20 against a target set at the start of RIIO-2 of a 15% reduction.

0.08% emissions from gas used at our sites

We remain committed to our procurement of 100% certified renewable energy to meet our energy needs, and have continued to trial several hydrogen or solar alternative plant and machinery at construction sites.

0.28% of our overall business carbon footprint (location-based) from electricity consumption

We remain committed to our procurement of 100% certified renewable energy to meet our energy needs, supported by annual Renewal Energy Guarantees of Origin. We have installed solar PV across 6 of our locations and reduced our electricity consumption by 1.17 GWh since 2024/25.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Climate related financial disclosures (continued)

Metrics & targets (continued)

Our most material Scope 3 emissions currently measured are:

1.04% emissions from production of PE pipe

The environmental impact of raw materials and derived products purchased and consumed by our business is important.

To understand the most significant emissions, we have considered our most material purchases by volume. Polyethylene (PE) pipe is the number one raw material purchased, which is used in our Mains Replacement Programme. During RIIO-2, we have worked closely with the supply chain to reduce the embodied carbon in the PE pipe. Our suppliers have been working tirelessly, improving the energy efficiency in the manufacturing process, reducing scrap and improving transportation efficiency, which all contributed to decreasing embodied carbon reported to Cadent. In 2025/26, 11,639.68 tonnes of CO₂ came from the manufacture of PE pipe

2.27% emissions from contractor commercial vehicles

The fleet of commercial vehicles used by our local delivery partners is vast. Our commitment over the RIIO-2 period was 'to work with suppliers to reduce emissions'. As the market for electric vehicles and alternative fuels such as hydrogenated vegetable oil (HVO) grows, we are committed to addressing the issue of emissions from our contractor commercial vehicles. In 2025/26, 25,528.08 tCO₂e came from our local delivery partner vehicle emissions, a 13% increase compared with 2024/25 due to the final year of RIIO-2 mains replacement delivery plan.

Net zero and financial impact

We recognise the urgent challenges faced by successfully navigating the different pathways to deliver net zero, an area we are leading in to develop a hydrogen-energy future and increase biomethane connections. We have included enhanced disclosures in the financial statements prepared under IFRS to explain how we have considered the financial impacts of climate change, evaluating the impact of new net zero commitments and the effect this has had on judgments and estimates, such as the useful economic life of our gas assets. Additionally, our ESG credentials strengthen discussions with all three credit rating agencies, with these credentials being considered as the maintenance of a robust overall rating.

See note 2 to the financial statements for details. This remains a recurring area of focus for the Audit & Risk Committee.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Business Carbon Footprint

Our business carbon footprint (BCF) includes Scope 1, 2 and 3 emissions, including shrinkage and is reported in tCO₂e using DESNZ's 2025 conversion factors.

In 2025/26, our total BCF decreased compared to 2024/25 by 5.09%, for Scope 1, 2 and 3 emissions including shrinkage. This has been driven by reduction in emission leakage, own use gas, energy use our offices and depots, commercial fleet and embodied carbon in Polyethylene (PE) Pipe.

When reporting our Scope 1 and 2 BCF, excluding shrinkage emissions, we have decreased our emissions by 15% since 2024/25.

In April 2025, the SBTi paused the development of an Oil and Gas Standard, and we are unable to seek formal verification of our net-zero pathway and targets.

The Scope 1, 2 and partial scope 3 emissions have been verified by the Carbon Trust to a limited level of assurance, and we have remodelled our emission reduction trajectory to a below 1.5 °C pathway.

We delivered the following progress during the final year of our RIIO-2 Environmental Action Plan to reduce our carbon footprint:

- **Scope 1** – 505 EV first responder vehicles in our Fleet, delivering 6,320.21 tCO₂e emission reduction since the start of RIIO-2 (2021/22).
- **Scope 1** – Ongoing purchase of renewable gas, contracted to heat our office and depot locations from sources such as biogas, landfill gas or syngas (market-based method).
- **Scope 1** – Continued EV/ Hybrid company car policy. In 2025/26, our 1,135 fleet, comprised of 68% EV and 32% Hybrid. For our commercial fleet, we are leading with 453 EV across the networks and have installed 344 home chargers for our First Responders.
- **Scope 2** – Continued procurement of renewable electricity, supported by Renewable Energy Guarantees of Origin (REGOs), from sources such as solar and wind for use in our offices, depots and operations (market-based method).
- **Scope 3** – Decrease of emissions associated with private vehicles used for business mileage by 46.11 tCO₂e since 2021/22. This reflects a continued focus on efficient ways of working through our hybrid working policies and options of EV and Hybrid cars on the market.
- **Scope 3** – Embodied carbon in PE pipe has made progress due to supplier initiatives during the manufacturing and transportation process. Projects have included solar panels on sites, renewable energy contracts and low-emissions transport.
- **Scope 3** – We've expanded our reporting categories under Scope 3 to now include emissions associated with waste from offices and operations and hotel stays by employees. We continue to explore data quantity and quality through our supply chain to further improve reporting upstream and downstream of our operations.

Excluding shrinkage, our Scope 3 emissions make up the majority of our BCF at 66.35%. Further understanding of our emissions in this area will help us work more effectively with suppliers, supported by regular contract engagement focused on reducing embedded carbon.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Business carbon footprint (continued)

Streamlined Energy and Carbon Reporting (SECR)

The table below sets out our business carbon footprint in tonnes of CO₂ equivalent (tCO₂e). GHG emissions and energy use data for 1 April 2025 to 31 March 2026, and figures marked * have been updated following Regulatory submission.

| | Reporting year 2025/26 | Comparison reporting year 2024/25 |
|---|---------------------------|---|
| Scope 1 and 2 (Direct emissions) | | |
| Scope 1 | | |
| Gas usage from our sites (Location-based)/tCO ₂ e | 930.36 | 826.25 |
| Gas usage from our sites (Market-based)/tCO ₂ e | - | - |
| Natural gas shrinkage (Leakage +Theft of Gas+ Own use of gas)/tCO ₂ e | 1,063,413.80 | 1,118,318.29* |
| Fuel usage from Commercial vehicles, company cars and plant machinery/tCO ₂ e | 12,987.06 | 15,326.75 |
| Emissions from refrigeration equipment/tCO ₂ e | 33.86 | 54.26 |
| Total Scope 1 | 1,077,365.08 | 1,134,525.55* |
| Scope 2 | | |
| Purchased electricity for own use (Location-based)/tCO ₂ e | 3,102.45 | 3,871.12 |
| Purchased electricity for own use (Market based)/tCO ₂ e | - | - |
| Total Scope 2 | 3,102.45 | 3,871.12 |
| Total Scope 1 and 2 (Location-based)/tCO₂e | 1,080,467.53 | 1,138,396.67* |
| Total Scope 1 and 2 Excluding Shrinkage (Leakage+Theft of Gas+Own use Gas/Location-based)/tCO₂e | 17,053.73 | 20,078.38 |
| Total Scope 1 and 2 (Market-based)/tCO₂e | 1,076,436.02 | 1,133,699.30* |
| Scope 1 and 2 Energy consumption/kWh | 999,411,044.50 | 1,054,369,913.99* |
| Intensity metric: Total scope 1 and 2 (Location-based) tCO ₂ e per £m turnover | 434.00 | 524.24* |
| Intensity metric: Total scope 1 and 2 (Location based) tCO ₂ e per km of our gas network | 8.66 | 9.12* |
| Scope 3 (Indirect emissions) | | |
| Business travel/tCO ₂ e (Rail, air, car hire, hotel stays and private vehicle (grey fleet) use) | 460.00 | 657.35 |
| Contractor vehicles/tCO ₂ e | 25,528.08 | 22,541.87 |
| Purchased Goods and Services (e.g. aerial surveys)/tCO ₂ e | 11,799.79 | 15,398.63 |
| Waste Management/tCO ₂ e | 603.98 | 869.47 |
| Fuel and Energy-related activities/tCO ₂ e | 4,089.54 | N/a |
| Total Scope 3 emissions/tCO₂e | 42,481.39 | 39,467.32 |
| Total annual net emissions/tCO₂e | 1,122,948.92 | 1,177,863.98* |
| Intensity metric: Total emissions/tCO₂e per km of network length | 9.00 | 9.44* |
| Intensity metric: Total emissions/tCO₂e per £m turnover | 451.06 | 542.41* |
| Intensity metric: Total emissions/tCO₂e per GWh throughput | 5.23 | 5.13* |

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Business carbon footprint (continued)

Background

All data is for the period 1 April 2025 to 31 March 2026 and relates to the business carbon footprint reported to the Regulator.

(*) Denotes that these figures have been updated for final regulatory submission. We have also started to report on the emissions associated with Scope 1 HVO fuels under Commercial Fleet, kWh from commercial fleet electricity charge, and Scope 3 emissions for hotel stays, waste from our operations and offices and Well to tank under Category 3 for Fuel and Energy-related activities.

Methodology: All data provided here is in line with the annual carbon footprint reporting to Ofgem using the 2025 DESNEZ conversion factors, which are updated annually. Shrinkage is calculated using GWP25 (for methane) in line with Ofgem RIG guidance. Additional lines for Scope 3 reporting, such as contractor vehicles reflect full disclosure under Ofgem requirements and reporting. Since 2021/22, Private Vehicles for business use is reported under Scope 3, and not Scope 1 as per the Greenhouse Gas Protocol and Ofgem guidance for RIIO-2. Where market-based factors are stated, these are provided annually by our energy (gas and electric) suppliers. The total annual net emissions figure uses a location-based methodology. Intensity metrics had been agreed upon via the Energy Networks Association (ENA) in 2020 for all gas distribution networks.

Environmental, Social and Governance (ESG) sustainability benchmark assessments

Throughout 2025/26, we continue to perform in the upper quartile across each of the three external benchmarks we participate in, setting the standard amongst UK gas utilities, and are the only UK Gas Distribution business to complete disclosure through CDP.

In August 2025, we received a Sustainalytics ESG risk rating score of 21.9 (medium risk). Effective 1 July 2025, Sustainalytics stopped collecting non-public information from issuers to enhance transparency and rely solely on publicly available information. Our score moved from low-risk to medium-risk reflecting the methodology change.

Our GRESB (Global Real Estate Sustainability Benchmark) benchmark achieved a sector-leading score of 100 out of 100 and rated five stars against our peers. We are now recognised as a global leader in the infrastructure asset class.

The MSCI (Morgan Stanley Capital International) rating remained at AAA, reflecting our continued strong ESG performance.

More can be found about our sustainability commitments through our Sustainability Policy at www.cadentgas.com.

We voluntarily completed CDP's climate assessment and were awarded a B rating, classed as 'Management' level.

Our sustainable supply chain

We have continued to work closely with our supply chain partners during 2025/26, hosting our Global Technology Conference, where suppliers were able to network and learn more about our environmental and sustainability agenda, supporting us on our road to net zero, driving down emissions and working towards a circular economy.

We continued our partnership with the Supply Chain Sustainability School, with over 1,577 supplier attendees at workshop events and suppliers completing over 4,358 e-learning modules in 2025/26.

Quadgas Holdings TopCo Limited

Strategic Report (continued)

For the year ended 31 March 2026

Business carbon footprint (continued)

Circular economy and waste

We continue to support the circular economy approach by reducing resource use, reusing where possible and increasing recycling. Working with our contractors on mains replacement, we are monitoring the use of virgin aggregate and the tonnage of spoil sent to landfill.

We achieved the following performance for waste and resource use:

- 3.46% of our waste from excavations was sent to landfill, against a target of less than 5%; and
- against a target of less than 10% of backfill is virgin first-use aggregate in North West and East of England, and less than 5% in West Midlands and North London.
 - 0.01% North West met this target.
 - 1.63% East of England + East Mids met this target.
 - 2.85% West Midlands met this target.
 - 2.08% North London met this target.

The Strategic report was approved by the board and signed on its behalf by:



M W Braithwaite

Director

25 June 2026

Quadgas Holdings TopCo Limited

Directors' Report

For the year ended 31 March 2026

The Directors present their Report and the audited financial statements of the Group and the company for the year ended 31 March 2026.

Principal activities and business review

A full description of the Group's and company's principal activities, businesses, key performance indicators and principal risks and uncertainties is contained in the Strategic Report which are incorporated by reference into this report.

Directors

The Directors of the company during the year and up to the date of signing of the financial statements were:

D A Karnik
H Su
M W Mathieson
E B Fidler
S Fennell
D L Wilkins
N R V Corrigan
E Howell
G E Cooley
A G Ray
M W Braithwaite
D J Xie
M Wang
A M Al-Ansari (Resigned 22 May 2025)
A Carta (Appointed 22 May 2025)
S M J Sulaiman (Appointed 31 October 2025)

Future developments

Details of future developments have been included within the Strategic Report.

Dividends

Our dividend policy is to balance the distribution of available surplus funds to shareholders but after having the forward committed cash requirements of the business to support our investment programmes and importantly managing the appropriate level of gearing. During the year we paid dividends totalling £329 million (2025: £378 million).

Charitable and political donations

Charitable donations made by the Group during the year totalled £3.7 million (2025: £0.5 million).

The Group made no political donations during the year (2025: £Nil).

Research and development

Expenditure on total research and development for the Group was £32 million during the current year (2025: £27 million).

Quadgas Holdings TopCo Limited

Directors' Report (continued)

For the year ended 31 March 2026

Directors' indemnity

Quadgas Holdings TopCo Limited has arranged, in accordance with the Companies (Jersey) Law 1991 and the Articles of Association, qualifying third party indemnities against financial exposure that Directors may incur in the course of their professional duties. Alongside these indemnities, Quadgas Holdings TopCo Limited places Directors' and Officers' liability insurance for each Director.

Going concern

The Group's business activities, together with the factors likely to affect its future development, performance and position are set out in the Strategic Report. The financial position of the Group, its cash flows, liquidity position and borrowing facilities are described in the Strategic Report. In addition, note 28 to the financial statements include the Group's objectives, policies and processes for managing its capital; its financial risk management objectives; details of its financial instruments and hedging activities; and its exposures to credit risk and liquidity risk. Having considered the reasonable worst-case scenario, the Group continues to have headroom against the Group committed facilities disclosed in note 21. In addition, the ability to raise new financing was considered and it was concluded, that the Group has the ability to continue to have access to the debt capital markets if needed.

Despite the geopolitical risk evolving, the Group's financial profile remains resilient. At the time of preparing these accounts, the on-going conflict in the Middle East continues to be a focus area as we ensure appropriate management and control of risks. Having made enquiries and reassessed the principal risks, the Directors consider that the company and its subsidiary undertakings have adequate resources to continue in business.

In determining the relevant assessment period, the Directors have considered the principal risks and specific factors impacting the Group and have made the judgement that, given there are no planned events in the medium term which would significantly impact the length of the assessment period including any major refinancing or the expiry of existing facilities, the minimum period of 12 months from signing the accounts is a sufficient period for the assessment. The Board's consideration of the going concern status of the Group is an extension of the annual business planning process. The process includes financial forecasting for a period of at least 12 months from the date of this report, a robust risk management assessment, regular budget reviews as well as scenario planning incorporating industry trends, considering any emerging issues and economic conditions. The business strategy aims to enhance the Group's long-term prospects by making sure our operations and finances are sustainable and resilient.

Considerations are also made by the Directors for a reasonable worst-case scenario that factors in deliberately negative sensitivities such as a decline in transportation revenue, inflationary pressures on our cost base, fluctuations in pass-through costs, a major operational incident and unexpected regulatory action, all of which are assumed to materialise concurrently.

In both the base case and downside scenario, the Group has sufficient headroom on its existing banking facilities to maintain sufficient liquidity over the forecast period. The Group has net current liabilities of £750 million (2025: £163 million) primarily due to higher borrowings and derivative financial liabilities compared with trade and other receivables and cash and financial investments. It is appropriate to prepare the accounts on a going concern basis despite the net current liabilities position, as the Group continues to trade and operate as a going concern. The Group has reported consolidated profit before tax of £331 million (2025: £210 million), has access to an undrawn £695 million liquidity facility and has good credit ratings.

Quadgas Holdings TopCo Limited

Directors' Report (continued)

For the year ended 31 March 2026

Going concern (continued)

The Group is bound by certain financial covenants with regards to its debt agreements and banking facilities. For debt issued by the Group, the most relevant covenant is adjusted net debt to RAV and interest cover. In both the base case and downside scenario, the Group has sufficient headroom over its covenants. In addition, to the headroom tests above, reverse stress testing was performed which resulted in scenarios that were considered to be highly unlikely due to the regulatory protection afforded and predictability of cash flows.

The statement of financial position shows net assets of £2,941 million at 31 March 2026 (2025: £3,209 million) with a profit for the financial year of £240 million (2025: £156 million). The operating company for the Group, Cadent Gas Limited, continues to trade and operate as a going concern and as at 31 March 2026 was in a net asset position of £2,096 million (2025: £2,275 million) with reported profit for the financial year of £415 million (2025: £304 million). See Cadent Gas Limited Annual Report and Accounts for further details.

Based on the above, the Directors have concluded that the Group is well placed to manage its financing and other business risks satisfactorily and have a reasonable expectation that the Group will have adequate resources to continue in operation for at least 12 months from the signing date of these consolidated financial statements. The Directors therefore consider, having concluded that there are no material uncertainties, that it was appropriate to adopt the going concern basis of accounting in preparing the financial statements.

Capital structure

The capital structure of the Group consists of shareholders' equity, as disclosed in the consolidated statement of changes in equity, and net debt.

Control and Risk Management

The Group has established internal control and risk management systems in relation to the process for preparing consolidated financial statements. The key features of these internal control and risk management systems are:

- The risk assurance function and management conducts various checks on internal financial controls periodically;
- Management regularly monitors and considers developments in accounting regulations and best practice in financial reporting, and where appropriate, reflects developments in the consolidated financial statements. Appropriate briefings and/or training are provided to key finance personnel on relevant developments in accounting and financial reporting. The Audit and Risk Committee is also kept apprised of such developments;
- The financial statements are subject to review by the financial reporting function for unusual items, unexplained trends and completeness. Any unexplained items are investigated;
- The financial reporting function compares the financial statements to the management accounts received during the year and obtains explanations for any material differences;
- The Group's consolidation, which consolidates the results of each business unit and makes appropriate adjustments, is subject to various levels of review by the financial reporting function; and
- The Audit and Risk Committee and the Board review the draft consolidated financial statements. The Audit and Risk Committee receives reports from management on significant judgements, changes in accounting policies, changes in accounting estimates and other pertinent matters relating to the consolidated financial statements.

Quadgas Holdings TopCo Limited

Directors' Report (continued)

For the year ended 31 March 2026

Post balance sheet events

On 28 May 2026, Cadent Gas Limited, a subsidiary of Quadgas Holdings TopCo Limited, entered into a £200 million floating rate bilateral term loan facility. The facility has an availability period of six months and an initial maturity of five years from the date of drawdown. The borrower and lender may agree to extend the maturity by up to two further one-year periods (to a maximum of seven years from drawdown), subject to mutual consent at each extension date. As at 25 June 2026, the loan was fully undrawn.

Disclosure of information to auditor

Having made the requisite enquiries, so far as the Directors in office at the date of the approval of this report are aware, there is no relevant audit information of which the auditor is unaware and each Director has taken all reasonable steps to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Auditor

A resolution to re-appoint Deloitte LLP as auditor of the company will be proposed at the Annual General Meeting for shareholder approval.

Engagement with employees

Within the Group there is a subsidiary that exceeds the requirements for reporting on employee engagement (Cadent Gas Limited), with an average number of employees of 5,923 (2025: 6,361). Cadent Gas Limited has provided extensive disclosure in relation to employee engagement. For further information on these activities and disclosure, including principal decisions and the effect of engagement on them, please refer to the Cadent Gas Annual Report and Accounts 2025/26.

We are committed to equality, diversity and inclusion and aim to support employees in achieving and maintaining a good balance between their work and personal lives. We promote equality in the development and application of our policies, through our recruitment processes and in training and development opportunities.

It is our policy that people with disabilities are treated fairly in relation to job applications and opportunities for training, career development and promotion. When employees are unable to continue working in their current role due to disability during their employment, every effort is taken to make reasonable adjustments, provide suitable training and identify alternative roles, if required.

Read about our policies in relation to ethical conduct, gender pay, anti-corruption and bribery, modern slavery and other topics at <https://cadentgas.com/about-us/corporate-governance>.

Environmental Policy

We are committed to delivering high standards of environmental performance, protecting and enhancing the environment, and seeking new, innovative and sustainable ways to lighten our environmental footprint and create long-term value for our customers, our people and stakeholders.

Information on the Group's environmental initiatives can be found in the 'Our strategy for responding to climate change' on page 21, where you will find our environmental responsibility reports, policies and other information, which is incorporated into this Directors' report by reference.

Quadgas Holdings TopCo Limited

Directors' Report (continued)

For the year ended 31 March 2026

Statement of Directors' responsibilities

The Directors are responsible for preparing the Strategic Report, Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the Group financial statements in accordance with International Financial Reporting Standards (IFRSs) and in accordance with the requirements of the Companies (Jersey) Law, 1991. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and of the profit or loss of the Group for that period. In preparing the financial statements, the directors have elected to:

- select suitable accounting policies and apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable IFRSs as issued by the IASB have been followed for the Group financial statements, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group and company will continue in business.

In preparing the group financial statements, International Accounting Standard 1 requires that directors:

- properly select and apply accounting policies;
- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information;
- provide additional disclosures when compliance with the specific requirements of the financial reporting framework are insufficient to enable users to understand the impact of particular transactions, other events and conditions on the entity's financial position and financial performance; and
- make an assessment of the company's ability to continue as a going concern.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Group and company's transactions and disclose with reasonable accuracy at any time the financial position of the Group and enable them to ensure that the financial statements comply with the Companies (Jersey) Law 1991.

They are also responsible for safeguarding the assets of the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors' Report was approved by the Board and signed on its behalf by:



M W Braithwaite

Director

25 June 2026

Registered office:

CSC 44 Esplanade, St Helier, JE4 9WG, Jersey.

Registered in England and Wales

Company registration number: 122596

Independent auditor's report to the members of Quadgas Holdings TopCo Limited

Report on the audit of the financial statements

Opinion

In our opinion the financial statements of Quadgas Holdings TopCo Limited (the 'parent company') and its subsidiaries (the 'group'):

- give a true and fair view of the state of the group's affairs as at 31 March 2026 and of the group's profit for the year then ended;
- have been properly prepared in accordance with IFRS Accounting Standards; and
- have been properly prepared in accordance with the requirements of the Companies (Jersey) Law 1991.

We have audited the financial statements which comprise:

- the consolidated income statement;
- the consolidated statement of comprehensive income;
- the consolidated statement of financial position;
- the consolidated statement of changes in equity;
- the consolidated statement of cash flows; and
- the related notes 1 to 36 to the consolidated financial statements.

The financial reporting framework that has been applied in their preparation is applicable law and IFRS Accounting Standards.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the group and the parent company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Our evaluation of the directors' assessment of the group's and parent company's ability to continue to adopt the going concern basis of accounting included:

- evaluation of financing facilities including nature of facilities, repayment terms and covenants;
- assessment of the reasonableness of assumptions used in the forecasts;
- assessment of amount of headroom in the forecasts (cash and covenants);
- evaluation of the reasonableness of management's sensitivity analysis;
- assessment of the availability, feasibility and sufficiency of mitigating actions identified by management;
- assessment of the model used to prepare the forecasts, testing of clerical accuracy of those forecasts and our assessment of the historical accuracy of forecasts; and
- assessment of the appropriateness of the going concern disclosures in the financial statements.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Responsibilities of directors

As explained more fully in the statement of directors' responsibilities, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We considered the nature of the group's industry and its control environment, and reviewed the group's documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also enquired of management, internal audit, in-house legal counsel and the directors about their own identification and assessment of the risks of irregularities, including those that are specific to the group's business sector.

We obtained an understanding of the legal and regulatory frameworks that the group operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements. These included Companies (Jersey) Law 1991, pensions legislation and tax legislation; and
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the group's ability to operate or to avoid a material penalty. These include the license conditions imposed by the office of Gas and Electricity Markets (Ofgem).

We discussed among the audit engagement team including relevant internal specialists such as tax, valuations, climate change, pensions, financial instruments and IT specialists regarding the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

As a result of performing the above, we identified the greatest potential for fraud in the following area, and our procedures performed to address it are described below:

Judgement over the classification of non-Mains Replacement Programme ("non-MRP") expenditure as being capital or operational in nature

The group invests heavily in fixed assets and more specifically in the infrastructure and gas network as part of its regulatory commitments and sustainability plans; ranging from major replacement projects to minor repairs and maintenance works.

Cadent have a Health and Safety Executive requirement to perform mains replacement works on their network. During the year the group has invested £870m in property, plant, and equipment, excluding leased assets (2025: £915m).

We have identified a risk in non-MRP additions that the expenditure which is operating in nature is incorrectly capitalised as fixed assets additions. Incorrect identification and mapping of activities in the financial accounting and reporting software platform, may lead to the overstatement of fixed assets and hence operating profit.

As the classification of such capital expenditure and operating expenditure directly affects the group's financial performance, we identified that there was a potential risk of fraud through manipulation of this balance.

Further details are included within note 1(e) and note 13 of the financial statements.

We have performed the following procedures in response to the fraud risk identified:

- tested relevant controls related to the fixed assets cycle including those specifically associated with the classification of non-MRP expenditure;
- challenged management's judgement and their policies relating to the classification of capital expenditure, operating expenditure, and infrastructure maintenance expenditure;
- tested a sample of capital projects by inspecting supporting documentation from subcontractors regarding the works completed and assessed whether such works were capitalised or expensed appropriately;
- for internal payroll costs capitalised, on a sample basis, inspected the timesheets and chargeable rates for employees and assessed whether the employees worked on capital projects; and
- completed a reconciliation between the fixed assets register and the general ledger.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;

- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management, internal audit, and in-house legal counsel concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance and reviewing internal audit reports.

Report on other legal and regulatory requirements

Matters on which we are required to report by exception

Under the Companies (Jersey) Law 1991 we are required to report in respect of the following matters if, in our opinion:

- proper accounting records have not been kept by the parent company, or proper returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in respect of these matters.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Article 113A of the Companies (Jersey) Law 1991. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Jane Whitlock ACA (Senior statutory auditor)

For and on behalf of Deloitte LLP

Statutory Auditor

Birmingham, United Kingdom

25th June 2026

Quadgas Holdings TopCo Limited

Consolidated income statement

For the year ended 31 March 2026

| | | 2026 | 2026 | 2025 | 2025 |
|--------------------------------|-------|---------|------------|---------|------------|
| | Notes | £m | £m | £m | £m |
| Revenue | 4 | | 2,490 | | 2,172 |
| Operating costs | | | | | |
| Before adjusting items | | (1,644) | | (1,542) | |
| Adjusting items | 6 | (5) | | (33) | |
| Total operating costs | | | (1,649) | | (1,575) |
| Total operating profit | | | 841 | | 597 |
| Finance income | | | | | |
| Before adjusting items | 9 | 27 | | 54 | |
| Adjusting items | 6/9 | - | | 6 | |
| Total finance income | | | 27 | | 60 |
| Finance costs | | | | | |
| Before adjusting items | 9 | (492) | | (447) | |
| Adjusting items | 6/9 | (45) | | - | |
| Total finance costs | | | (537) | | (447) |
| Profit before tax | | | | | |
| Before adjusting items | | 381 | | 237 | |
| Adjusting items | 6 | (50) | | (27) | |
| Total profit before tax | | | 331 | | 210 |
| Tax | | | | | |
| Before adjusting items | 10 | (103) | | (61) | |
| Adjusting items | 6/10 | 12 | | 7 | |
| Total tax | | | (91) | | (54) |
| Profit after tax | | | | | |
| Before adjusting items | | 278 | | 176 | |
| Adjusting items | 6 | (38) | | (20) | |
| Profit for the year | | | 240 | | 156 |

The results reported above relate to continuing activities.

The notes on pages 56 to 124 are an integral part of the financial statements.

Quadgas Holdings TopCo Limited

Consolidated statement of comprehensive income

For the year ended 31 March 2026

| | | 2026 | 2025 |
|--|-------|--------------|------|
| | Notes | £m | £m |
| Profit for the year | | 240 | 156 |
| Other comprehensive (expense)/income: | | | |
| Items that will not be reclassified to profit or loss | | | |
| Remeasurements of post-employment benefit obligations | 27 | (229) | (6) |
| Tax on remeasurements of post-employment benefit obligations | 10 | 57 | 2 |
| Total items that will never be reclassified to profit or loss | | (172) | (4) |
| Items that may be reclassified subsequently to profit or loss | | | |
| Net (loss)/gain in respect of cash flow hedges | | (4) | 69 |
| Net loss in respect of cost of hedging reserve | | (10) | (16) |
| Amortisation of cost of hedging reserve | | 5 | 8 |
| Tax on net (loss)/gain in respect of cash flow hedges | 10 | 2 | (16) |
| Total items that may be reclassified subsequently to profit or loss | | (7) | 45 |
| Other comprehensive (expense)/income for the year, net of tax | | (179) | 41 |
| Total comprehensive income for the year | | 61 | 197 |

The results reported above relate to continuing activities.

The notes on pages 56 to 124 are an integral part of these financial statements.

Quadgas Holdings TopCo Limited

Consolidated statement of financial position

As at 31 March 2026

| | | 2026 | 2025 |
|--|-------|------------------------|------------------------|
| | Notes | £m | £m |
| Non-current assets | | | |
| Intangible assets | 12 | 3,896 | 3,873 |
| Property, plant and equipment | 13 | 14,054 | 13,738 |
| Investments in associates | 14 | - | - |
| Pension and other post-retirement benefit assets | 27 | 121 | 340 |
| Derivative financial assets | 17 | 83 | 30 |
| Total non-current assets | | <u>18,154</u> | <u>17,981</u> |
| Current assets | | | |
| Inventories | 15 | 16 | 16 |
| Corporation tax | | - | 3 |
| Trade and other receivables | 16 | 224 | 190 |
| Current asset investments | 18 | 263 | 209 |
| Cash and cash equivalents | | 21 | 23 |
| Total current assets | | <u>524</u> | <u>441</u> |
| Total assets | | <u>18,678</u> | <u>18,422</u> |
| Current liabilities | | | |
| Trade and other payables | 19 | (511) | (456) |
| Derivative financial liabilities | 17 | (205) | - |
| Corporation tax | | (4) | - |
| Borrowings | 21 | (515) | (106) |
| Lease liabilities | 22 | (22) | (18) |
| Provisions | 23 | (17) | (24) |
| Total current liabilities | | <u>(1,274)</u> | <u>(604)</u> |
| Net current liabilities | | <u>(750)</u> | <u>(163)</u> |
| Total assets less current liabilities | | <u>17,404</u> | <u>17,818</u> |
| Non-current liabilities | | | |
| Derivative financial liabilities | 17 | (318) | (406) |
| Borrowings | 21 | (11,430) | (11,327) |
| Lease liabilities | 22 | (84) | (110) |
| Deferred tax liabilities | 10 | (2,563) | (2,683) |
| Provisions | 23 | (64) | (68) |
| Accruals and deferred income | 20 | (4) | (15) |
| Total non-current liabilities | | <u>(14,463)</u> | <u>(14,609)</u> |
| Total liabilities | | <u>(15,737)</u> | <u>(15,213)</u> |
| Total net assets | | <u>2,941</u> | <u>3,209</u> |
| Equity | | | |
| Share capital | 24 | 4,739 | 4,739 |
| Cash flow hedge reserve | | 34 | 36 |
| Cost of hedging (deficit)/reserve | | (4) | 1 |
| Retained earnings | | (1,828) | (1,567) |
| Total equity | | <u>2,941</u> | <u>3,209</u> |

The notes on pages 56 to 124 are an integral part of the financial statements.

The consolidated financial statements on pages 51 to 124 were authorised and approved for issue by the Board of Directors on 25 June 2026 and were signed on its behalf by:

M Braithwaite

Director

Quadgas Holdings TopCo Limited

25 June 2026

Company registration number: 122596



Quadgas Holdings TopCo Limited

Consolidated statement of changes in equity

For the year ended 31 March 2026

| | Share capital | Cash flow hedge reserve | Cost of hedging reserve/ (deficit) | Retained earnings | Total |
|---|---------------|-------------------------|------------------------------------|-------------------|--------------|
| | £m | £m | £m | £m | £m |
| At 1 April 2025 | 4,739 | 36 | 1 | (1,567) | 3,209 |
| Profit for the year | - | - | - | 240 | 240 |
| Other comprehensive expense excluding amortisation of cost of hedging reserve | - | (2) | (10) | (172) | (184) |
| Amortisation of cost of hedging reserve | - | - | 5 | - | 5 |
| Total comprehensive (expense)/income for the year | - | (2) | (5) | 68 | 61 |
| Equity dividends (note 11) | - | - | - | (329) | (329) |
| At 31 March 2026 | 4,739 | 34 | (4) | (1,828) | 2,941 |

| | Share capital | Cash flow hedge (deficit)/ reserve | Cost of hedging reserve | Retained earnings | Total |
|--|---------------|------------------------------------|-------------------------|-------------------|-------|
| | £m | £m | £m | £m | £m |
| At 1 April 2024 | 4,739 | (17) | 9 | (1,341) | 3,390 |
| Profit for the year | - | - | - | 156 | 156 |
| Other comprehensive income/(expense) excluding amortisation of cost of hedging reserve | - | 53 | (16) | (4) | 33 |
| Amortisation of cost of hedging reserve | - | - | 8 | - | 8 |
| Total comprehensive income/(expense) for the year | - | 53 | (8) | 152 | 197 |
| Equity dividends (note 11) | - | - | - | (378) | (378) |
| At 31 March 2025 | 4,739 | 36 | 1 | (1,567) | 3,209 |

The cash flow hedge reserve in relation to the cross-currency interest rate swap contracts will be recycled to the income statement over the life of the hedged items.

The notes on pages 56 to 124 are an integral part of the financial statements.

Quadgas Holdings TopCo Limited

Consolidated statement of cash flows

For the year ended 31 March 2026

| | Notes | 2026 £m | 2025 £m |
|---|-------|--------------|--------------|
| Cash flows from operating activities | | | |
| Total operating profit | | 841 | 597 |
| Adjustments for: | | | |
| Adjusting items | 6 | 5 | 33 |
| Depreciation, amortisation and impairment | 12/13 | 572 | 548 |
| (Increase)/decrease in trade and other receivables | | (33) | 15 |
| Increase in trade and other payables | 30 | 62 | 41 |
| Capital contribution income | | (54) | (44) |
| Changes in provisions | | (1) | (2) |
| Gain on disposal of property, plant and equipment | | (1) | (2) |
| Changes in pensions and other post-retirement obligations | | 8 | 7 |
| Other non-cash items | | (2) | - |
| Capital contributions received | | 23 | 42 |
| Cash flows relating to adjusting items | | (20) | (12) |
| Cash generated from operations | | 1,400 | 1,223 |
| Tax paid | | (142) | (77) |
| Net cash inflow from operating activities | | 1,258 | 1,146 |
| Cash flows from investing activities | | | |
| Purchases of intangible assets | | (34) | (4) |
| Purchases of property, plant and equipment | 31 | (863) | (891) |
| Disposals of property, plant and equipment | | 1 | 3 |
| Interest received | | 8 | 42 |
| Net (increase)/decrease in financial investments | | (55) | 371 |
| Net cash flow used in investing activities | | (943) | (479) |
| Cash flows from financing activities | | | |
| Proceeds received from loans | | 403 | 770 |
| Cash paid on derivatives hedging loan proceeds | | - | (5) |
| Repayment of loans | | - | (696) |
| Repayment of lease liabilities | 22 | (32) | (29) |
| Interest paid on loans | | (388) | (359) |
| Cash received on interest settlement of derivatives | | 29 | 23 |
| Dividends paid to shareholders | 11 | (329) | (378) |
| Net cash flow used in financing activities | | (317) | (674) |
| Net decrease in cash and cash equivalents | | (2) | (7) |
| Net cash and cash equivalents at the start of the year | | 23 | 30 |
| Net cash and cash equivalents at the end of the year | | 21 | 23 |
| Comprising: | | | |
| Cash ¹ | | 21 | 23 |
| | | <u>21</u> | <u>23</u> |

¹ Cash of £21 million (2025: £23 million) includes £11 million (2025: £2 million) which has specific restrictions over its use. See note 1(s) for details.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements

For the year ended 31 March 2026

1 Summary of significant accounting policies

Quadgas Holdings TopCo Limited is a private company limited by shares and is incorporated and domiciled in Jersey. The address of its registered office is Quadgas Holdings TopCo Limited, 3rd Floor 37 Esplanade, St. Helier, JE1 1AD, Jersey. Its principal activity is a holding company which invests in gas distribution businesses.

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to the current year and previous year presented, unless otherwise stated.

(a) Basis of preparation

Items included in the financial statements are measured using the currency of the primary economic environment in which the company operates (the 'functional currency'). The financial statements are presented in pounds sterling which is also the company's functional currency.

Going Concern

The financial statements for the Group have been prepared on the going concern basis under the historical cost convention modified to include certain items at fair value.

The Group's business activities, together with the factors likely to affect its future development, performance and position are set out in the Strategic Report. The financial position of the Group, its cash flows, liquidity position and borrowing facilities are described in this Strategic Report. In addition, note 28 to the financial statements include the Group's objectives, policies and processes for managing its capital; its financial risk management objectives; details of its financial instruments and hedging activities; and its exposures to credit risk and liquidity risk. The Group has considerable financial resources together with long-term contracts with a number of customers and suppliers across different geographic areas. Having considered the reasonable worst-case scenario (more detail can be found in the Directors' report), the Group continues to have headroom against the Group committed facilities disclosed in note 21. In addition, the ability to raise new financing was considered and it was concluded, that the Group has the ability to continue to have access to the debt capital markets if needed.

Despite the geopolitical risk evolving, the Quadgas Holdings TopCo Limited's financial profile remains resilient. At the time of preparing these accounts, the on-going conflict in the Middle East continues to be a focus area as we ensure appropriate management and control of risks. Having made enquiries and reassessed the principal risks, the Directors consider that the company and its subsidiary undertakings have adequate resources to continue in business.

In determining the relevant assessment period, the Directors have considered the principal risks and specific factors impacting the Group and have made the judgement that, given there are no planned events in the medium term which would significantly impact the length of the assessment period including any major refinancing or the expiry of existing facilities, the minimum period of 12 months from signing the accounts is a sufficient period for the assessment. The Board's consideration of the going concern status of the Group is an extension of the annual business planning process. The process includes financial forecasting for a period of at least 12 months from the date of this report, a robust risk management assessment, regular budget reviews as well as scenario planning incorporating industry trends, considering any emerging issues and economic conditions. Consideration was also given to significant events which may fall outside of this period such as planning refinancing. The business strategy aims to enhance the Group's long-term prospects by making sure our operations and finances are sustainable and resilient.

Considerations are also made by the Directors for a reasonable worst-case scenario that factors in deliberately negative sensitivities such as a decline in transportation revenue, inflationary pressures on our cost base, fluctuations in pass-through costs, a major operational incident and unexpected regulatory action, all of which are assumed to materialise concurrently.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

1 Summary of significant accounting policies (continued)

(a) Basis of preparation (continued)

Going Concern (continued)

In both the base case and downside scenario, the Group has sufficient headroom on its existing banking facilities to maintain sufficient liquidity over the forecast period. The Group has net current liabilities of £750 million (2025: £163 million) primarily due to higher borrowings and derivative financial liabilities compared with trade and other receivables and cash and financial investments. It is appropriate to prepare the accounts on a going concern basis despite the net current liabilities position, as the Group continues to trade and operate as a going concern. The Group has reported consolidated profit before tax of £331 million (2025: £210 million), has access to an undrawn £695 million liquidity facility and has good credit ratings.

The Group is bound by certain financial covenants with regards to its debt agreements and banking facilities. For debt issued by the Group, the most relevant covenant is adjusted net debt to RAV and interest cover. In both the base case and downside scenario, the Group has sufficient headroom over its covenants. In addition, to the headroom tests above, reverse stress testing was performed which resulted in scenarios that were considered to be highly unlikely due to the regulatory protection afforded and predictability of cash flows.

Based on the above, the Directors have concluded that the Group is well placed to manage its liquidity and other business risks satisfactorily and have a reasonable expectation that the Group will have adequate resources to continue in operation for at least 12 months from the signing date of these consolidated financial statements. The Directors therefore consider, having concluded that there are no material uncertainties, that it was appropriate to adopt the going concern basis of accounting in preparing the financial statements.

Consideration of climate change

In preparing the financial statements, the Directors have considered the impact of climate change, particularly in the context of the risks identified, which have resulted in an impact on the assessment and consideration of the financial reporting judgements and estimates. In particular, the Directors considered the impact of climate change in respect of the following areas:

- carrying value and useful economic lives (UEL) of property, plant and equipment and concluded it is still reasonable to assume that the network will continue to be used beyond 2050- **note 13** and
- cash flow forecasts used in the impairment assessments of non-current assets including goodwill - **note 12**.

Whilst there is currently no known short to medium-term impact expected from climate change, the Directors are aware of the ever-changing risks attached to climate change and will regularly assess these risks against judgements and estimates made in preparation of the Group's financial statements.

Consolidated financial statements

The consolidated financial statements of Quadgas Holdings TopCo Limited have been prepared in accordance with International Financial Reporting Standards (IFRS Standards) as issued by the International Accounting Standards Board (IASB) and requirements of the Companies (Jersey) Law 1991.

(b) Basis of consolidation

The consolidated financial statements include the results of Quadgas Holdings TopCo Limited and its subsidiaries and associate undertakings (the 'Group') as disclosed in note 36. Results are included from the date of acquisition or incorporation and excluded from the date of disposal.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

1 Summary of significant accounting policies (continued)

(b) Basis of consolidation (continued)

Subsidiaries are consolidated where the Group has the power to control a subsidiary. Control is achieved when the Group becomes entitled to the variable returns of the subsidiary and becomes exposed to its risks, and has the power to affect these risks and returns.

Associates are accounted for on an equity basis where the Group holding is 20% or more and the Group has the power to exercise significant influence.

Acquisitions are accounted for using the acquisition method, where the purchase price is allocated to the identifiable assets acquired and liabilities assumed on a fair value basis and the remainder recognised as goodwill.

Cadent Gas Limited, a subsidiary of Quadgas Holdings TopCo Limited, has agreed an annual donation to the Cadent Foundation (a Donor Advised Fund "DAF") across RIIO-3 amounting to £3 million. We have concluded that the DAF is not controlled by the Group as the Charities Trust have the power to overrule decisions that do not align with the objectives of the DAF and the requirements of IFRS 10 have not been met in respect of (1) rights to variable returns and (2) its ability to affect the amount of investor returns. Therefore this has not been consolidated as part of the Group.

(c) New IFRS accounting standards and interpretations

In the current year, the Group has applied one amendment to IFRS Standards and Interpretations issued by the IASB that is effective for an annual period that begins on or after 1 January 2025. The adoption has not had any material impact on the disclosures or on the amounts reported in these financial statements. This is:

- Amendments to IAS 21, Lack of Exchangeability

At the date of authorisation of these financial statements, the Group has not applied the following new and revised IFRS Standards that have been issued but are not yet effective:

- IFRS 18, Presentation and Disclosure in Financial Statements
- IFRS 19, Subsidiaries without Public Accountability: Disclosures*
- Amendments to IFRS 9 and IFRS 7, Classification and Measurement of Financial Instruments
- Annual Improvements 2024
- Amendments to IAS 21, The Effects of Changes in Foreign Exchange Rates: Translation to a Hyperinflationary Presentation Currency*

*Denotes that the standard or interpretation has not yet been adopted by the UK (United Kingdom).

The International Accounting standards Board (IASB) issued IFRS 18 Presentation and Disclosure in Financial Statements, which replaces IAS1 and introduces updated requirements for the presentation of primary financial statements, including new subtotals and enhanced disclosure principles. The effective date of IFRS 18, is for accounting periods beginning on or after 1 January 2027, with the year ended 31 March 2028 being the first year the Group will be impacted by the proposals. The adoption of IFRS 18 will not affect the Group's profit after tax; however, it will result in changes to the presentation of the primary financial statements and to certain disclosures. In particular, income and expenses will be grouped into categories in the Consolidated income statement, namely the operating, investing, financing and income tax categories, although the overall impact is not expected to be significant. Preparatory work is currently underway to support adoption.

The Directors do not expect that the adoption of the other Standards listed above will have a material impact on the financial statements of the Group in future periods.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

1 Summary of significant accounting policies (continued)

(d) Intangible assets

Intangible assets relate to software, which is written down (amortised) over the period we expect to receive a benefit from the asset; goodwill, which represents the excess of what was paid to acquire businesses over the fair value of their net assets at the acquisition date; and the gas distribution Licence, which allows the operation of the four gas distribution networks.

Identifiable intangible assets are recorded at cost less accumulated amortisation and any provision for impairment. Intangible assets, other than goodwill and those assets with indefinite useful lives (the gas distribution Licence), are tested for impairment only if there is some indication that the carrying value of the assets may have been impaired. Software customisation and configuration costs relating to software not controlled by the Group are expensed over the period such services are received.

Goodwill is recognised as an asset and is not amortised as it has been deemed that it has an indefinite life, but is tested for impairment annually or more frequently if events or changes in circumstances indicate a potential impairment. Any impairment is recognised immediately in the income statement and is not subsequently reversed.

Impairment of assets are calculated as the difference between the carrying value of the asset and the recoverable amount, if lower. Recoverable amount is the higher of fair value less costs to sell or estimated value in use at the date the impairment review is undertaken.

Where such an asset does not generate cash flows that are independent from other assets, the recoverable amount of the cash generating unit to which that asset belongs is estimated. Impairment is recognised in the income statement and are disclosed separately. Any assets which suffered impairment in a previous period (other than goodwill) are reviewed for possible reversal of the impairment at each reporting date.

Internally generated intangible assets arising from development (or from the development phase of an internal project), such as software, are recognised only if all of the following criteria are satisfied: an asset is created that can be identified; the completion of the asset must be technically feasible so that it is available to use or sell; the intention to complete the intangible asset and use it or sell it; the ability to use or sell the intangible asset; it is probable that the asset will generate future economic benefits; the availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset; and that the development cost of the asset can be measured reliably. Where no internally generated intangible asset can be recognised, development expenditure is recorded as an expense in the period in which it is incurred.

Subsequent to initial recognition, internally-generated intangible assets are reported at cost less accumulated amortisation and accumulated impairment losses, on the same basis as intangible assets that are acquired separately.

Intangible assets acquired in a business combination and recognised separately from goodwill are initially recognised at their fair value at the acquisition date (which is regarded as their cost). Subsequent to initial recognition, intangible assets acquired in a business combination are reported at cost less accumulated amortisation and accumulated impairment losses, on the same basis as intangible assets that are acquired separately.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

1 Summary of significant accounting policies (continued)

(d) Intangible assets (continued)

Ofgem provide the business with an exclusive right to operate, invest in the infrastructure and earn a fair return on that invested capital governed by a comprehensive regulatory framework. On the basis that the Licence gives the owner the right to operate and invest in the gas distribution networks within the licenced geographic area, the Licence has been separately recognised and valued as part of the purchase price allocation. An indefinite useful economic life has been assumed for the Licence due to the renewing basis of the regulatory framework with the asset being tested annually for impairment. The UK's target to achieve net zero by 2050 will impact how our network is used in the future. In considering the useful economic life of the Licence we have concluded that a Licence will still be required to operate the network regardless of whether it is used for natural gas, hydrogen, biomethane, or other green gases and therefore an indefinite useful life remains appropriate. However, if future developments in technology, climate change agenda or regulatory changes to the Licence that indicate an indefinite life is no longer appropriate, an amortisation charge would be recognised in future periods. See **note 29** for impact of the amortisation charge under different modelling scenarios.

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognised in profit or loss when the asset is derecognised.

Other non-current intangible assets are amortised on a straight-line basis over their estimated useful economic lives as follows:

Amortisation Periods

Computer software - 5 years

Computer licenses - 3 years

The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquired separately are carried at cost less accumulated impairment losses.

(e) Property, plant and equipment and depreciation

We operate a gas distribution business and therefore have a significant physical asset base. We continue to invest in our networks to maintain reliability, create new customer connections and ensure our networks are flexible and resilient. We also continue to invest in research and innovation to support the energy transition to net zero. Our business plan envisages these additional investments will be funded through a mixture of cash generated from operations and the issue of new debt.

Property, plant and equipment assets are recorded at cost, less accumulated depreciation and impairment losses. Cost includes the purchase price of the asset, any payroll and finance costs incurred which are directly attributable to the construction of property, plant and equipment assets, as well as the cost of any associated asset retirement obligations.

The cost of these assets primarily represents the amount initially paid for them. A depreciation expense is charged to the income statement to reflect annual wear and tear and reduced value of asset over time. Depreciation is calculated by estimating the number of years we expect the asset to be used (useful economic life) and charging the cost of the asset to the income statement equally over this period.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

1 Summary of significant accounting policies (continued)

(e) Property, plant and equipment and depreciation (continued)

Property, plant and equipment assets includes assets which the Group's interest comprises legally protected statutory or contractual rights of use. Additions represent the purchase or construction of new assets, including capital expenditure for safety and environmental assets, and extensions to, enhancements to, or replacement of existing assets. Continued investment and future forecasted spend will be incurred with an aim to make the network usable for alternative technologies and energies.

Contributions received towards the cost of altering, diverting or relocating a tangible fixed asset are included as deferred income and credited to revenue once the performance obligation has been met for example the alteration, diversion or relocation has been completed.

Contributions received towards the cost of tangible assets from customers for connections to the gas distribution networks are initially recognised as deferred income and credited to revenue once the performance obligation has been met for example, at the point the connection has been completed, the contribution is credited to revenue.

No depreciation is provided on freehold land or assets in the course of construction. Other items of property, plant and equipment are depreciated, on a straight-line basis, at rates estimated to write off their book values over their estimated useful economic lives. In assessing the estimated useful economic lives, consideration is given to any contractual arrangements and operational requirements relating to particular assets.

Climate change is a global challenge and an established risk to business, people and the environment across the world. We have a role to play in limiting warming by improving our energy management, reducing our carbon emissions and by helping our customers do the same. Certain elements of the financial statements are dependent on the future use of our network. The UK's target of reducing all greenhouse gas emissions to net zero in the future will impact how our network can be used. In preparing these financial statements we have assumed that our network can be adapted to use alternative technologies and hence will have useful lives that extend beyond 2050 in line with our policy albeit at this stage there is insufficient information to determine how specific assets will be used.

We recognise that there are a range of possible futures regarding how our network is used and the role that hydrogen and other green gases have to play. Scenarios range from high hydrogen through our existing network, through to slow decarbonisation driving a multi heat solution through to a high electrification route and we are continuing to assess what impact these scenarios would have on our asset lives.

The broad based assumptions applied do not allow for meaningful sensitivities on our useful economic lives at individual asset classes under the different scenarios proposed. The granularity is not available by asset. As a result, we have applied some broad sensitivities based on our existing asset lives and what additional depreciation would be required if any of the scenarios would effectively result in shortened lives (e.g. net zero by 2040, 2045 or 2050). See note 29 for further details.

| Depreciation periods | Years |
|------------------------------------|--------------|
| Freehold and leasehold buildings | Up to 50 |
| Plant and machinery | 30 to 50 |
| Motor vehicles and other equipment | Up to 10 |

(f) Fixed asset investments

Investments in subsidiaries and associated companies are carried at cost, less any provisions for impairment.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

1 Summary of significant accounting policies (continued)

(g) Impairment of fixed assets

Impairment reviews are carried out if there is some indication that impairment may have occurred, or where otherwise required to ensure that fixed assets are not carried above their estimated recoverable amounts. In the current year this has included the consideration of the impact of climate change. Impairments are recognised in the income statement, and, where material, are disclosed as an adjusting item. Impairment reversals are recognised when, in management's opinion, the reversal is permanent.

Impairments of fixed assets are calculated as the difference between the carrying value of the net assets of income generating units, including where appropriate, investments, and their recoverable amounts. Recoverable amount is defined as the higher of net realisable value or estimated value in use at the date the impairment review is undertaken. Net realisable value represents the amount that can be generated through the sale of assets. Value in use represents the present value of expected future cash flows discounted on a pre-tax basis, using the estimated cost of capital of the income generating unit.

(h) Financial instruments

Initial recognition

Financial assets are classified in accordance with the business model assessment under IFRS 9. Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

Classification and measurement

Financial instruments are classified at inception into one of the following categories which then determines the subsequent measurement methodology:

Financial assets are classified into one of the following three categories:

- financial assets at amortised cost; or
- financial assets at fair value through other comprehensive income (FVTOCI); or
- financial assets at fair value through profit or loss (FVTPL).

Financial liabilities are classified into one of the following two categories:

- financial liabilities at amortised cost; or
- financial liabilities at fair value through profit and loss (FVTPL).

Loans receivable are carried at amortised cost using the effective interest method less any allowance for estimated impairments. Impairments are calculated using the expected credit loss approach by calculating the probability of default and the estimated recoverable amount given default.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

1 Summary of significant accounting policies (continued)

(h) Financial instruments (continued)

Classification and measurement (continued)

Borrowings, which include interest-bearing loans, are recorded at their initial fair value which normally reflects the proceeds received, net of direct issue costs less any repayments. Subsequently these are stated at amortised cost, using the effective interest method. Any difference between proceeds and the redemption value is recognised over the term of the borrowing in the income statement using the effective interest method.

Accretion on inflation linked borrowings is accounted for on an accrual basis to the income statement, and are added to the carrying value of the debt instrument to the extent that they are not settled in the period in which they arise.

Assets and liabilities on different transactions are only netted if the transactions are with the same counterparty, a legal right of set off exists and the cash flows are intended to be settled on a net basis. Gains and losses arising from changes in fair value are included in the income statement in the period they arise, unless hedge accounting applies.

For financial assets carried at amortised cost, the amount of the impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables, where the carrying amount is reduced through the use of an allowance account. When a trade receivable is considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against the allowance account. Changes in the carrying amount of the allowance account are recognised in profit or loss.

Hedge accounting

Derivative financial instruments ('derivatives') are recorded at fair value. The fair value of financial derivatives is calculated by discounting all future cash flows by the market yield curve at the reporting date and adjusting for own and counterparty credit and funding risk adjustments. The market yield curve for each currency is obtained from external sources for interest and foreign exchange rates. Where the fair value of a derivative is positive, it is carried as a derivative asset and where negative, as a liability. Balance sheet presentation of derivatives have been determined based on the final maturity date. A derivative that matures within one year has been classified as current and a derivative that matures after one year has been classified as non-current.

The accounting treatment of derivatives and other financial instruments classified as hedges depends on their designation, which occurs at the start of the hedge relationship.

Cash flow hedges

Changes in the effective portion of the fair value of derivative financial instruments that are designated as hedges of future cash flows are recognised directly in other comprehensive income, with any ineffective portion being recognised immediately in the income statement where relevant. Cashflow hedge accounting is discontinued when the hedging instrument no longer qualifies for hedge accounting. At this point, any cumulative gains or losses on the hedging instrument recognised in other comprehensive income are retained until the forecast transaction occurs or transferred to the income statement for the period if the hedged transaction is no longer expected to occur.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

1 Summary of significant accounting policies (continued)

(h) Financial instruments (continued)

Fair value hedges

Changes in the fair value of derivative financial instruments that are designated as fair value hedges are recognised in the income statement. Gains or losses in respect to the hedged risk is recorded as a fair value adjustment in the same line of the income statement as the hedged item. Fair value hedge accounting is discontinued when the hedging instrument no longer qualifies for hedge accounting. At this point, the changes in fair value on the hedging instrument will continue to be recognised in the income statement, while the hedged item will no longer be adjusted for fair value changes.

Foreign currency

Transactions denominated in foreign currencies are translated into the functional currency at the exchange rates prevailing on the date of the transaction or at average monthly rates where exchange rates do not fluctuate significantly.

Foreign currency monetary assets and liabilities held at year end are translated into Sterling at period end exchange rates. Exchange differences on monetary items are taken to the income statement. Exceptions to this are where the monetary items are designated as effective cash flow hedges. Such exchange differences are initially deferred in equity.

Non-monetary items are translated at the historical exchange rates.

Derecognition

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

On derecognition of a financial asset in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss that had been recognised in other comprehensive income and accumulated in equity is recognised in profit or loss.

Impairment of financial assets

Financial assets are impaired by calculating the probability of default and the estimated recoverable amount given default, which is used to calculate the expected credit loss. The Group has taken default to be defined as a counterparty that has entered administration.

The Group recognises loss allowances for expected credit losses (ECL) on financial instruments that are not measured at FVTPL, namely:

- trade receivables;
- loan receivables; and
- other receivables.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

1 Summary of significant accounting policies (continued)

Impairment of financial assets (continued)

The Group measures the loss allowances at an amount equal to the 12 month expected credit loss. The way this is calculated is based on the applied impairment methodology, as described below:

Stage 1: For financial assets where there has not been a significant increase in credit risk since initial recognition, and were not credit impaired on recognition, the Group recognises a loss allowance based on the 12 month expected credit loss.

Stage 2: For financial assets where there has been a significant increase in credit risk since initial recognition, and were not credit impaired, the Group recognises a loss allowance for lifetime expected credit loss.

Stage 3: For financial assets which are credit impaired, the Group recognises the lifetime expected credit loss.

A significant increase in credit risk would be as a result of any change in circumstances specific to the counterparty or to the wider economic environment whereby the risk of default could be said to have been significantly increased within reasonable thresholds.

Evidence that the financial asset is credit impaired includes the following:

- significant financial difficulties of the counterparty; or
- a breach of contract such as default or past due event; or
- the restructuring of the loan or advance by the Group that the Group would not consider otherwise; or
- it is probable that the counterparty will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for an associated security because of financial difficulties.

(i) Trade and other receivables

Trade receivables are amounts due from customers for goods sold or services performed in the ordinary course of business. Accrued income is amounts due from customers for goods sold or services performed in the ordinary course of business which has not yet been invoiced.

Trade receivables and accrued income are initially recognised at the transaction price and are subsequently measured at amortised cost less a loss allowance.

(j) Trade and other payables

Trade payables are initially recognised at fair value and subsequently measured at amortised cost. Due to their short maturities, the fair value of trade and other payables approximates their book values.

Deferred income mainly comprises contributions received from customers relating to capital and replacement projects. These are credited to the income statement once the project is complete.

The treatment is dependent on the type of the project. For further details on assessment of performance obligations see note 1(o) Revenue.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

1 Summary of significant accounting policies (continued)

(k) Inventories

Inventories are stated at the lower of weighted average cost and net realisable value. Where applicable, cost comprises direct materials and direct labour costs as well as those overheads that have been incurred in bringing the inventories to their present location and condition.

(l) Tax

The tax charge for the period is recognised in the income statement, the statement of comprehensive income or directly in equity according to the accounting treatment of the related transaction. The tax charge comprises both current and deferred tax.

Current tax assets and liabilities are measured at the amounts expected to be recovered from or paid to the tax authorities. The tax rates and tax laws used to compute the amounts are those that have been enacted or substantively enacted by the reporting date.

The calculation of the total tax charge involves a degree of estimation and judgement, and management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation and establishes positions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Deferred tax is provided using the balance sheet liability method and is recognised on temporary differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit or loss.

Deferred tax liabilities are generally recognised on all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. However, deferred tax assets and liabilities are not recognised if the temporary differences arise from the initial recognition of goodwill or from the initial recognition of other assets and liabilities in a transaction (other than a business combination) that affects neither the accounting nor the taxable profit or loss.

Deferred tax liabilities are recognised on taxable temporary differences arising on investments in subsidiaries except where the company is able to control the reversal of the temporary differences and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised, based on the tax rates and tax laws that have been enacted or substantively enacted by the reporting date.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the deferred tax asset to be recovered. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

1 Summary of significant accounting policies (continued)

(l) Tax (continued)

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same tax authorities and the company intends to settle their current tax assets and liabilities on a net basis.

(m) Provisions for liabilities

Provisions for liabilities are recognised where a legal or constructive obligation exists at the reporting date, as a result of past events where the amount of the obligation can be reliably estimated and where the outflow of economic benefit is probable.

Provision is made for decommissioning and environmental costs, based on future estimated expenditure, discounted to present values. An initial estimate of decommissioning and environmental costs attributable to property, plant and equipment is recorded as part of the original cost of the related property, plant and equipment.

Changes in the provision arising from revised estimates or discount rates or changes in the expected timing of expenditures that relate to property, plant and equipment are recorded as adjustments to their carrying value and depreciated prospectively over their remaining estimated useful economic lives; otherwise such changes are recognised in the income statement.

Other provisions consist of claims (whether covered by insurance or not) including employer liability claims and other provisions related to the operation of our gas networks. Where amounts are material, third party valuations are performed.

(n) Dividends

Dividend income is recognised when the right to receive payment is established. Dividend distributions to the company's shareholders are recognised as a liability until paid in the company's financial statements in the period in which the dividends are approved by the company's shareholders.

(o) Revenue

Revenue largely comprises sales value derived from the distribution of gas, including an assessment of the value of services provided, but not invoiced, at the period end. It excludes value added tax and intra-group sales.

The sales value for the distribution of gas is largely determined from the amount of system capacity sold for the year (capacity revenue), and the amount of gas transported for the year (commodity revenue), evaluated at contractual prices. The customers for the distribution of gas are Shippers. The single performance obligation for these revenue streams was deemed to be the provision of a safe gas transportation network between the National Gas Transmission network to end consumers (customers of the shippers) and being able to transport gas around the network.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

1 Summary of significant accounting policies (continued)

(o) Revenue (continued)

The performance obligation is satisfied over time as the shippers immediately control and consume the benefits that Cadent Gas provides over time by having a network available to shippers (capacity) and transporting the gas around the network (commodity). Although capacity and commodity revenue are invoiced separately, the services are not distinct (the nature of the promise is to transfer a combined service) and only one performance obligation exists.

Income from shippers is governed by the credit rules within the Uniform Network Code (the Industry Code by which Cadent Gas is bound). These set out the level of credit relative to the RAV for each counterparty's credit rating. The Group minimises customer credit risk by ensuring all customers can adequately demonstrate the ability to pay debts as they fall due. These include company credit ratings, letters of credit from a financial institution, parent company guarantees, independent assessment, payment history allowance and advanced cash deposits. Typical payment terms are 12 days.

When revenue for the year exceeds the maximum amount permitted by the regulatory agreement, adjustments will be made to future prices to reflect this over-recovery, a liability for the over-recovery is not recognised, as such an adjustment to future prices relates to the provision of future services. Similarly, an asset is not recognised where a regulatory agreement permits adjustments to be made to future prices in respect of an under-recovery.

Other income comprises all activities outside the regulated business principally relating to cash fees paid by customers, typically property owners / developers, for connections fees and typically developers or large infrastructure projects for altering, diverting or relocating part of our existing network. There are also non material revenue streams for call handling services (emergency telephone service for all gas distribution networks) and metering services (the provision of meter installation and repair services).

For fees paid by customers, the performance obligation is satisfied when either the new connection to our network or alteration / diversion of our network is completed and control passes to the customer on this completion of the physical installation ready for the first flow of gas. Significant judgement was applied for connections to determine whether the connection service was distinct from the provision of future network services. The Group judged that customers for the connection service can benefit from that connection service in conjunction with future gas supply services that are readily available. For call handling services, the performance obligation is satisfied over time with the provision of an emergency call handling service to customers. For metering services, the performance obligation is satisfied on completion of the installation or the repair and control passes when the meter is operational. Customers for metering services are typically the gas supplier and distinct from the ongoing supply of gas. Typical payment terms are 30 days for our other revenue.

Where amounts from customers in relation to Supplier of Last Resort (SoLR) claims are received, it is deemed that Cadent Gas is operating as an agent in this transaction as it pays the amounts collected directly onto the SoLR with no control over the amount and it does not receive any commission. Cadent Gas therefore present the amounts collected and amounts paid on a net basis per the requirements of IFRS 15.

The UK's target of reducing all greenhouse gas emissions to net zero by 2050 will impact how our network can be used in the future, and how we generate revenue. See note 2 for further details.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

1 Summary of significant accounting policies (continued)

(p) Adjusting items (continued)

Adjusting items are items of income and expenditure that, in the judgement of management, should be disclosed separately on the basis that they are important to an understanding of our financial performance and may significantly distort the comparability of financial performance between periods. The disclosure and classification of adjusting items may not be comparable between companies, and the exclusion of adjusting items impacts the presentation of financial performance and cash flows.

Management utilises an adjusting items framework that follows a three-step process which considers the nature of the event, the financial materiality involved and any particular facts and circumstances. In considering the nature of the event, management focuses on whether the event is within the Group's control and how frequently such an event typically occurs. In determining the facts and circumstances, management considers factors such as ensuring consistent treatment between favourable and unfavourable transactions, precedent for similar items, number of periods over which costs will be spread or gains earned and the commercial context for the particular transaction.

Items of income or expense that are considered by management for designation as adjusting items include items such as significant restructurings, significant write-downs or impairment of non-current assets, integration of acquired businesses, gains or losses on disposals of businesses or investments, debt redemption costs as a consequence of transactions such as significant disposals or issues of equity and the impact on brought forward deferred tax balances arising from corporation tax rate changes.

Adjusting items within finance income comprise gains and losses recorded in the income statement arising from the changes in fair value of the derivative financial instrument (with the exception of the amount relating to accretion which is included within interest) to the extent that hedge accounting is not achieved or it is not effective. These fair values increase or decrease because of changes in the financial indices and prices over which we have no control. Further details relating to adjusting items are provided in note 6.

(q) Pensions

The Group operates both a defined contribution (DC) and a defined benefit (DB) pension scheme.

For the DC pension scheme, the Group pays contributions into a Master Trust on behalf of the employee and has no further obligations to employees. The risks associated with this type of plan are assumed by the member.

For the DB pension scheme, members receive benefits on retirement, the value of which is dependent on factors such as salary and length of pensionable service. The cost of providing benefits in a DB Scheme is determined using the projected unit method, with actuarial valuations being carried out at each reporting date by a qualified actuary. This valuation method is an accrued benefits valuation method that makes allowance for projected earnings.

The DB Scheme closed to future accrual on 31 March 2024. The Group's obligation in respect of the DB pension Scheme is calculated by projecting the estimated amount of future benefit payments that employees have earned for pensionable service in prior periods.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

1 Summary of significant accounting policies (continued)

(q) Pensions (continued)

The Group takes advice from independent actuaries relating to the appropriateness of key assumptions applied which include life expectancy of members, expected salary and pension increases, and inflation. It should be noted that comparatively small changes in the assumptions used may have a significant effect on the amounts recognised in the income statement and the statement of other comprehensive income and the net surplus recognised in the statement of financial position.

Remeasurements of net retirement obligations are recognised in full in the period in which they occur in the statement of other comprehensive income.

(r) Leases

The Group leases offices, operational buildings, land, equipment and vehicles. Rental contracts typically range from 6 months to 5 years, however land and building leases can be significantly longer.

Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

IFRS 16 has been applied for all leases (except as noted below), the Group:

- a) Recognises right-of-use assets and lease liabilities in the consolidated statement of financial position, initially measured at the present value of the future lease payments, with the right-of-use asset adjusted by the amount of any prepaid or accrued lease payments in accordance with IFRS 16;
- b) Recognises depreciation of right-of-use assets and interest on lease liabilities in the consolidated statement of profit or loss;
- c) Separates the total amount of cash paid into a principal portion (presented within financing activities) and interest (presented within financing activities) in the consolidated statement of cash flows.

Right-of-use assets are tested for impairment in accordance with IAS 36.

For short-term leases (with a lease term of 12 months or less) and leases of low-value assets (deemed less than £3,500) the Group has opted to recognise a lease expense on a straight-line basis as permitted by IFRS 16.

Measurement

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable;
- variable lease payment that are based on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable by the Group under residual value guarantees;
- the exercise price of a purchase option if the Group is reasonably certain to exercise that option;
- payments of penalties for terminating the lease, if the lease term reflects the Group exercising that option; and
- lease payments to be made under reasonably certain extension options.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

1 Summary of significant accounting policies (continued)

(r) Leases (continued)

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

To determine the incremental borrowing rate, the Group uses recent third-party financing received by the individual lessee of a term similar to that of the lease contract.

The lease liability is presented as a separate line in the consolidated statement of financial position, split between current and non-current liabilities.

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

The Group remeasures the lease liability (and makes a corresponding adjustment to the related right-of-use asset) whenever:

- the lease term has changed or there is a significant event or change in circumstances resulting in a change in the assessment of exercise of a purchase option, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate.
- the lease payments change due to changes in an index or rate or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using an unchanged discount rate (unless the lease payments change is due to a change in a floating interest rate, in which case a revised discount rate is used).
- a lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

Variable lease payments

Some leases contain variable payment terms. These include:

- Leases for equipment which contain fixed value increases over the life of the lease e.g. final balloon payments. These are included in the lease liability as the amounts are known;
- A gas storage facility for which the rental payments are linked to RPI, and potential future increases in lease payments are not included in the lease liability until they take effect. When adjustments to lease payments based on an index or rate take effect, the lease liability is reassessed and adjusted against the right-of-use asset; and
- Leased equipment where the lease payments are variable as they are based on usage. These costs are not included in the lease liability in line with IFRS 16 because the payments do not meet the definition of a liability until the use occurs. Instead these are recognised in the profit and loss account as and when the expense is incurred.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

1 Summary of significant accounting policies (continued)

(r) Leases (continued)

Right-of-use assets

Right-of-use assets are measured at the amount of the lease liability, adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognised in the consolidated statement of financial position. The right-of-use assets are presented within property, plant and equipment in the consolidated statement of financial position.

Right-of-use assets are depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life.

(s) Cash and cash equivalents

For the purpose of presentation in the statement of cash flows, cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the statement of financial position and are considered as part of cash management.

The Group classifies cash flows as either operating, investing or financing as per the requirements of IAS 7 - Statement of cash flows. In determining the classification the Group considers what is most appropriate to the business.

The Group receives monies in the form of grants. The use of this cash is restricted by the specific terms and conditions of each grant and therefore is not available for general use.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

2 Critical accounting judgements and key sources of estimation uncertainty

In the application of the Group's accounting policies, which are described in note 1, the Directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Critical accounting judgements

Areas of judgement that have the most significant effect on the amounts recognised in the financial statements are as follows:

- The determination and judgement that connections and transportation services are not distinct services and therefore there is only one performance obligation for revenue from the distribution of gas. We judged that customers for the connection service can benefit from that connection service in conjunction with future gas supply services that are readily available, and hence the performance obligation is met and revenue is recognised once the new connection is completed;
- The recognition of a surplus in respect of the defined benefit pension scheme reflects legal and actuarial advice that we have taken regarding recognition of surpluses under IFRIC 14. We have concluded that the Group has an unconditional right to a refund from the plan, in the event of a winding-up – **note 27**;
- The categorisation of restructuring costs as an adjusting item under the adjusting items framework. In making this determination, management have concluded that, after taking into account the facts and circumstances, the restructuring programme is within our control and occurs infrequently, and therefore have applied a materiality threshold over the life of the exercise consistent with our accounting policies. This is consistent with judgements made in previous years relating to this restructuring programme – **note 6**; and
- The allocation of goodwill to cash generating units that are expected to benefit from the business combination in which goodwill arose. We have judged that the Cadent business group is the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or group of assets. Management assess the performance of Cadent business group as a single business and key decisions are currently made regarding resources at that level - **note 12**;
- For the purpose of valuing our intangible assets, the judgement is that the Cadent Gas network will be used for alternative technologies beyond 2050. The UK's target to achieve net zero by 2050 will change how fossil fuels are used, which will also impact how our network is used. The UK Government is exploring different pathways including the use of alternative fuels such as hydrogen, biomethane, and other green gases although there remains uncertainty about significant aspects of the UK energy sector plans under net zero.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

2 Critical accounting judgements and key sources of estimation uncertainty (continued)

Critical accounting judgements (continued)

We recognise that there are a range of possible futures regarding how our network is used and the role we play to evolve our network to enable the scale-up and transportation of green gases such as biomethane and hydrogen, reducing leakages in the network (i.e. fugitive emissions), supporting electrification (through hybrids - a combination of gas boiler and heat pump - and providing resilience for the electricity network through dispatchable gas-to-power generation), and ensuring consumers benefit from a secure, affordable transition. We are making progress, growing the volume of biomethane we transport in our network, proactively reducing emission leakage using advanced analytics and new high-sensitivity emissions detectors, and preparing parts of the network for hydrogen when customers are ready and appropriate policy frameworks are in place.

Given the information currently available regarding these plans and the initial feasibility studies completed regarding the use of alternative gases through our network and the large scale production of these gases, we have judged that our network will continue to be used to transport gas (methane, biomethane, hydrogen, other green gases or a combination of these) beyond 2050, and that these gases will be available in sufficient quantities. Subsequent pages detail the estimates we have made regarding useful lives when applying this judgement to our financial statements – notes 12 & 13.

Key sources of estimation uncertainty

Key sources of estimation uncertainty that have significant risk of causing material adjustment to the carrying amounts of assets and liabilities in the next financial year are as follows:

- The impairment of intangible assets with indefinite lives requires management to calculate the value-in-use for these assets. The key assumptions for the value-in-use calculation are those regarding the period and the discount rate, regulatory weighted average cost of capital, inflation and terminal value cashflow. The value in use is calculated by forecasting cash flows to 2045 and applying a terminal value at that date. The UK's target to achieve net zero by 2050 will impact how our network is used in the future and management have considered the impact of this in our underlying cash flows – **note 12**;
- Determination of useful lives and carrying values of property, plant and equipment. In assessing the estimated useful economic lives, consideration is given by management to any contractual arrangements and operational requirements relating to particular assets. Currently our assets are being depreciated out to 2055 and changes made to the UELs could have a material impact on the depreciation recognised in the next financial year. The UK's target to achieve net zero by 2050 may impact the UELs of our plant and machinery, if our network can no longer be used beyond this point. We recognise that there are a range of possible futures regarding how our network is used and the role that hydrogen and other green gases have to play. Scenarios range from high hydrogen through our existing network, through to slow decarbonisation driving a multi heat solution through to a high electrification route and we are continuing to assess what impact these scenarios would have on our asset lives. Given the information currently available about how the UK will achieve net zero using alternative technologies (particularly greener gases such as hydrogen and biomethane) and ahead of the Government Heat Policy decision, it is still reasonable to assume that the network will continue to be used beyond 2050 in its current form or adapted to accommodate further biomethane connections or hydrogen. Management have therefore assumed that our network assets can be adapted to use alternative technologies and hence have useful lives that extend beyond 2050 in line with our policy. However, if future developments in technology or the climate change agenda indicate that the UELs of our network assets are limited to 2050, the depreciation charge recognised in future periods would increase by a material amount. Given there is political and regulatory uncertainty, with the heat policy decision expected in the short term, which could result in material adjustments to the carrying value of our network assets, we deem determination of UELs to be a key source of estimation uncertainty. See note 29 for impact on depreciation charge under different modelling scenarios – **notes 12 & 13**;

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

2 Critical accounting judgements and key sources of estimation uncertainty (continued)

Key sources of estimation uncertainty (continued)

- Determination of useful lives and carrying values of intangible assets. In assessing the useful economic life of the Gas Distribution Licence granted by Ofgem, an indefinite useful economic life has been assumed due to the renewing basis of the regulatory framework. The UK's target to achieve net zero by 2050 will impact how our network is used in the future. In considering the useful economic life of the Licence we have concluded that a Licence will still be required to operate the network regardless of whether it is used for natural gas, hydrogen, biomethane, or other green gases and therefore an indefinite useful life remains appropriate. However, if future developments in technology, climate change agenda or regulatory changes to the Licence that indicate an indefinite life is no longer appropriate, an amortisation charge would be recognised in future periods. See **note 29** for impact of the amortisation charge under different modelling scenarios – **note 12**;
- The estimation of liabilities for pensions and other post-retirement benefits include a number of key assumptions which include life expectancy of members, expected salary and pension increases, and inflation. The company takes advice from independent actuaries relating to the appropriateness of any key assumptions applied – **note 27**; and
- The fair value of derivative financial instruments relating to index-linked swaps are measured using discounted cash flows. Future cash flows are projected based on market expectations of inflation, incorporating observable inputs such as RPI swap rates and short-dated CPI swap rates. Where observable market data for CPI swaps is limited for longer maturities, the CPI curve is derived from the RPI curve by adjusting for the market-implied RPI/CPI basis spread at each relevant tenor. The estimated future cash flows are discounted to present value using discount factors derived from applicable interest rate curves. These discount rates are adjusted, where appropriate, to reflect management's assessment of counterparty credit risk and the entity's own credit risk - **note 17**.

In order to illustrate the impact that changes in assumptions could have on our results and financial position, we have included sensitivity analysis in **note 29**.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

3 Segmental analysis

The Directors believe that the whole of the Group's activities constitute one single segment. Operating segments are reported in the manner consistent with internal reporting to the Chief Operating Decision Maker, which has been identified as the Executive Committee who report to the Board of Directors.

The Group's country of domicile is the United Kingdom and is the country in which it generates all of its revenue. The company's assets are all located within the United Kingdom. As such, all risks and opportunities in relation to climate change have been considered at a UK level.

4 Revenue

| | 2026 £m | 2025 £m |
|----------------------------------|--------------|--------------|
| Revenue from distribution of gas | 2,415 | 2,109 |
| Other income | 75 | 63 |
| | <u>2,490</u> | <u>2,172</u> |

Geographical analysis of revenue is not provided as the Group's operations are all undertaken in the UK for customers based in the UK.

The performance obligation for the distribution of gas is satisfied over time as the shippers immediately control and consume the benefits that the operating company, Cadent Gas provides over time by having a network available to shippers and transporting the gas around the network. Other income comprises all activities outside the regulated business with the performance obligation being satisfied at a point in time (see note 1(o) for further detail).

Analysis of revenue by major customer

| | 2026 £m | 2025 £m |
|------------|--------------|------------|
| Customer A | 507 | 382 |
| Customer B | 490 | 344 |
| Customer C | 277 | 253 |
| | <u>1,274</u> | <u>979</u> |

Three customers contributed 10% or more to the Group's revenue during the year to 31 March 2026 (2025: three).

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

5 Operating profit

| | 2026 | 2025 |
|---|------|------|
| | £m | £m |
| Operating profit is stated after charging: | | |
| Depreciation, amortisation and impairment | 572 | 548 |
| Payroll costs (see note 7) | 289 | 299 |
| Inventory consumed | 31 | 28 |
| Shrinkage | 28 | 32 |
| Rates | 188 | 185 |
| Research and development expenditure | 31 | 26 |
| Exit capacity charges | 215 | 149 |

Shrinkage is the leakage of methane from our gas networks and is addressed through the mains repair, maintenance and replacement programme. This activity means we replace damaged or low-quality pipes with new plastic alternatives which means results in lower leakage from the network.

Exit capacity charges are charges associated with the Group's usage of the National Gas Transmission System (NTS).

| Services provided by the Group's auditor | 2026 | 2025 |
|--|--------------|--------------|
| | £'000 | £'000 |
| Audit services | | |
| Fees payable to the Group's auditors for the audit of the financial statements | 41 | 40 |
| Fees payable for the audit of the subsidiary company financial statements | 1,137 | 1,180 |
| Other services | | |
| Fees payable to the Group's auditors for audit-related assurance services | 172 | 169 |
| Other non-audit services | 213 | 235 |

Fees payable to the Group's auditor for audit-related assurance services represent fees payable for services in relation to engagements which are carried out by the auditors such as interim reviews. Other non-audit services in 2026 relate to services provided in connection with the raising of debt and reports required by the regulator.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

6 Adjusting items

Adjusting items are items of income and expenditure that, in the judgement of management, should be disclosed separately on the basis that they are important to an understanding of our financial performance and may significantly distort the comparability of financial performance between periods. The disclosure and classification of adjusting items may not be comparable between companies, and the exclusion of adjusting items impacts the presentation of financial performance and cash flows.

Adjusting items within finance income comprise gains or losses recorded in the income statement arising from changes in the fair value of derivative financial instruments to the extent that hedge accounting is not achieved or is not effective with exception of the amount relating to accretion which is included within interest.

| | 2026 | 2025 |
|---|--------------------|------------|
| | £m | £m |
| Adjusting items included within operating costs: | | |
| Restructuring costs ⁽ⁱ⁾ | 5 | 33 |
| Adjusting items included within finance cost/(income): | | |
| Net losses/(gains) on derivative financial instruments ⁽ⁱⁱ⁾ | 45 | (6) |
| Total included within profit before tax | <u>50</u> | <u>27</u> |
| Included within taxation: | | |
| Tax on adjusting items | | |
| Tax credit on restructuring activities | (1) | (8) |
| Tax (credit)/charge on net losses/(gains) on derivative financial instruments | (11) | 1 |
| | <u>(12)</u> | <u>(7)</u> |
| Total adjusting items after tax | <u>38</u> | <u>20</u> |
| Analysis of total adjusting items after tax | | |
| Total adjusting items included within operating costs after tax | 4 | 25 |
| Total adjusting items included within finance cost/(income) after tax | 34 | (5) |
| | <u>38</u> | <u>20</u> |

(i) The Group carried out a transformation programme to improve the efficiency of our operations by restructuring the business. During the year, the Group recognised £5 million in adjusting items in relation to our RIIO-3 transformation programme that began in 2024 (cumulative: £48 million). These activities are infrequent and adjusting in nature, and are financially material over the course of the multi-year exercise.

(ii) Net losses/(gains) on derivative financial instruments comprise losses/(gains) arising on derivative financial instruments reported in the income statement. These exclude gains and losses for which hedge accounting has been effective, which have been recognised directly in other comprehensive income or which are offset by adjustments to the carrying value of debt.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

7 Employment numbers and costs

The average number of persons (including Executive Directors) employed by the Group was 5,923 (2025: 6,361) and can be analysed as follows:

| | 2026 | 2025 |
|---------------------------------------|--------------|-------|
| Field force | 2,647 | 2,804 |
| Office and other administrative staff | 3,276 | 3,557 |
| Total | 5,923 | 6,361 |

| | 2026 | 2025 |
|---------------------------------|--------------|-------|
| | £m | £m |
| Wages and salaries | 336 | 342 |
| Social security costs | 48 | 42 |
| Other pension costs | 49 | 62 |
| | 433 | 446 |
| Less: payroll costs capitalised | (144) | (147) |
| | 289 | 299 |

Key management comprises the Board of Directors of the company and its principal subsidiary, Cadent Gas Limited, including Executive and Non-executive Directors who have managerial responsibilities of the business.

| | 2026 | 2025 |
|---|--------------|-------|
| | £'000 | £'000 |
| Salaries and other short-term employee benefits | 4,542 | 3,821 |
| Long-term benefits | 2,225 | 2,116 |
| Post-employment benefits | 193 | 190 |
| | 6,960 | 6,127 |

Key management compensation is paid by Cadent Gas Limited. It is not practicable to split the key management services or remuneration between Quadgas group entities. As such, the amounts disclosed within this note relate to services rendered to all relevant Quadgas group entities in the current year.

8 Directors' emoluments

Director emoluments are paid by the operating company, Cadent Gas Limited. It is not practicable to split the directors services or remuneration between Quadgas group entities.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

9 Finance income and costs

| | 2026 £m | 2025 £m |
|---|-------------------|-------------------|
| Finance income | | |
| Interest income from pensions | 18 | 16 |
| Interest income from financial investments | 9 | 38 |
| Finance income before adjusting items | <u>27</u> | <u>54</u> |
| Adjusting items ⁽ⁱ⁾ | - | 6 |
| Total Finance income | <u><u>27</u></u> | <u><u>60</u></u> |
| Finance costs | | |
| Interest expense on financial liabilities held at amortised cost: | | |
| Bank loans and overdrafts | 33 | 38 |
| Bonds ⁽ⁱⁱ⁾ | 345 | 320 |
| Interest payable on intercompany financing | 71 | 60 |
| Derivatives ⁽ⁱⁱⁱ⁾ | 30 | 23 |
| Other ^(iv) | 13 | 6 |
| Finance costs before adjusting items | <u>492</u> | <u>447</u> |
| Adjusting items ⁽ⁱ⁾ | 45 | - |
| Total Finance costs | <u><u>537</u></u> | <u><u>447</u></u> |
| Net finance costs | <u><u>510</u></u> | <u><u>387</u></u> |

⁽ⁱ⁾ Includes a net foreign exchange loss on financing activities of £68 million (2025: £63 million gain). These amounts are fully offset by foreign exchange gains and losses on derivative financial instruments measured at fair value. Also includes a loss of £45 million (2025: £3 million loss) relating to the remeasurement of derivatives not designated as hedges and ineffectiveness on derivatives designated as cash flow hedges and a £Nil gain (2025: £7 million gain) on redemption of swaps. Higher RPI and CPI rates relative to 31 March 2025 contributed to the remeasurement loss for the year.

⁽ⁱⁱ⁾ Included within finance costs in bonds is £Nil (2025: £1 million) of accretion on RPI-linked debt instruments with an original tenor of 7-10 years (cumulative: £252 million) and £54 million (2025: £39 million) RPI-linked debt instruments with an original tenor of > 10 years original (cumulative: £561 million).

⁽ⁱⁱⁱ⁾ Included within finance costs in derivatives is net interest received on derivatives of £30 million (2025: £30 million). Also included is £25 million (2025: £20 million) of accretion on RPI-linked swaps with an original tenor of > 10 years (cumulative: £213 million), £26 million (2025: £25 million) on CPI-linked swaps (cumulative: £195 million) with an original tenor of 7-10 years and £9 million (2025: £8 million) on CPI-linked swaps (cumulative: £70 million) with an original tenor of > 10 years.

^(iv) Included within finance costs in other is unwinding of discounts on provisions, interest on lease liabilities and interest on tax.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

10 Taxation

Tax charged/(credited) to the income statement

| | 2026 | 2025 |
|-------------------------------------|-----------|-----------|
| | £m | £m |
| Tax before adjusting items | 103 | 61 |
| Tax on adjusting items (see note 6) | (12) | (7) |
| Total tax expense | <u>91</u> | <u>54</u> |

Taxation as a percentage of profit before tax

| | 2026 | 2025 |
|------------------------|------|------|
| | % | % |
| Before adjusting items | 27.0 | 25.7 |
| After adjusting items | 27.5 | 25.7 |

The tax charge for the year can be analysed as follows:

| | 2026 | 2025 |
|---|-------------|-------------|
| | £m | £m |
| Current tax | | |
| UK corporation tax at 25% | 117 | 79 |
| UK corporation tax adjustment in respect of prior years | 35 | (1) |
| Total current tax | <u>152</u> | <u>78</u> |
| Deferred tax | | |
| UK deferred tax current year | (12) | (8) |
| UK deferred tax adjustment in respect of prior years | (49) | (16) |
| Total deferred tax | <u>(61)</u> | <u>(24)</u> |
| Total tax charge | <u>91</u> | <u>54</u> |

Total tax (credited)/charged to other comprehensive income and equity

| | 2026 | 2025 |
|---|-------------|-----------|
| | £m | £m |
| Deferred tax | | |
| Financial instruments | (2) | 16 |
| Remeasurements of post-employment benefit obligations | (57) | (2) |
| Total tax (credited)/charged to other comprehensive income and equity | <u>(59)</u> | <u>14</u> |

The tax charge for the year after adjusting items is higher than (2025: higher) the standard rate of corporation tax in the UK of 25% (2025: 25%).

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

10 Taxation (continued)

| | Before adjusting items 2026 £m | After adjusting items 2026 £m | Before adjusting items 2025 £m | After adjusting items 2025 £m |
|---|--|---|--|---|
| Profit before tax | | | | |
| Before adjusting items | 381 | 381 | 237 | 237 |
| Adjusting items | n/a | (50) | n/a | (27) |
| Profit before tax | <u>381</u> | <u>331</u> | <u>237</u> | <u>210</u> |
| | | | | |
| Profit before tax multiplied by UK corporation tax rate of 25% | 95 | 83 | 59 | 52 |
| | | | | |
| Effect of: | | | | |
| Expenses not deductible for tax purposes | 5 | 5 | 4 | 4 |
| Non-taxable income | (1) | (1) | (1) | (1) |
| Corporate interest restriction | 18 | 18 | 16 | 16 |
| Adjustments in respect of prior year | (14) | (14) | (17) | (17) |
| Total tax | <u>103</u> | <u>91</u> | <u>61</u> | <u>54</u> |

Factors that may affect future tax charges

Future tax charges and payments will continue to be influenced by the level of corporate interest restriction ("CIR") arising within the Group. As the Group moves into the RIIO 3 period, CIR is expected to be more stable as key drivers become clearer. The extent of any restriction will depend on future profitability and interest costs, with profitability affected by changes in accounting standards and regulatory pricing and interest costs influenced by prevailing interest rates and inflation.

The OECD Pillar 2 rules have applied from 1 January 2024 to groups with consolidated revenues in excess of €750 million. These rules ensure that in scope groups are subject to a minimum effective tax rate (ETR) of 15% in each jurisdiction, calculated in accordance with the Global Anti Base Erosion (GloBE) model. Where a jurisdictional ETR is below 15%, a top up tax is applied to bring the jurisdiction up to the minimum rate. Although the Group is not a multinational enterprise for the purposes of the Pillar 2 rules, it is within scope of the UK Domestic Top Up Tax. The Group has assessed the impact of the legislation and is responsible for reporting under UK Domestic Top Up Tax although no increase in total taxes payable is anticipated, as the Group's effective tax rate under the GloBE rules remains above the 15% minimum rate. The Group has applied the IAS 12 exception in respect of Pillar 2 income taxes. Accordingly, no deferred tax assets or liabilities arising from the application of Pillar Two have been recognised or disclosed.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

10 Taxation (continued)

Taxation included within the statement of financial position

The following are the major deferred tax assets and liabilities recognised, and the movements thereon, during the current and prior reporting periods:

| | Accelerated Tax Depreciation | Gas Distribution Licence | Pensions | Financial Instruments | Other net Temporary Differences | Total |
|---|------------------------------------|--------------------------------|-----------|--------------------------|---------------------------------------|--------------|
| | £m | £m | £m | £m | £m | £m |
| At 1 April 2025 | 2,056 | 536 | 82 | 28 | (19) | 2,683 |
| (Credited)/charged to income statement | (20) | - | 2 | (45) | 2 | (61) |
| Credited to other comprehensive income and equity | - | - | (57) | (2) | - | (59) |
| At 31 March 2026 | 2,036 | 536 | 27 | (19) | (17) | 2,563 |
| Deferred tax assets | - | - | - | (19) | (17) | (36) |
| Deferred tax liabilities | 2,036 | 536 | 27 | - | - | 2,599 |
| At 31 March 2026 | 2,036 | 536 | 27 | (19) | (17) | 2,563 |
| | Accelerated Tax Depreciation | Gas Distribution Licence | Pensions | Financial Instruments | Other net Temporary Differences | Total |
| | £m | £m | £m | £m | £m | £m |
| At 1 April 2024 | 2,078 | 536 | 85 | 13 | (19) | 2,693 |
| Credited to income statement | (22) | - | (1) | (1) | - | (24) |
| (Credited)/charged to other comprehensive income and equity | - | - | (2) | 16 | - | 14 |
| At 31 March 2025 | 2,056 | 536 | 82 | 28 | (19) | 2,683 |
| Deferred tax assets | - | - | - | - | (19) | (19) |
| Deferred tax liabilities | 2,056 | 536 | 82 | 28 | - | 2,702 |
| At 31 March 2025 | 2,056 | 536 | 82 | 28 | (19) | 2,683 |

Deferred tax assets and liabilities are only offset where there is a legally enforceable right of offset and there is an intention to settle the balances net. The deferred tax balances (after offset) for statement of financial position purposes consist solely of deferred tax liabilities of £2,563 million (2025: £2,683 million).

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

11 Dividends

| | 2026 | 2025 |
|---|------------|------------|
| | £m | £m |
| Interim dividend of 0.037 pence per ordinary share amounting to £189,000,000 was declared on the 25 September 2024 and paid on the 26 September 2024 | - | 189 |
| Second interim dividend of 0.037 pence per ordinary share amounting to £189,000,000 was declared on the 23 January 2025 and paid on the 27 January 2025 | - | 189 |
| Interim dividend of 0.032 pence per ordinary share amounting to £164,500,000 was declared on the 18 August 2025 and paid on the 01 September 2025 | 165 | - |
| Second interim dividend of 0.032 pence per ordinary share amounting to £164,500,000 was declared on the 29 January 2026 and paid on the 30 January 2026 | 164 | - |
| | 329 | 378 |

No further dividends are proposed for the current financial period.

12 Intangible assets

| | Goodwill | Licence | Software | Total |
|--|----------------|--------------|--------------|----------------|
| | £m | £m | £m | £m |
| Cost: | | | | |
| At 1 April 2025 | 3,312 | 2,143 | 162 | 5,617 |
| Additions | - | - | 34 | 34 |
| Disposals | - | - | (54) | (54) |
| At 31 March 2026 | 3,312 | 2,143 | 142 | 5,597 |
| Accumulated amortisation and impairment | | | | |
| At 1 April 2025 | (1,599) | - | (145) | (1,744) |
| Amortisation charge for the year | - | - | (11) | (11) |
| Disposals | - | - | 54 | 54 |
| At 31 March 2026 | (1,599) | - | (102) | (1,701) |
| Net book value: | | | | |
| At 31 March 2026 | 1,713 | 2,143 | 40 | 3,896 |
| At 31 March 2025 | 1,713 | 2,143 | 17 | 3,873 |

Included within additions is £6 million (2025: £Nil) of software under development.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

12 Intangible assets (continued)

| | Goodwill | Licence | Software | Total |
|---|----------------|--------------|--------------|----------------|
| | £m | £m | £m | £m |
| Cost: | | | | |
| At 1 April 2024 | 3,312 | 2,143 | 158 | 5,613 |
| Additions | - | - | 4 | 4 |
| At 31 March 2025 | <u>3,312</u> | <u>2,143</u> | <u>162</u> | <u>5,617</u> |
| Accumulated amortisation and impairment | | | | |
| At 1 April 2024 | (1,599) | - | (127) | (1,726) |
| Amortisation charge for the year | - | - | (18) | (18) |
| At 31 March 2025 | <u>(1,599)</u> | <u>-</u> | <u>(145)</u> | <u>(1,744)</u> |
| Net book value: | | | | |
| At 31 March 2025 | <u>1,713</u> | <u>2,143</u> | <u>17</u> | <u>3,873</u> |
| At 31 March 2024 | <u>1,713</u> | <u>2,143</u> | <u>31</u> | <u>3,887</u> |

Quadgas Holdings TopCo Limited holds a balance of £1,713 million in relation to goodwill, and £2,143 million intangible asset for the gas distribution Licence following the acquisition of 100% of the share capital of Cadent Gas Limited including its subsidiary, Cadent Finance Plc on 31 March 2017.

Ofgem provide the business with an exclusive right to operate, invest in the infrastructure and earn a fair return on that invested capital over a renewing basis governed by a comprehensive regulatory framework. On the basis that the Licence gives the owner the right to operate and invest in the gas distribution networks within the licenced geographic area, the Licence has been separately recognised and valued as part of the purchase price allocation. An indefinite useful economic life has been assumed for the Licence due to the renewing basis. The UK's target to achieve net zero by 2050 will impact how our network is used in the future. In considering the useful economic life of the Licence we have concluded that a Licence will still be required to operate the network regardless of whether it is used for natural gas, hydrogen, biomethane, or other green gases and therefore an indefinite useful life remains appropriate.

Goodwill is recognised as an asset and is not amortised but is tested for impairment annually or more frequently if events or circumstances indicate a potential impairment. Any impairment is recognised immediately in the income statement and is not subsequently reversed.

Goodwill is allocated to cash generating units that are expected to benefit from the business combination in which goodwill arose. The cash generating unit has been determined as the level of Cadent Gas Limited. Cadent was assessed to be a single reporting segment, since management assess the performance of Cadent as a single business and key decisions are made regarding resources at the Cadent level. This was considered to be the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or group of assets. Goodwill encompasses the management of the overall asset including delivery relative to incentive and financial targets, the benefit of a clean capital structure on acquisition and the established workforce.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

12 Intangible assets (continued)

Impairment Testing of goodwill and intangibles with an indefinite life

The net carrying value of intangible assets was compared to its recoverable amount as part of the annual impairment review carried out by management.

The impairment test required the comparison of the carrying value of the net assets of the cash generating unit (Cadent Gas Limited) and its recoverable amount.

Recoverable amount is defined as the higher of fair value less costs of disposal or estimated value-in-use at the date the impairment review is undertaken. The recoverable amount of the cash generating unit was determined from the value-in-use calculations. The key assumptions for the value-in-use calculation are those regarding the underlying cash flows, discount rate, inflation and terminal value cashflow.

Underlying cash flows

In the short-term, the differences between actual cash flows and prior projections and budgets for Cadent Gas Limited are small due to the stable and predictable nature of the business. With 97% of our revenue formula driven, there is a high level of predictability. This predictability of the cash flows and projections can be seen in the full year performance to 31 March 2026 where the results were broadly in line with the budget. The embedded debt outperforms the baseline allowed debt return following investment by owners at the time of separation from National Grid.

The assumptions used in the Group's Financial Plan 2026 for the period to March 2027 have been applied to the calculations undertaken in completing the impairment test, as detailed below. This Plan is based on the RIIO-3 Final Determinations published by Ofgem in December 2025 which forms the basis of our total expenditure (totex) forecasts up to 2031.

The totex forecasts included in the impairment model are a base case and assume the investment in the network will continue to 2045 and beyond. However, the base case does not include cash flows associated with a significant increase in the number of biomethane connections or the potential to repurpose the network for hydrogen or other green gases. In a scenario that resulted in the majority of the network being repurposed for use with green gases, we would expect funding through future regulatory price controls. In the base case we have applied the accelerated depreciation methodology for new assets as determined by Ofgem in the RIIO-3 regulatory framework i.e. a sum of digits profile with asset lives set such that they are fully depreciated by the Governments net-zero target of 2050, and continue to assume regulatory asset depreciation of 45 years for pre-existing assets. Investment is fully capitalised into the Regulated Asset Value (RAV).

We have determined the regulated weighted average cost of capital (WACC) and totex allowances using Ofgem's latest published Price Control Financial Model. The regulatory cost of equity for RIIO-3 is 6.12% (2025: 5.08%).

Longer term, we have continued to assume that investment reduces in scale post-2032 following completion of the Health and Safety Executive (HSE) mandated iron mains replacement programme but maintenance of the network and the service levels to customers is maintained with continued focus on safety critical investment. As noted above, we have not incorporated into the base case any investment in the network to repurpose it for use with green gases.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

12 Intangible assets (continued)

Discount rate

Cash flow projections have been discounted to reflect the time value of money, using a pre-tax discount rate of 9.0% (2025: 8.5%). The pre-tax discount rates applied to the cash flow forecasts are derived from our post tax-weighted average cost of capital.

The post-tax weighted average cost of capital is calculated using the capital asset pricing model ("CAPM") and the assumptions used reflect current market assessments. This is then converted to a pre-tax rate using an iterative calculative approach in the value-in-use methodology. This discount rate is applied to the Group's single CGU.

Inflation

In the RIIO-3 period the average CPIH assumption of 3.08% (2025: 2.24%) based on latest inflation forecasts.

The longer-term CPIH assumption reflects the Office of Budget Responsibility's (OBR) long term forecast published in May 2025 and within other external long run forecasts which show a range of potential outcomes between 2.0% - 2.8%.

Terminal value cash flow

A terminal value cash flow is applied in 2045; the end of the forecast period. The terminal value is calculated based on a RAV forecast multiple at 2045. Management has derived a RAV multiple of 1.2x (2025: 1.2x) by reviewing external sources of information on similar transactions which is supportive of this assumption.

IAS 36 states that projections based on budgets and forecasts should cover a maximum of five years whereas management have used projections out to 2045. However, management believe, whilst there is uncertainty when moving from one price control period into the next, there is otherwise a degree of predictability to the cash flows of the assets and therefore management consider that it is appropriate to project out to 2045 before a terminal value is applied.

Climate change continues to result in uncertainty over the future use of the Cadent Gas assets for transporting natural gas to heat homes and power industry, and management have considered this uncertainty when performing the impairment test. There have been no adjustments to assumptions or cash flows as a result of this uncertainty.

Cadent continues to invest in programmes such as HyNet and East Coast Hydrogen to support its ambition to make hydrogen a safe, fair and reliable choice for consumers, and has a long-term commitment to decarbonise homes and businesses in a way that minimises the impact to the consumer and creates jobs across the UK. Given the information currently available, it is still reasonable to assume that the network will continue to be used in 2045 and beyond, in its current form, adapted to accommodate hydrogen, biomethane, or other green gases therefore we consider it appropriate to project out to 2045 before a terminal value is applied.

Climate change presents significant transitional risk, particularly from low and medium emission scenarios. Although all plausible pathways to net zero contain hydrogen and biomethane, there is a wide range of projections for demand volumes and use cases, and the time frame this will all occur over. However, the government's Midstream gas system: Update to the Market still proposes a significant role for the gas infrastructure for decades to come, particularly hydrogen and biomethane in supporting delivery of the UK's net zero ambition. Hydrogen is not the only solution to decarbonisation and will be used in combination with other technologies, such as renewable electricity, heat pumps, heat networks, biomethane and other green gases.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

12 Intangible assets (continued)

Terminal value cash flow (continued)

The uncertainty over which pathway the UK will follow to reach net zero creates transitional risk for all energy utilities associated with accurately planning infrastructure development. The infrastructure we need can take several years to deliver. We are mitigating this by working closely with Government, regulators, system operators, regional and local authorities and customers to understand need and build 'whole system' plans that minimise uncertainty and risk. In September 2024, we published 'The Future of the Gas Network' report which shows how the gas network can be used to support the energy transition and government's net zero target of 2050.

Management have calculated an updated recoverable amount in the year, and as a result no impairment have been recognised with total headroom to impairment of £1,261 million (2025: £1,340 million).

We have performed sensitivity analysis on the impairment test and concluded that there are no reasonable possible changes, considered in isolation, that would reduce the headroom to nil. However, a movement in the pre-tax discount rate to 9.81% would remove all headroom. See note 29 to the consolidated accounts for further sensitivity analysis.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

13 Property, plant and equipment

| | Land and buildings £m | Plant and machinery £m | Assets in the course of construction £m | Motor vehicles and other equipment £m | Right-of -use assets £m | Total £m |
|--|-----------------------------|------------------------------|---|---|----------------------------------|----------------|
| Cost | | | | | | |
| At 1 April 2025 | 263 | 16,210 | 88 | 239 | 173 | 16,973 |
| Additions | 15 | 811 | 18 | 26 | 7 | 877 |
| Reclassifications | 22 | 37 | (59) | - | - | - |
| Disposals | (3) | (2) | - | (20) | (7) | (32) |
| At 31 March 2026 | 297 | 17,056 | 47 | 245 | 173 | 17,818 |
| Accumulated depreciation and impairment | | | | | | |
| At 1 April 2025 | (73) | (2,961) | - | (153) | (48) | (3,235) |
| Charge for the year | (16) | (480) | - | (33) | (26) | (555) |
| Impairment losses recognised | - | (6) | - | - | - | (6) |
| Disposals | 3 | 2 | - | 20 | 7 | 32 |
| At 31 March 2026 | (86) | (3,445) | - | (166) | (67) | (3,764) |
| Net book value: | | | | | | |
| At 31 March 2026 | 211 | 13,611 | 47 | 79 | 106 | 14,054 |
| At 31 March 2025 | 190 | 13,249 | 88 | 86 | 125 | 13,738 |

Depreciation has been calculated on a straight-line basis over the estimated useful life of the asset. In assessing the estimated useful economic lives, management give consideration to any contractual arrangements and operational requirements relating to particular assets. See note 1(e) for the estimated useful lives of each asset category, and note 29 for sensitivity analysis over the residual lives of assets.

Included within plant and machinery cost is £1,785 million (2025: £1,785 million) and plant and machinery depreciation is £433 million (2025: £385 million) relating to fair value adjustments arising from the acquisition of Cadent Gas Limited.

The UK's target to achieve net zero by 2050 may impact the UELs of our plant and machinery if our network can no longer be used beyond this point. We recognise that there are a range of possible futures regarding how our network is used and the role that hydrogen and other green gases such as biomethane have to play. Given the information currently available about how the UK will achieve net zero using alternative technologies (particularly greener gases such as hydrogen and biomethane), and ahead of the Government Heat Policy decision, it is still reasonable to assume that the network will continue to be used beyond 2050 in its current form or adapted to accommodate further biomethane connections or hydrogen. For sensitivity analysis over the residual lives of assets see note 29 of the Annual Report and Financial Statements 2025/26.

The net book value of right-of-use assets comprises:

| | 2026 £m | 2025 £m |
|------------------------------------|------------|------------|
| Land and buildings | 64 | 65 |
| Motor vehicles and other equipment | 42 | 60 |
| | 106 | 125 |

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

13 Property, plant and equipment (continued)

The net book value of land and buildings comprises:

| | 2026 | 2025 |
|----------------------------------|------------|------------|
| | £m | £m |
| Freehold | 148 | 151 |
| Long leasehold (over 50 years) | 55 | 31 |
| Short leasehold (under 50 years) | 8 | 8 |
| | <u>211</u> | <u>190</u> |

| | Land and buildings £m | Plant and machinery £m | Assets in the course of construction £m | Motor vehicles and other equipment £m | Right-of -use assets £m | Total £m |
|---|-----------------------------|------------------------------|---|---|----------------------------------|----------------|
| Cost | | | | | | |
| At 1 April 2024 | 260 | 15,355 | 60 | 234 | 142 | 16,051 |
| Additions | 11 | 835 | 45 | 24 | 40 | 955 |
| Reclassifications | (6) | 21 | (17) | 2 | - | - |
| Disposals | (2) | (1) | - | (21) | (9) | (33) |
| At 31 March 2025 | <u>263</u> | <u>16,210</u> | <u>88</u> | <u>239</u> | <u>173</u> | <u>16,973</u> |
| Accumulated depreciation and impairment | | | | | | |
| At 1 April 2024 | (60) | (2,505) | - | (140) | (33) | (2,738) |
| Charge for the year | (15) | (457) | - | (34) | (24) | (530) |
| Disposals | 2 | 1 | - | 21 | 9 | 33 |
| At 31 March 2025 | <u>(73)</u> | <u>(2,961)</u> | <u>-</u> | <u>(153)</u> | <u>(48)</u> | <u>(3,235)</u> |
| Net book value: | | | | | | |
| At 31 March 2025 | <u>190</u> | <u>13,249</u> | <u>88</u> | <u>86</u> | <u>125</u> | <u>13,738</u> |
| At 31 March 2024 | <u>200</u> | <u>12,850</u> | <u>60</u> | <u>94</u> | <u>109</u> | <u>13,313</u> |

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

14 Investments in associates

Details of the associate undertakings are set out below:

| Company | Class of share held | Place of business and country of incorporation | Percentage held | Principal activities |
|------------------------------|--|---|-----------------|---|
| Xoserve Limited ¹ | Convertible redeemable, ordinary share of £0.01 designated as an A Share in the capital of the company | Registered address Lansdowne Gate, 65 New Road, Solihull, B91 3DL, United Kingdom. Incorporated in England and Wales | 45.57% | Gas transportation transaction services |
| Encodar Limited | Ordinary share of £1.00 designated as a F,G,H and I Share in the capital of the company | Registered address Radcliffe House Blenheim Court, Warwick Road, Solihull, B91 2AA, United Kingdom. Incorporated in England and Wales | 44.44% | Management of the Uniform Network Code for gas transportation |

¹ The investment in Xoserve is fully impaired.

Outstanding balances with associates are shown in note 33.

15 Inventories

| | 2026 £m | 2025 £m |
|-------------------------------|------------|------------|
| Raw materials and consumables | <u>16</u> | <u>16</u> |
| | <u>16</u> | <u>16</u> |

Inventories are stated after provisions for impairment of £1,251,000 (2025: £1,305,000).

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

16 Trade and other receivables

| | 2026 £m | 2025 £m |
|---|-------------------|-------------------|
| Amounts falling due within one year: | | |
| Trade debtors | 6 | 6 |
| Prepayments | 11 | 11 |
| Accrued income | <u>207</u> | <u>173</u> |
| | <u>224</u> | <u>190</u> |

In determining the recoverability of trade and other receivables the Group considers any change in credit worthiness of the counterparty from the date credit was initially granted up to the reporting date.

The movement in loss allowance for the year was as follows:

| | 2026 £m | 2025 £m |
|--|-----------------|-----------------|
| At 1 April | 4 | 5 |
| Amounts utilised/written off in the year | <u>(1)</u> | <u>(1)</u> |
| At 31 March | <u>3</u> | <u>4</u> |

When judging if a financial asset should be valued using the lifetime expected loss calculation the Group needs to assess if there has been a significant increase in credit risk.

The Group takes a simplified approach and considers all receivables to be in stage 2 immediately. When assessing if a financial asset has reached level 3 (credit impaired), the following information is considered:

- existing or anticipated adverse changes in economic conditions that are expected to lead to a significant decrease in the counterparty's ability to meet its debt obligations;
- actual or expected significant reduction of the profitability of the counterparty; and
- significant movement in credit risk derived from observable market data relating to the same or similar counterparty.

The Group has assessed whether there is any impact of macroeconomic and geopolitical volatility on the recoverability of trade and other receivables. The impact was deemed to be limited given the nature of the business in that our principal commercial exposure relates to shipper income which is governed by Section V of the Gas Transportation Uniform Network Code. There are a number of actions the Group takes to mitigate credit risks and any changes to the Uniform Network Code will need to be agreed across the gas industry with involvement from Ofgem. These include holding security in the form of cash, obtaining letters of credit and ensuring major diversionary work is invoiced in advance of the work commencing.

The impairment under the expected credit loss has been calculated by grouping customers into two distinct segments with significantly different customer bases and customer credit profiles. These segments are distinguished as follows:

- other income: diversions receivables, damages receivables, emergencies receivables, other receivables; and
- shipper income: capacity accrued income, commodity accrued income.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

16 Trade and other receivables (continued)

Other Income

Other income included within trade debtors relates to any income stream which involves rechargeable construction work done on the network where the costs can be charged to another party. Examples include diversions income for diversions of gas pipes, charges for damages to gas pipes and rechargeable emergency repairs.

The loss allowance of the receivable balance is calculated using the expected loss model and is calculated using a matrix based on the number days past due plus any specific adjustments. Specific adjustments have been made based on forward looking information specific to any counterparty or counterparty segment which would lead the Group to adjust the normal matrix based calculation.

| 2026 | Not due | Current | 1-6 | 6-12 | Over 1 | Total |
|------------------------------|---------|---------|--------------|--------------|------------|-------|
| | £m | £m | months £m | months £m | year £m | |
| Total trade debtors balance | 3 | - | 1 | 1 | 2 | 7 |
| Expected credit loss | - | - | - | - | (1) | (1) |
| Balance after loss allowance | 3 | - | 1 | 1 | 1 | 6 |

| 2025 | Not due | Current | 1-6 | 6-12 | Over 1 | Total |
|------------------------------|---------|---------|--------------|--------------|------------|-------|
| | £m | £m | months £m | months £m | year £m | |
| Total trade debtors balance | 3 | - | 1 | 1 | 2 | 7 |
| Expected credit loss | - | - | - | - | (1) | (1) |
| Balance after loss allowance | 3 | - | 1 | 1 | 1 | 6 |

Shipper Income

Shipper income relates to all income received from gas shippers and is included within accrued income. These amounts relate to two different elements: capacity and commodity income. Typically shippers will settle within 12 days.

The Group minimises customer credit risk by ensuring all customers can adequately demonstrate the ability to pay debts as they fall due. These include company credit rating, letter of credit from a financial institution, parent company guarantee, independent assessment, payment history allowance and advanced cash deposits.

The shippers are required to pay on strict schedules and failure to pay on the predetermined date will result in sanctions being placed on the customer account which are designed to reduce the Group's risk, such as refusal to give more credit.

Historic volatility in gas prices had a wide impact on our industry and a number of shippers and gas suppliers ceased trading in previous financial years. Our exposure to credit losses from these counterparties is mitigated in most cases by the protection given by the Uniform Network Code (the industry governance contract). The Code requires customers to provide security for their transportation services, requires them to pay monthly and links to a supplier of last resort (SoLR) process which ensures a defaulting shipper's customers are reallocated to another shipper who picks up forward liabilities. At 31 March 2026 the outstanding debt with these failed customers was £2 million (2025: £3 million) for which a specific provision exists, which remains outstanding and is subject to our existing credit procedures.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

16 Trade and other receivables (continued)

| 2026 | Not due | Current | 1-6 | 6-12 | Over 1 | Total |
|------------------------------|---------|---------|--------|--------|--------|-------|
| | £m | £m | months | months | year | |
| | £m | £m | £m | £m | £m | £m |
| Total accrued income balance | 207 | - | - | - | 2 | 209 |
| Expected credit loss | - | - | - | - | (2) | (2) |
| Balance after loss allowance | 207 | - | - | - | - | 207 |

| 2025 | Not due | Current | 1-6 | 6-12 | Over 1 | Total |
|------------------------------|---------|---------|--------|--------|--------|-------|
| | £m | £m | months | months | year | |
| | £m | £m | £m | £m | £m | £m |
| Total accrued income balance | 173 | - | - | - | 3 | 176 |
| Expected credit loss | - | - | - | - | (3) | (3) |
| Balance after loss allowance | 173 | - | - | - | - | 173 |

17 Derivative financial instruments

The fair values of derivative financial instruments are as follows:

| | 2026 | | |
|--|--------------|-------------------|--------------|
| | Assets £m | Liabilities £m | Total £m |
| Amounts falling due within one year | - | (205) | (205) |
| Amounts falling due after more than one year | 83 | (318) | (235) |
| | 83 | (523) | (440) |

| | 2025 | | |
|--|--------------|-------------------|--------------|
| | Assets £m | Liabilities £m | Total £m |
| Amounts falling due within one year | - | - | - |
| Amounts falling due after more than one year | 30 | (406) | (376) |
| | 30 | (406) | (376) |

For each class of derivative the notional contract amounts* are as follows:

| | 2026 £m | 2025 £m |
|------------------------------------|--------------|--------------|
| Cross-currency interest rate swaps | 2,574 | 2,525 |
| Interest rate swaps | 2,509 | 1,761 |
| Inflation linked swaps | 1,650 | 1,650 |
| Foreign exchange forward currency | 1 | - |
| | 6,734 | 5,936 |

*The notional contract amounts of derivatives indicate the gross nominal value of transactions outstanding at the reporting date.

18 Current asset investments

| | 2026 £m | 2025 £m |
|---------------------------|------------|------------|
| Current asset investments | 263 | 209 |
| | 263 | 209 |

Amounts held relate to investments in money market funds of £203 million (2025: £209 million) with typical maturity dates within 90 days and £60 million (2025: £Nil) of fixed term deposits with average maturity of 90-125 days from inception.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

19 Trade and other payables

| | 2026 £m | 2025 £m |
|-------------------------------|------------|------------|
| Trade creditors | 162 | 150 |
| Other tax and social security | 58 | 13 |
| Other creditors | 62 | 50 |
| Accruals | 122 | 110 |
| Deferred income | 107 | 133 |
| | <u>511</u> | <u>456</u> |

Other creditors principally relate to deposits from customers as part of managing customer credit risk.

Due to the short-term nature of trade creditors, the fair value approximates its book value.

20 Accruals and deferred income

| | 2026 £m | 2025 £m |
|---|------------|------------|
| Accruals and deferred income (due after more than one year) | 4 | 15 |
| | <u>4</u> | <u>15</u> |

Accruals and deferred income mainly comprise fees received from customers for capital projects.

21 Borrowings

| | 2026 £m | 2025 £m |
|---|---------------|---------------|
| Amounts falling due within one year | | |
| Bank loans | 408 | 2 |
| Bonds | 107 | 104 |
| | <u>515</u> | <u>106</u> |
| Amounts falling due after more than one year | | |
| Bank loans | 248 | 550 |
| Bonds | 10,280 | 9,875 |
| Shareholder loan | 902 | 902 |
| | <u>11,430</u> | <u>11,327</u> |

Amounts owed to parent company are unsecured, at an arm's length interest rate of 8.1% (2025: 6.8%) and repayable on 30/04/2050.

Total borrowings are repayable as follows:

| | | |
|-----------------------|---------------|---------------|
| Less than one year | 515 | 106 |
| In one - two years | 149 | 400 |
| In two - three years | 849 | 150 |
| In three - four years | 1,559 | 846 |
| In four - five years | 808 | 1,523 |
| More than five years | 8,065 | 8,408 |
| | <u>11,945</u> | <u>11,433</u> |

Borrowings, which include interest-bearing loans, are recorded at their initial fair value which normally reflects the proceeds received, net of direct issue costs less any repayments. Subsequently these are stated at amortised cost, using the effective interest method. Any difference between proceeds and the redemption value is recognised over the term of the borrowing in the income statement using the effective interest method.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

21 Borrowings (continued)

| Currency | Listing Status | Notional (inc accretion)* £m | Rate | Maturity Date | Carrying Value £m | Fair Value £m |
|-------------------|----------------|------------------------------------|-------|---------------|----------------------|------------------|
| Fixed Rate | | | | | | |
| GBP | Listed | 149 | Fixed | 31-Oct-27 | 150 | 148 |
| GBP | Listed | 850 | Fixed | 22-Sep-28 | 857 | 801 |
| USD ¹ | Listed | 21 | Fixed | 11-Jun-29 | 20 | 22 |
| EUR ¹³ | Listed | 427 | Fixed | 05-Jul-29 | 457 | 460 |
| GBP | Listed | 350 | Fixed | 17-Sep-29 | 355 | 331 |
| GBP | Listed | 103 | Fixed | 31-Oct-29 | 104 | 100 |
| GBP | Listed | 100 | Fixed | 31-Jan-30 | 101 | 108 |
| EUR ² | Listed | 537 | Fixed | 19-Mar-30 | 546 | 486 |
| USD ¹¹ | Listed | 52 | Fixed | 25-Apr-30 | 50 | 55 |
| GBP | Listed | 30 | Fixed | 16-Jul-30 | 30 | 34 |
| USD ³ | Listed | 59 | Fixed | 16-Jul-30 | 57 | 65 |
| USD ¹² | Listed | 58 | Fixed | 25-Jul-30 | 57 | 63 |
| GBP | Listed | 70 | Fixed | 30-Aug-30 | 71 | 68 |
| GBP | Listed | 100 | Fixed | 10-Mar-31 | 101 | 95 |
| USD ⁴ | Listed | 32 | Fixed | 10-Mar-31 | 34 | 33 |
| GBP | Listed | 100 | Fixed | 19-Mar-31 | 100 | 94 |
| USD ⁵ | Listed | 151 | Fixed | 19-Mar-31 | 151 | 155 |
| USD ⁶ | Listed | 39 | Fixed | 11-Dec-31 | 38 | 44 |
| GBP | Listed | 40 | Fixed | 15-Jan-32 | 40 | 45 |
| GBP | Listed | 54 | Fixed | 16-Jan-32 | 55 | 63 |
| EUR ⁷ | Listed | 439 | Fixed | 11-Mar-32 | 433 | 367 |
| GBP | Listed | 40 | Fixed | 31-Oct-32 | 40 | 38 |
| GBP | Listed | 30 | Fixed | 15-Dec-32 | 30 | 34 |
| GBP | Listed | 45 | Fixed | 31-Jan-33 | 45 | 51 |
| GBP | Listed | 206 | Fixed | 10-Mar-33 | 207 | 192 |
| EUR ⁸ | Listed | 19 | Fixed | 10-Mar-33 | 19 | 18 |
| EUR ¹⁴ | Listed | 547 | Fixed | 16-Apr-33 | 560 | 570 |
| JPY ⁹ | Listed | 68 | Fixed | 19-Jul-33 | 48 | 45 |
| GBP | Listed | 225 | Fixed | 30-Aug-33 | 227 | 216 |
| GBP | Listed | 35 | Fixed | 16-Jan-34 | 35 | 42 |
| GBP | Listed | 300 | Fixed | 14-Mar-34 | 300 | 298 |
| GBP | Listed | 200 | Fixed | 19-Mar-34 | 200 | 182 |
| USD ¹⁰ | Listed | 12 | Fixed | 15-Jan-35 | 11 | 14 |
| GBP | Listed | 300 | Fixed | 10-Oct-35 | 300 | 222 |
| GBP | Listed | 315 | Fixed | 11-Jan-36 | 294 | 306 |
| GBP | Listed | 250 | Fixed | 19-Oct-36 | 242 | 241 |
| CHF ¹⁶ | Listed | 50 | Fixed | 14-Oct-37 | 50 | 58 |
| GBP | Listed | 100 | Fixed | 21-Jan-36 | 100 | 90 |
| USD ¹⁵ | Listed | 40 | Fixed | 15-Jan-37 | 38 | 47 |
| GBP | Listed | 125 | Fixed | 31-Mar-37 | 126 | 118 |
| GBP | Listed | 700 | Fixed | 22-Sep-38 | 703 | 485 |
| GBP | Listed | 20 | Fixed | 17-Jan-39 | 20 | 25 |
| GBP | Listed | 225 | Fixed | 19-Mar-39 | 225 | 192 |
| GBP | Listed | 300 | Fixed | 21-Mar-40 | 296 | 208 |
| GBP | Unlisted | 902 | Fixed | 30-Apr-50 | 902 | 902 |
| GBP | Listed | 800 | Fixed | 22-Sep-46 | 801 | 464 |
| | | 9,615 | | | 9,626 | 8,695 |

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

21 Borrowings (continued)

| Currency | Listing Status | Notional (inc accretion)* £m | Rate | Maturity Date | Carrying Value £m | Fair Value £m |
|----------------------|----------------|------------------------------------|------------|---------------|----------------------|------------------|
| Floating Rate | | | | | | |
| GBP | Unlisted | 400 | SONIA | 23-Mar-27 | 400 | 404 |
| GBP | Unlisted | 150 | SONIA | 21-Oct-30 | 151 | 159 |
| GBP | Unlisted | 100 | SONIA | 01-Jan-33 | 100 | 108 |
| GBP | Listed | 77 | SONIA | 31-Mar-37 | 78 | 57 |
| | | 727 | | | 729 | 728 |
| Index Linked | | | | | | |
| GBP | Listed | 60 | RPI-linked | 31-Mar-37 | 60 | 56 |
| GBP | Listed | 113 | RPI-linked | 31-Mar-37 | 115 | 102 |
| GBP | Listed | 203 | RPI-linked | 02-May-39 | 274 | 234 |
| GBP | Listed | 404 | RPI-linked | 31-Mar-42 | 403 | 346 |
| GBP | Listed | 113 | RPI-linked | 31-Mar-42 | 114 | 94 |
| GBP | Listed | 209 | RPI-linked | 10-Aug-48 | 311 | 240 |
| GBP | Listed | 209 | RPI-linked | 14-Aug-48 | 308 | 236 |
| | | 1,311 | | | 1,585 | 1,308 |
| TOTAL | | 11,653 | | | 11,940 ** | 10,731 |

* Indexed linked debt notional is the accreted value.

¹ Dollar amount is 27m

² Euro amount is 625m

³ Dollar amount is 75m

⁴ Dollar amount is 44m

⁵ Dollar amount is 200m

¹⁶ CHF amount is 53m

⁶ Dollar amount is 50m

⁷ Euro amount is 500m

⁸ Euro amount is 22m

⁹ JPY amount is 10bn

¹⁰ Dollar amount is 15m

¹¹ Dollar amount is 65m

¹² Dollar amount is 75m

¹³ Euro amount is 500m

¹⁴ Euro amount is 640m

¹⁵ Dollar amount is 50m

On 23 September 2025, Cadent Finance plc, a subsidiary of Quadgas Holdings TopCo Limited, priced CHF 53 million 1.86% fixed rate notes with a settlement date of 14 October 2025 and a maturity date of 14 October 2037. On the same day, the company entered into a cross currency swap which converted the proceeds and all future interest and principal payments on the notes to GBP. These notes are guaranteed by, and proceeds were on lent to, Cadent Gas Limited, a subsidiary of Quadgas Holdings TopCo Limited.

On 16 December 2025, Cadent Gas Limited, a subsidiary of Quadgas Holdings TopCo Limited, entered into a £100 million bilateral term loan with one of its relationship banks. The loan was drawn on 29 January 2026 and matures on 1 January 2033. The floating rate bilateral loan was converted to a fixed rate by entering into two £50 million floating to fixed interest rate swaps in January and February 2026 respectively.

On 19 February 2026, Cadent Finance Plc, a subsidiary of Quadgas Holdings TopCo Limited, issued a £250 million 10.5-year fixed rate Green bond, maturing 19 October 2036, with a coupon of 5.625% under its £7 billion Euro Medium Term Note Programme. This bond is guaranteed by, and proceeds were on lent to, Cadent Gas Limited, a subsidiary of Quadgas Holdings TopCo Limited. At the same time, Cadent Finance plc transacted £250 million of interest rate swaps to convert the fixed rate cashflows to floating rate.

The Group continues to have at its disposal sufficient undrawn, committed borrowing facilities at competitive rates for the medium term of up to £695 million, £500 million at Cadent Gas Limited and £195 million at Quadgas MidCo Limited, subsidiaries of Quadgas Holdings TopCo Limited.

The fair value of borrowings at 31 March 2026 was £10,731 million (2025: £10,295 million). Where market values were available, the fair value of borrowings (Level 1) was £5,239 million (2025: £4,975 million). Where market values were not available, the fair value of borrowings (Level 2) was £5,492 million (2025: £5,320 million), calculated by discounting cash flows at prevailing interest rates. The notional amount of borrowings outstanding as at 31 March 2026 was £11,653 million (2025: £11,200 million) including accretions.

The Group is bound by certain financial covenants with regards to its debt agreements and banking facilities. The most relevant Group covenants are adjusted net debt to RAV and an interest coverage ratio.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

22 Lease liabilities

a) Amounts recognised in the balance sheet

| | 2026 | 2025 |
|-------------|------------|------------|
| | £m | £m |
| Current | 22 | 18 |
| Non-current | 84 | 110 |
| | <u>106</u> | <u>128</u> |

| | 2026 | 2025 |
|---|------------|------------|
| | £m | £m |
| Lease liabilities are repayable as follows: | | |
| Year 1 | 22 | 18 |
| Year 2 | 15 | 14 |
| Year 3 | 12 | 9 |
| Year 4 | 6 | 4 |
| Year 5 | 3 | 1 |
| More than 5 years | 48 | 82 |
| | <u>106</u> | <u>128</u> |

The Group does not face a significant liquidity risk with regard to its lease liabilities. See note 28 (financial risk management) for further analysis including the undiscounted amount of leases.

All lease liabilities are denominated in sterling.

The weighted average lessee's incremental borrowing rate applied to the lease liabilities was 3.76% for the current financial year (2025: 3.91%)

In line with IFRS 16 leases, short-term leases (less than 12 months) and low value leases (less than £3,500) will continue to be recognised on a straight-line basis as an expense in profit or loss. The value of such payments can be seen in the table below.

b) Amounts recognised in the statement of profit or loss

| | 2026 | 2025 |
|--|------|------|
| | £m | £m |
| Depreciation of right-of-use assets (see note 13) | 26 | 24 |
| Expense relating to short-term leases (included within operating expenses) | 1 | - |
| Expense relating to variable lease payments not included in lease liabilities (included within operating expenses) | - | 2 |

The total cash outflow for leases for the year to 31 March 2026 was £32 million (2025: £29 million).

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

23 Provisions for liabilities

| | Environmental | Restructuring | Other | Total |
|----------------------------------|---------------|---------------|-----------|-----------|
| | £m | £m | £m | £m |
| At 1 April 2025 | 39 | 12 | 41 | 92 |
| Charged to the income statement | - | 6 | 10 | 16 |
| Released to the income statement | (2) | (1) | (4) | (7) |
| Utilised | (1) | (16) | (4) | (21) |
| Unwinding of discount | 1 | - | - | 1 |
| At 31 March 2025 | 37 | 1 | 43 | 81 |
| | Environmental | Restructuring | Other | Total |
| | £m | £m | £m | £m |
| Current | 5 | 1 | 11 | 17 |
| Non-current | 32 | - | 32 | 64 |
| At 31 March 2025 | 37 | 1 | 43 | 81 |

Environmental provision

The environmental provision represents the estimated restoration and remediation costs relating to old gas manufacturing sites and depots owned by the Group (discounted using a real rate of 2.00% (2025: 1.75%)). Cash flows are expected to be incurred between 2026 and 2086.

A number of factors affect the calculation of the provision including the impact of regulation, the accuracy of the site surveys, unexpected contaminants, transportation costs, the impact of alternative technologies and climate change regulations, and changes in the discount rate. The provision incorporates our best estimate of the financial effect of these uncertainties, but future material changes in any of the assumptions could materially impact on the calculation of the provision.

The undiscounted amount of the provision at 31 March 2026 was £56 million (2025: £58 million), being the undiscounted best estimate liability having regard to these uncertainties.

Restructuring

In 2025, the Group initiated a voluntary redundancy programme for eligible employees, in order to drive efficiency to a level expected by our economic regulator Ofgem. During the year, the Group have recognised an additional £6 million of restructuring provision in relation to the RIIO-3 transformation programme.

The associated costs for the restructuring programmes are expected to be settled within one year. See note 6.

Other provisions

The other provisions consist of claims (whether covered by insurance or not) including employer liability claims, dilapidations and other provisions relating to the operation of our gas networks.

The estimation of the provision for claims (whether insured or not) is based on projections of liabilities that are subject to potentially large amounts of estimation, since the ultimate liability of claims is subject to the outcome of events that have not yet occurred. Examples of these events include jury decisions, court interpretations, legislative changes, changes in the medical condition of claimants, public attitudes and social/economic conditions such as inflation. In our judgement, through the use of independent actuaries we have employed techniques and assumptions that are appropriate to project the liabilities.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

23 Provisions for liabilities (continued)

Other provisions (continued)

Where amounts are material, third party valuations are performed. Any insurance proceeds are recognised as an asset when virtually certain of recovery. The provision has been discounted based on future cash flows. The majority of claims are expected to be settled within 10 years.

24 Share capital

| | 2026 | 2025 |
|---|-------|-------|
| | £m | £m |
| Allotted, called up and fully paid | | |
| 510,907,851,095 ordinary shares of £0.0093 each | 4,739 | 4,739 |

Each share carries the right to one vote on a poll. The right to vote is determined by reference to the register of members. All dividends shall be declared and paid according to the amounts paid up on the shares. The shares do not carry any rights as respects to capital to participate in a distribution (including on a winding-up) other than those that exist as a matter of law. The shares are not redeemable.

25 Net debt

Net debt is a non-IFRS measure which shows the overall debt situation and is calculated by netting the value of the Group's gross borrowings, derivatives and lease liabilities with its cash and other similar short-term financial assets.

| | 2026 | 2025 |
|--|-----------------|-----------------|
| | £m | £m |
| Increase in borrowings and derivatives | (403) | (69) |
| Repayment of lease liabilities | 32 | 29 |
| Net interest paid on borrowings and derivatives | 359 | 336 |
| Changes in net debt arising from financing activities | (12) | 296 |
| Decrease in cash and cash equivalents | (2) | (7) |
| Increase/(decrease) in financial investments | 45 | (413) |
| Changes in net debt arising from cash flows | 31 | (124) |
| Changes in fair value of financial assets | 16 | 6 |
| Foreign exchange movements | (68) | 60 |
| Net interest charge on the components of net debt | (476) | (409) |
| Other non-cash changes | (5) | (38) |
| Movement in net debt (net of related derivative financial instruments) | (502) | (505) |
| Net debt (net of related derivative financial instruments) at the start of the year | (11,705) | (11,200) |
| Net debt (net of related derivative financial instruments) at the end of the year | (12,207) | (11,705) |

Composition of net debt:

| | 2026 | 2025 |
|--|-----------------|-----------------|
| | £m | £m |
| Cash, cash equivalents and current asset investments | 284 | 232 |
| Borrowings | (11,945) | (11,433) |
| Derivatives | (440) | (376) |
| Lease liabilities | (106) | (128) |
| Total net debt | (12,207) | (11,705) |

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

25 Net debt (continued)

Analysis of changes in net debt:

| | Borrow- ings £m | Deriva- tives £m | Lease Liabilities £m | Net Financing activities £m | Cash and cash equiva- lents £m | Bank Overdraf ts £m | Net cash and cash equiva- lents £m | Current asset invest- ments £m | Total £m |
|---------------------------------|-----------------------|------------------------|----------------------------|--------------------------------------|--|------------------------------|--|--|-----------------|
| At 1 April 2025 | (11,433) | (376) | (128) | (11,937) | 23 | - | 23 | 209 | (11,705) |
| Cash flow | (15) | (29) | 32 | (12) | (2) | - | (2) | 45 | 31 |
| Fair value gains and losses | 21 | (5) | - | 16 | - | - | - | - | 16 |
| Foreign exchange movements | (68) | - | - | (68) | - | - | - | - | (68) |
| Interest (charged)/ received | (450) | (30) | (5) | (485) | - | - | - | 9 | (476) |
| Other non-cash changes | - | - | (5) | (5) | - | - | - | - | (5) |
| At 31 March 2026 | (11,945) | (440) | (106) | (12,491) | 21 | - | 21 | 263 | (12,207) |

Balances at 31 March 2026 comprise:

| | | | | | | | | | |
|----------------------------|-----------------|--------------|--------------|-----------------|-----------|----------|-----------|------------|-----------------|
| Non-current assets | - | 83 | - | 83 | - | - | - | - | 83 |
| Current assets | - | - | - | - | 21 | - | 21 | 263 | 284 |
| Current liabilities | (515) | (205) | (22) | (742) | - | - | - | - | (742) |
| Non-current liabilities | (11,430) | (318) | (84) | (11,832) | - | - | - | - | (11,832) |
| At 31 March 2026 | (11,945) | (440) | (106) | (12,491) | 21 | - | 21 | 263 | (12,207) |

| | Borrow- ings £m | Deriva- tives £m | Lease Liabilities £m | Net Financing activities £m | Cash and cash equiva- lents £m | Bank Overdraf t £m | Net cash and cash equiva- lents £m | Current asset invest- ments £m | Total £m |
|--------------------------------|-----------------------|------------------------|----------------------------|--------------------------------------|--|-----------------------------|--|--|-----------------|
| At 1 April 2024 | (11,395) | (306) | (113) | (11,814) | 30 | - | 30 | 584 | (11,200) |
| Cash flow | 285 | (18) | 29 | 296 | (7) | - | (7) | (413) | (124) |
| Fair value gains and losses | 35 | (29) | - | 6 | - | - | - | - | 6 |
| Foreign exchange movements | 60 | - | - | 60 | - | - | - | - | 60 |
| Interest charged | (418) | (23) | (6) | (447) | - | - | - | 38 | (409) |
| Other non-cash changes | - | - | (38) | (38) | - | - | - | - | (38) |
| At 31 March 2025 | (11,433) | (376) | (128) | (11,937) | 23 | - | 23 | 209 | (11,705) |

Balances at 31 March 2025 comprised:

| | | | | | | | | | |
|----------------------------|-----------------|--------------|--------------|-----------------|-----------|----------|-----------|------------|-----------------|
| Non-current assets | - | 30 | - | 30 | - | - | - | - | 30 |
| Current assets | - | - | - | - | 23 | - | 23 | 209 | 232 |
| Current liabilities | (106) | - | (18) | (124) | - | - | - | - | (124) |
| Non-current liabilities | (11,327) | (406) | (110) | (11,843) | - | - | - | - | (11,843) |
| At 31 March 2025 | (11,433) | (376) | (128) | (11,937) | 23 | - | 23 | 209 | (11,705) |

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

26 Capital and other commitments

| | 2026 | 2025 |
|---|------------|------------|
| | £m | £m |
| Contracts for future capital expenditure not provided in the financial statements | 212 | 242 |
| Letters of credit facility | 150 | 150 |
| | <u>362</u> | <u>392</u> |

27 Pensions

The Group sponsors two pension Schemes for its employees.

Defined contribution (DC) Scheme

For the DC pension arrangement, the company pays contributions into separate funds on behalf of the employee and has no further obligations to employees. The risks associated with this type of plan are assumed by the member.

MyPension, the company's DC arrangement, was established on 1 February 2019 under Master Trust and received a bulk transfer from National Grid's YouPlan in August 2019. Under the standard contribution structure, the company double matches member contributions to MyPension up to a maximum member contribution of 6%. MyPension is the qualifying scheme used for automatic enrolment and new hires are enrolled into MyPension.

The amount recognised as an expense for the defined contribution scheme was:

| | 2026 | 2025 |
|------------------------------|-----------|-----------|
| | £m | £m |
| Current period contributions | <u>41</u> | <u>42</u> |

Defined benefit (DB) Scheme

The Cadent Gas Pension Scheme (CGPS - 'the Scheme') was established to receive a transfer from Section C of the National Grid UK Pension Scheme. The bulk transfer took place on 30 September 2020 and Section C has now been wound up.

Members receive benefits on retirement, the value of which is dependent on factors such as salary and length of pensionable service. The company underwrites both financial and demographic risks associated with this type of scheme. The Scheme closed to future accrual on 31 March 2024.

The cost of providing benefits in a DB Scheme is determined using the projected unit method, with actuarial valuations being carried out at each reporting date by a qualified actuary. This valuation method is an accrued benefits valuation method that makes allowance for projected earnings.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

27 Pensions (continued)

Defined benefit (DB) Scheme (continued)

The DB Scheme closed to future accrual on 31 March 2024. The Group's obligation in respect of the DB pension scheme is calculated by projecting the estimated amount of future benefit payments that employees have earned for pensionable service in prior periods.

The Group takes advice from independent actuaries relating to the appropriateness of any key assumptions applied which include life expectancy of members, expected salary and pension increases, and inflation. It should be noted that comparatively small changes in the assumptions used may have a significant effect on the amounts recognised in the income statement and the statement of other comprehensive income and the net asset recognised in the statement of financial position. For sensitivity analysis, see note 29.

Remeasurements of net retirement obligations are recognised in full in the period in which they occur in the statement of other comprehensive income.

The Scheme is funded with assets held in a separate trustee administered fund. The arrangements are managed by a trustee company with a board consisting of company appointed and member nominated directors. The directors are required to manage the arrangements in accordance with local regulations and the arrangements' governing documents, acting on behalf of its beneficiaries.

The arrangements are subject to independent actuarial funding valuations at least every three years.

The last full actuarial valuation for the Scheme was carried out at 31 March 2025.

The results of the latest valuations are shown below:

| Last full actuarial valuation | 31 March 2025 | 31 March 2022 |
|---|---------------------------------|----------------------|
| Actuary | Willis Towers Watson | Willis Towers Watson |
| Market value of scheme assets at latest valuation | £4,132m | £6,542m |
| Actuarial value of benefits due to members | £4,234m | £6,441m |
| Market value as percentage of benefits | 98% | 102% |
| Funding surplus/(deficit) | £(102)m | £101m |

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

27 Pensions (continued)

Cadent Gas Pension Scheme

Under the security arrangements agreed for the Scheme, the Group retains a £150 million letter of credit facility to provide security to the Scheme Trustees should it be required.

The Scheme ceased to allow new hires to join from 1 April 2002, and the Scheme closed to future accrual on 31 March 2024. All employees have the option of joining the DC arrangement.

The Group included an initial estimate of the impact of GMP equalisation within its 31 March 2019 results with a revision at 31 March 2021 following the secondary ruling on GMP equalisation. The Trustees of the Scheme have made significant progress to calculate the actual impact of GMP equalisation for the Scheme members. Whilst not yet completed, the work undertaken to date indicates an estimated impact of 0.4% of liabilities. The Group have updated the allowance for GMP equalisation to 0.4% of liabilities in the calculation of the DBO at 31 March 2026, an increase of 0.2% from the 0.2% of liabilities initially used.

In June 2023, the UK High Court issued a ruling in the case of Virgin Media Limited versus NTL Pension Trustees II Limited and others relating to the validity of certain historical pension changes. A subsequent appeal was dismissed in July 2024 by the Court of Appeal. The Group has no reason to believe that the ruling in the case will have any financial impact.

Risks

The DB pension obligations and other post-retirement benefit liabilities are exposed to the primary risks outlined below.

Liabilities are calculated using discount rates set with reference to yields on high-quality corporate bonds prevailing in the UK debt markets and will fluctuate as yields change. Scheme funds are invested in a variety of asset classes, principally: government securities, corporate bonds and property. Consequently, actual returns will differ from the underlying discount rate adopted and therefore have an impact on the net balance sheet position.

Changes in inflation will affect both current and future pension payments and are partially mitigated through investment in inflation matching assets and hedging instruments.

On 25 November 2020, the Government and UK Statistics Authority's joint consultation response on RPI reform was published. This confirmed their intention to amend the RPI calculation methodology to be aligned to that already in use for the calculation of the CPI including housing (known as CPIH) with effect from 2030.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

27 Pensions (continued)

Risks (continued)

The RPI inflation adopted is based on market implied RPI inflation less an inflation risk premium adjustment of 0.3% per annum to allow for distortions in bond markets that can lead to the market implied rate of RPI being overstated.

Longevity is also a key driver of liabilities and changes in expected mortality will have a direct impact on liabilities. The liabilities are, in aggregate, relatively mature which serves to mitigate this risk to some extent.

The Scheme's investment strategy seeks to balance the level of investment return sought with the aim of reducing volatility and risk. In undertaking this approach reference is made both to the maturity of the liabilities and the funding level of that plan. A number of further strategies are employed to manage underlying risks, including liability matching asset strategies, diversification of asset portfolios, interest rate hedging and management of foreign exchange exposure.

The pension liability recognised on an IAS 19 basis at 31 March 2026 has increased to £3,850 million (2025: £3,788 million), coupled with a decrease in the fair value of the scheme assets in the year to £3,971 million (2025: £4,128 million), the net pension surplus has decreased by 64%.

The recognition of the net defined benefit asset in relation to CGPS reflects legal and actuarial advice that management have taken regarding recognition of surpluses under IFRIC 14. Management have concluded that the Group has an unconditional right to a refund from the plan, in the event of a winding-up. The Trustees must seek the agreement of the company to any benefit augmentation beyond the provisions set out in the Scheme Rules.

The following tables represent the amounts in the financial statements.

Amounts recognised in the statement of financial position

| | 2026 | 2025 |
|---------------------------------------|-------------------|-------------------|
| | £m | £m |
| Present value of funded obligations | (3,847) | (3,785) |
| Fair value of plan assets | <u>3,971</u> | <u>4,128</u> |
| | 124 | 343 |
| Present value of unfunded obligations | <u>(3)</u> | <u>(3)</u> |
| Net defined benefit asset | <u>121</u> | <u>340</u> |
| | 2026 | 2025 |
| | Total | Total |
| | £m | £m |
| Represented by: | | |
| Liabilities | (3,850) | (3,788) |
| Assets | <u>3,971</u> | <u>4,128</u> |
| | <u>121</u> | <u>340</u> |

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

27 Pensions (continued)

Amounts recognised in the income statement and statement of other comprehensive income

| | 2026 £m | 2025 £m |
|--|-------------------|------------------|
| Included within operating costs | | |
| Administration costs | 8 | 7 |
| Defined contribution scheme costs | 41 | 42 |
| Defined benefit scheme costs: | | |
| Current service cost | - | - |
| Past service cost | - | 13 |
| | <u>49</u> | <u>62</u> |
| Included within finance costs | | |
| Net interest credit | <u>(18)</u> | <u>(16)</u> |
| Total included in income statement | <u><u>31</u></u> | <u><u>46</u></u> |
| Remeasurements of net retirement benefit obligations | 167 | (344) |
| Return on plan assets greater or less than discount rate | 62 | 350 |
| Total included in the statement of other comprehensive income | <u><u>229</u></u> | <u><u>6</u></u> |

Reconciliation of the net defined benefit asset

| | 2026 £m | 2025 £m |
|--|-------------------|-------------------|
| Opening net defined benefit asset | 340 | 350 |
| Credit/(charge) recognised in the income statement | 10 | (4) |
| Employer contributions | - | - |
| Other movements | <u>(229)</u> | <u>(6)</u> |
| Closing net defined benefit asset | <u><u>121</u></u> | <u><u>340</u></u> |

Changes in the present value of defined benefit obligations (including unfunded obligations)

| | 2026 £m | 2025 £m |
|--|---------------------|---------------------|
| Opening net defined benefit liability | 3,788 | 4,227 |
| Current service cost | - | - |
| Interest cost | 202 | 196 |
| Past service cost | - | 13 |
| Actuarial losses/(gains) – experiences | 213 | (20) |
| Actuarial losses – demographic assumptions | 59 | 16 |
| Actuarial gains – financial assumptions | (105) | (340) |
| Benefits paid | <u>(307)</u> | <u>(304)</u> |
| Closing net defined benefit liability | <u><u>3,850</u></u> | <u><u>3,788</u></u> |

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

27 Pensions (continued)

Changes in the fair value of plan assets

| | 2026 | 2025 |
|--|--------------|--------------|
| | £m | £m |
| Opening fair value of plan assets | 4,128 | 4,577 |
| Interest income | 220 | 212 |
| Return on assets less than assumed | (62) | (350) |
| Administration costs | (8) | (7) |
| Employer contributions paid | - | - |
| Benefits paid | (307) | (304) |
| Closing fair value of plan assets | 3,971 | 4,128 |
| Actual return on plan assets | 158 | (138) |
| Expected contributions to plans in the following year | - | - |

Asset allocations

Within the asset allocations below there is significant diversification across regions, asset managers, currencies and bond categories.

| | 2026 | 2026 | 2026 | 2025 | 2025 | 2025 |
|--|--------------|--------------|--------------|--------------|--------------|--------------|
| | Quoted | Unquoted | Total | Quoted | Unquoted | Total |
| | £m | £m | £m | £m | £m | £m |
| Equities | - | 97 | 97 | - | 135 | 135 |
| Corporate bonds | 1,777 | - | 1,777 | 1,660 | - | 1,660 |
| Property | - | 94 | 94 | - | 126 | 126 |
| Government securities ⁽ⁱ⁾ | 1,014 | - | 1,014 | 999 | - | 999 |
| Diversified alternatives ⁽ⁱⁱ⁾ | - | 846 | 846 | - | 1,030 | 1,030 |
| Other | - | 144 | 144 | - | 178 | 178 |
| Total | 2,791 | 1,181 | 3,972 | 2,659 | 1,469 | 4,128 |

ⁱ⁾ Includes short sold Gilts of £209 million (2025: £330 million).

ⁱⁱ⁾ Includes return seeking non-conventional asset classes of £623 million (2025: £658 million), secure income assets of £222 million (2025: £371 million).

The investment strategy for CGPS is formulated specifically in order to manage risk, through investment in diversified asset classes, including the use of liability matching assets and where appropriate through the employment of interest rate and inflation hedging instruments. The asset allocation at 31 March 2026 is as follows:

| | 2026 | 2025 |
|----------|------------|------------|
| | % | % |
| Equities | 2 | 3 |
| Other | 98 | 97 |
| | 100 | 100 |

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

27 Pensions (continued)

Actuarial assumptions

The Group has applied the following financial assumptions in assessing defined benefit liabilities.

| | 2026 | 2025 |
|--|-------------|------|
| | % | % |
| Discount rate – Past service ⁽ⁱ⁾ | 5.95 | 5.55 |
| Rate of increase in RPI – Past service ⁽ⁱⁱ⁾ | 3.35 | 3.20 |

- i) The discount rate for pension liabilities has been determined by reference to appropriate yields on high quality corporate bonds prevailing in the UK debt market at the reporting date.
- ii) This is the key assumption that determines assumed increases in pensions in payment and deferment. Consistent with the derivation of the discount rate, the RPI assumption reflects the duration of the active liabilities adopted in the calculation of future service obligations.

For sensitivity analysis, see note 29.

Assumed life expectations for a retiree age 65.

| | 2026 | 2025 |
|--------------------|--------------|-------|
| | years | years |
| Today | | |
| Males | 20.9 | 19.8 |
| Females | 22.6 | 22.5 |
| In 20 years | | |
| Males | 22.2 | 21.1 |
| Females | 24.1 | 24.0 |

Maturity profile of DB obligations

The weighted average duration of the DB obligation at 31 March 2026 is ten years.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

28 Financial risk management

Our activities expose us to a variety of financial risks including currency risk, interest rate risk, credit risk, capital risk and liquidity risk. Our risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential volatility of financial performance from these risks. We use financial instruments, including derivative financial instruments, to manage risks of this type.

This note describes our approach to managing risk, including an analysis of assets and liabilities by currency type and an analysis of interest rate category for our net debt. We are required by accounting standards to also include a number of specific disclosures, (such as a maturity analysis of contractual undiscounted cash flows) and have included these requirements below.

Risk management related to financing activities is carried out by a central treasury department under policies approved by the Finance Committee of the Board of its main operating company, Cadent Gas Limited. The objective of the treasury department is to manage funding and liquidity requirements, including managing associated financial risks, to within acceptable boundaries. The Finance Committee provides written principles for overall risk management, as well as written policies covering specific areas such as foreign exchange risk, interest rate risk, credit risk, liquidity risk, use of derivative financial instruments and non-derivative financial instruments, and investment of excess liquidity.

We have exposure to the following risks, which are described in more detail below:

- Credit risk;
- Liquidity risk;
- Interest rate risk;
- Currency risk; and
- Capital risk.

(a) Credit risk

Credit risk refers to the risk that a counterparty will default on their contractual obligations resulting in a financial loss to the Group. This risk is inherent in our commercial business activities. We are exposed to credit risk on our cash and cash equivalents, derivative financial instruments, deposits with banks and financial institutions, as well as credit exposures to customers, including outstanding receivables and committed transactions.

Historic volatility in gas prices had a wide impact on our industry and a number of shippers and gas suppliers ceased trading in previous financial years. The Group assessed whether there is any impact on our credit risk and it was deemed to be limited given the nature of the business. Our exposure to credit losses from these counterparties is mitigated in most cases by the protection given by the Uniform Network Code (the industry governance contract). The Code requires customers to provide security for their transportation services, requires them to pay monthly and links to a SOLR process which ensures a defaulting shipper's customers are reallocated to another shipper who picks up forward liabilities.

The carrying amount of financial assets and loss allowance are as follows:

For the year ended 31 March 2026

| | Notes | Gross carrying amount | Loss allowance | Net carrying amount |
|-----------------------------|-------|-----------------------|----------------|---------------------|
| | | £m | £m | £m |
| Cash and cash equivalents | | 21 | - | 21 |
| Derivative financial assets | 17 | 83 | - | 83 |
| Trade receivables | 16 | 7 | (1) | 6 |
| Accrued income | 16 | 209 | (2) | 207 |
| Current asset investments | 18 | 263 | - | 263 |

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

28 Financial risk management (continued)

(a) Credit risk (continued)

For the year ended 31 March 2025

| | Notes | Gross carrying amount | Loss allowance | Net carrying amount |
|-----------------------------|-------|-----------------------|----------------|---------------------|
| | | £m | £m | £m |
| Cash and cash equivalents | | 23 | - | 23 |
| Derivative financial assets | 17 | 30 | - | 30 |
| Trade receivables | 16 | 7 | (1) | 6 |
| Accrued income | 16 | 176 | (3) | 173 |
| Current asset investments | 18 | 209 | - | 209 |

Counterparty credit risk

Counterparty risk arises from the investment of surplus funds and from the use of derivative instruments. Our limits are managed by the central treasury department of the Group.

As at 31 March 2026, we had exposure to various financial institutions. In accordance with our treasury policies, counterparty credit exposure utilisations, which at 31 March 2026 is £281 million (2025: £232 million), are monitored daily against the counterparty credit limits. Counterparty credit ratings and market conditions are reviewed continually with limits being revised and utilisation adjusted, if appropriate. Derivative financial assets are only entered into with banks with a strong Investment Grade Credit rating, which should reduce the likelihood of significant losses. Management does not expect any significant losses from non performance by these counterparties as all the counterparties have a credit rating between A- to AAA.

Customer credit risk

The Group's principal commercial exposure relates to income from shippers which is governed by the credit rules within the Uniform Network Code. These set out the level of credit relative to the RAV for each credit rating. The Group minimises customer credit risk by ensuring all customers can adequately demonstrate the ability to pay debts as they fall due. These include company credit rating, letter of credit from a financial institution, parent company guarantee, independent assessment, payment history allowance and advanced cash deposits.

| | 2026 | 2025 |
|-----------------------------------|------------|------------|
| | Total | Total |
| | £m | £m |
| Accrued income | 207 | 173 |
| Collateral held | (47) | (34) |
| Exposure net of collateral | 160 | 139 |

Collection activities are monitored on a daily basis and late payment will result in sanctions being placed on the relevant accounts. The utilisation of credit limits is regularly monitored and collateral is collected against these accounts when necessary. Management does not expect any significant losses of receivables that have not been provided for as shown in note 16.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

28 Financial risk management (continued)

(a) Credit risk (continued)

Offsetting financial assets and liabilities

The following tables set out financial assets and liabilities which are subject to offset and to enforceable master netting arrangements or similar agreements. The tables show the amounts which are offset and reported net in the statement of financial position. Amounts which cannot be offset under IFRS, but which could be settled net under terms of master netting agreements if certain conditions arise, and with collateral received or pledged, are shown to present Quadgas Holdings TopCo Limited's net exposure.

Financial assets and liabilities on different transactions are only reported net if the transactions are with the same counterparty, a legal right of offset exists and the cash flows are intended to be settled on a net basis.

Amounts which do not meet the criteria for offsetting on the statement of financial position but could be settled net in certain circumstances principally relate to derivative transactions under ISDA (International Swaps and Derivatives Association) agreements where each party has the option to settle amounts on a net basis in the event of default of the other party.

Quadgas Holdings TopCo Limited has similar arrangements in relation to bank account balances and bank overdrafts; and trade payables and trade receivables which are subject to general terms and conditions. However, these balances are immaterial.

| | Gross carrying amounts | Gross amounts offset | Net amount presented in statement of financial position | Financial instruments | Cash collateral received/pledged | Net amount |
|----------------------------------|------------------------|----------------------|---|-----------------------|----------------------------------|--------------|
| | £m | £m | £m | £m | £m | £m |
| At 31 March 2026 | | | | | | |
| Assets | | | | | | |
| Derivative financial instruments | 83 | - | 83 | (72) | - | 11 |
| Liabilities | | | | | | |
| Derivative financial instruments | (523) | - | (523) | 72 | - | (451) |
| Total at 31 March 2026 | (440) | - | (440) | - | - | (440) |
| | | | | | | |
| | | | Net amount presented in statement of financial position | | Cash collateral received/pledged | Net amount |
| | Gross carrying amounts | Gross amounts offset | £m | £m | £m | £m |
| | £m | £m | £m | £m | £m | £m |
| At 31 March 2025 | | | | | | |
| Assets | | | | | | |
| Derivative financial instruments | 30 | - | 30 | (25) | - | 5 |
| Liabilities | | | | | | |
| Derivative financial instruments | (406) | - | (406) | 25 | - | (381) |
| Total at 31 March 2025 | (376) | - | (376) | - | - | (376) |

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

28 Financial risk management (continued)

(b) Liquidity risk

We determine our liquidity requirements by the use of both short-term and long-term cash flow forecasts. These forecasts are supplemented by a financial headroom analysis which is used to assess funding adequacy for at least a 12 month period and maintain adequate liquidity for a continuous 12-month period.

We believe our contractual obligations, including those shown in capital and other commitments in note 26 can be met from existing cash and investments, operating cash flows and internal or external financing that we reasonably expect to be able to secure in the future, together with the use of committed facilities if required.

Our debt agreements and banking facilities contain covenants, including those relating to the periodic and timely provision of financial information by the issuing entity, and financial covenants such as maintaining an investment grade credit rating. Failure to comply with these covenants, or to obtain waivers of these requirements, could in some cases trigger a right, at the lender's discretion, to require repayment of some of our debt, and may restrict our ability to draw upon our facilities to access the capital markets.

The following is an analysis of the contractual undiscounted cash flows payable under financial liabilities and derivative assets and liabilities as at the reporting date:

| | Due within 1 year £m | Due and 2 years £m | Due between 2 and 3 years £m | Due 3 years and beyond £m | Total £m |
|---|-------------------------------|-----------------------------|--|---------------------------------------|-----------------|
| At 31 March 2026 | | | | | |
| Non-derivative financial instruments | | | | | |
| Borrowings | (405) | (149) | (850) | (11,248) | (12,652) |
| Lease liabilities | (26) | (20) | (14) | (75) | (135) |
| Interest on payments on borrowings ⁽ⁱ⁾ | (405) | (391) | (387) | (3,557) | (4,740) |
| Other non-interest bearing liabilities | (404) | - | - | - | (404) |
| Derivative financial liabilities | | | | | |
| Derivative contracts - receipts | 147 | 117 | 112 | 825 | 1,201 |
| Derivative contracts - payments | (339) | (133) | (172) | (1,221) | (1,865) |
| Derivative financial assets | | | | | |
| Derivative contracts - receipts | 105 | 109 | 107 | 2,702 | 3,023 |
| Derivative contracts - payments | (127) | (129) | (128) | (2,694) | (3,078) |
| Total at 31 March 2026 | (1,454) | (596) | (1,332) | (15,268) | (18,650) |

ⁱ⁾ The interest on borrowings is calculated based on borrowings held at 31 March without taking account of future issues. Floating rate interest is estimated using a forward interest rate curve as at 31 March. Payments are included on the basis of the earliest date on which the company can be required to settle.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

28 Financial risk management (continued)

(b) Liquidity risk (continued)

| At 31 March 2025 | Due within | | Due | Due | Due 3 | Total |
|---|--------------|----------------|--------------|-----------------|-----------------|-------|
| | 1 year | and 2 years | between 1 | between | years and | |
| | £m | £m | years | 2 and 3 | beyond | £m |
| Non-derivative financial instruments | | | | | | |
| Borrowings | - | (400) | (149) | (11,562) | (12,111) | |
| Lease liabilities | (34) | (27) | (20) | (90) | (171) | |
| Interest on payments on borrowings ⁽ⁱ⁾ | (376) | (375) | (356) | (3,023) | (4,130) | |
| Other non-interest bearing liabilities | (323) | - | - | - | (323) | |
| Derivative financial liabilities | | | | | | |
| Derivative contracts - receipts | 136 | 150 | 109 | 1,644 | 2,039 | |
| Derivative contracts - payments | (96) | (344) | (128) | (2,098) | (2,666) | |
| Derivative financial assets | | | | | | |
| Derivative contracts - receipts | 78 | 77 | 77 | 1,720 | 1,952 | |
| Derivative contracts - payments | (89) | (89) | (89) | (1,764) | (2,031) | |
| Total at 31 March 2025 | (704) | (1,008) | (556) | (15,173) | (17,441) | |

ⁱ⁾ The interest on borrowings is calculated based on borrowings held at 31 March without taking account of future issues. Floating rate interest is estimated using a forward interest rate curve as at 31 March. Payments are included on the basis of the earliest date on which the company can be required to settle.

(c) Interest rate risk

Interest rate risk arises from our long-term borrowings. Borrowings issued at variable rates expose us to cash flow interest rate risk, partially offset by cash held at variable rates. Borrowings issued at fixed rates expose us to fair value interest rate risk.

Our interest rate risk management policy is to seek to minimise total financing costs (being interest costs and changes in the market value of debt) subject to constraints. We do this by using fixed and floating rate debt and derivative financial instruments including interest rate swaps and forward rate agreements. Derivative financial instruments used to manage interest rate risk are designated as both cash flow and fair value hedges.

To assess hedge effectiveness, the changes in the fair value of the hedging derivative is compared with changes in the fair value of a hypothetical derivative. An amount equal to the excess of the cumulative change in the fair value of the hedging derivative over the cumulative change in the fair value of the hypothetical derivative is recorded as ineffectiveness. Ineffectiveness is expected to arise from the effect of counterparty and the Group's own credit risk on the fair value of the derivative which is not reflected in the hypothetical derivative. Ineffectiveness could also arise from currency basis, which is present in the hedging derivative but excluded from the hypothetical derivative.

Cadent operates under a regulatory environment where its prices are linked to inflation meaning its operating profits and cash flows are therefore exposed to changes in inflation. In order to mitigate and partially offset this risk, Cadent has raised index-linked debt which pays interest based on an amount that is adjusted for the change in inflation during the life of the debt instrument. Similarly, Cadent has also entered into index-linked derivatives which effectively change the fixed and floating interest payments on nominal debt to ones based on an amount that is adjusted for the change in inflation during the life of the derivative instrument.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

28 Financial risk management (continued)

(c) Interest rate risk (continued)

We hold some borrowings on issue and derivatives that are inflation linked. We believe that these provide a partial economic offset to the inflation risk associated with our UK inflation linked revenues. In total, there are £1 billion CPI-linked swaps, £400 million RPI-linked swaps and £250 million RPI/CPI basis swaps held.

The table in note 21 (borrowings) sets out the carrying amount, by contractual maturity, of borrowings that are exposed to interest rate risk before taking into account interest rate swaps.

During 2026, net debt was managed using derivative instruments to hedge interest rate risk as follows:

| | Fixed rate £m | Floating rate £m | Index linked £m | Other ⁽ⁱ⁾ £m | Total £m |
|---|---------------------|------------------------|-----------------------|----------------------------|-----------------|
| As at 31 March 2026 | | | | | |
| Financial investments | - | 284 | - | - | 284 |
| Borrowings | (9,626) | (734) | (1,585) | - | (11,945) |
| Lease Liabilities | - | - | - | (106) | (106) |
| Pre-derivative position | (9,626) | (450) | (1,585) | (106) | (11,767) |
| Derivative effect ⁽ⁱⁱ⁾ | 1,170 | 224 | (1,834) | - | (440) |
| Net debt position ⁽ⁱⁱⁱ⁾ | (8,456) | (226) | (3,419) | (106) | (12,207) |

ⁱ⁾ Represents financial instruments which are not directly affected by interest rate risk, including investments in equity or other non-interest bearing instruments.

ⁱⁱ⁾ Index linked represents RPI and CPI derivative instruments.

ⁱⁱⁱ⁾ The impact of 2025/26 short-dated interest rate derivatives is included.

During 2025, net debt was managed using derivative instruments to hedge interest rate risk as follows:

| | Fixed rate £m | Floating rate £m | Index linked £m | Other ⁽ⁱ⁾ £m | Total £m |
|---|---------------------|------------------------|-----------------------|----------------------------|-----------------|
| As at 31 March 2025 | | | | | |
| Financial investments | - | 232 | - | - | 232 |
| Borrowings ⁽ⁱⁱ⁾ | (9,268) | (629) | (1,536) | - | (11,433) |
| Lease Liabilities | - | - | - | (128) | (128) |
| Pre-derivative position | (9,268) | (397) | (1,536) | (128) | (11,329) |
| Derivative effect | 1,385 | (32) | (1,729) | - | (376) |
| Net debt position ⁽ⁱⁱⁱ⁾ | (7,883) | (429) | (3,265) | (128) | (11,705) |

ⁱ⁾ Represents financial instruments which are not directly affected by interest rate risk, including investments in equity or other non-interest bearing instruments.

ⁱⁱ⁾ Index linked represents RPI and CPI derivative instruments.

ⁱⁱⁱ⁾ The impact of 2024/25 short-dated interest rate derivatives is included.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

28 Financial risk management (continued)

(d) Currency risk

We are exposed to foreign exchange risk arising from non-sterling future commercial transactions and non-sterling recognised assets and liabilities.

Our policy for managing foreign exchange risk is to hedge contractually committed foreign currency cash flows over a prescribed minimum size. Where foreign currency cash forecasts are less certain, our policy is to hedge a proportion of the cash flows based on the probability of those cash flows occurring. Instruments used to manage foreign exchange transaction risk include foreign exchange forward contracts and foreign exchange swaps.

During 2026, derivative financial instruments were used to manage foreign currency risk as follows:

| | Sterling £m | Euro £m | Japanese Yen £m | USD £m | CHF £m | Total £m |
|--------------------------------|-----------------|----------------|-----------------------|--------------|-------------|-----------------|
| As at 31 March 2026 | | | | | | |
| Financial investments | 284 | - | - | - | - | 284 |
| Borrowings | (9,376) | (2,015) | (48) | (456) | (50) | (11,945) |
| Lease Liabilities | (106) | - | - | - | - | (106) |
| Pre-derivative position | (9,198) | (2,015) | (48) | (456) | (50) | (11,767) |
| Derivative effect | (3,009) | 2,015 | 48 | 456 | 50 | (440) |
| Net debt position | (12,207) | - | - | - | - | (12,207) |

During 2025, derivative financial instruments were used to manage foreign currency risk as follows:

| | Sterling £m | Euro £m | Japanese Yen £m | USD £m | Total £m |
|--------------------------------|-----------------|----------------|-----------------------|--------------|-----------------|
| As at 31 March 2025 | | | | | |
| Financial investments | 232 | - | - | - | 232 |
| Borrowings | (8,978) | (1,935) | (52) | (468) | (11,433) |
| Lease Liabilities | (128) | - | - | - | (128) |
| Pre-derivative position | (8,874) | (1,935) | (52) | (468) | (11,329) |
| Derivative effect | (2,831) | 1,935 | 52 | 468 | (376) |
| Net debt position | (11,705) | - | - | - | (11,705) |

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

28 Financial risk management (continued)

(d) Currency risk (continued)

Effect of hedge accounting on the financial position and performance

a) The impact of hedging instruments designated in a hedge relationship as at 31 March 2026 are as follows:

| | Notional amount (GBP m) | Carrying Amount of the Hedging Instrument | | Fair value changes | Line item in consolidated statement of financial position where hedging instrument is reported |
|------------------------------------|----------------------------|--|-------------|-----------------------|---|
| | | Assets | Liabilities | | |
| Cash flow hedges | | | | | |
| Cross-currency interest rate swaps | 2,142 | 43 | (39) | 25 | Derivative financial assets/liabilities |
| Interest rate swaps | 1,395 | 26 | (2) | 15 | Derivative financial assets/liabilities |
| Fair value hedges | | | | | |
| Cross-currency interest rate swaps | 432 | 14 | - | 13 | Derivative financial assets |
| Interest rate swaps | 1,114 | - | (48) | (13) | Derivative financial liabilities |

The impact of hedging instruments designated in a hedge relationship as at 31 March 2025 were as follows:

| | Notional amount (GBP m) | Carrying Amount of the Hedging Instrument | | Fair value changes | Line item in consolidated statement of financial position where hedging instrument is reported |
|------------------------------------|----------------------------|--|-------------|-----------------------|---|
| | | Assets | Liabilities | | |
| Cash flow hedges | | | | | |
| Cross-currency interest rate swaps | 2,093 | 16 | (37) | 4 | Derivative financial assets/liabilities |
| Interest rate swaps | 897 | 13 | (4) | 14 | Derivative financial assets/liabilities |
| Fair value hedges | | | | | |
| Cross-currency interest rate swaps | 432 | 1 | - | (3) | Derivative financial assets |
| Interest rate swaps | 864 | - | (35) | (28) | Derivative financial liabilities |

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

28 Financial risk management (continued)

b) The impact of hedged items designated in a hedge relationship as at 31st March 2026 are as follows:

| | Carrying amount of the hedged item (GBP m) | | Fair value changes | Line item in consolidated statement of financial position where hedging instrument is reported | Cash flow hedge reserve | Cost of hedging deficit |
|---------------------------------|--|-------------|--------------------|--|-------------------------|-------------------------|
| | Assets | Liabilities | | | | |
| Cash flow hedges | | | | | | |
| Non GBP denominated debt | - | (2,569) | (68) | Borrowings | 34 | (4) |

The impact of hedged items designated in a hedge relationship as at 31st March 2025 were as follows:

| | Carrying amount of the hedged item (GBP m) | | Fair value changes | Line item in consolidated statement of financial position where hedging instrument is reported | Cash flow hedge reserve | Cost of hedging reserve |
|---------------------------------|--|-------------|--------------------|--|-------------------------|-------------------------|
| | Assets | Liabilities | | | | |
| Cash flow hedges | | | | | | |
| Non GBP denominated debt | - | (2,455) | 63 | Borrowings | 36 | 1 |

c) The impact of the hedging relationships on the consolidated income statement and other comprehensive income.

The above hedging relationships affected the consolidated income statements for year ended March 2026 are as follows:

| | Change in value of hedging instrument recognised in OCI | Hedge ineffectiveness recognised in consolidated income statement | Line item in consolidated income statement where the hedge ineffectiveness is reported | Amount reclassified from cash flow hedge deficit to consolidated income statement | Line item in the consolidated income statement |
|---|---|---|--|---|--|
| Cash flow hedges | | | | | |
| Interest rate risk & FX risk | (2) | - | Adjusting items | 68 | Finance costs before adjusting items |

The above hedging relationships affected the consolidated income statements for year ended March 2025 are as follows:

| | Change in value of hedging instrument recognised in OCI | Hedge ineffectiveness recognised in consolidated income statement | Line item in consolidated income statement where the hedge ineffectiveness is reported | Amount reclassified from cash flow hedge deficit to consolidated income statement | Line item in the consolidated income statement |
|---|---|---|--|---|--|
| Cash flow hedges | | | | | |
| Interest rate risk & FX risk | 53 | - | Adjusting items | (63) | Finance costs before adjusting items |

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

28 Financial risk management (continued)

(e) Capital risk

The capital structure of the Group consists of shareholders' equity, as disclosed in the consolidated statement of changes in equity, and net debt (note 25). Our objectives when managing capital are: to safeguard our ability to continue as a going concern, to remain within regulatory constraints of our regulated operating company and to maintain an efficient mix of debt and equity funding thus achieving an optimal capital structure and cost of capital. We regularly review and manage the capital structure as appropriate in order to achieve these objectives.

Maintaining appropriate credit ratings for our main regulated operating company, Cadent Gas Limited, is an important aspect of our capital risk management strategy and balance sheet efficiency. We monitor our balance sheet efficiency by regulatory asset value (RAV) gearing calculated as adjusted net debt (net debt adjusted for unamortised debt fees, unamortised fair value adjustments, accrued interest, lease liabilities and derivatives) expressed as a percentage of RAV, which indicates the level of debt employed to fund our regulated business. The adjusted net debt to RAV ratio at Cadent Gas Limited level at 31 March 2026 is 61% (2025: 61%).

(f) Fair value analysis

The financial instruments included in the statement of financial position are measured at fair value. These fair values can be categorised into hierarchy levels that are representative of the inputs used in measuring the fair value. The best evidence of fair value is a quoted price in an actively traded market. In the event that the market for a financial instrument is not active, a valuation technique is used.

| | Level 1 | Level 2 | Level 3 | Total |
|--|------------|--------------|--------------|--------------|
| | £m | £m | £m | £m |
| As at 31 March 2026 | | | | |
| Assets | | | | |
| Fair value through profit and loss ('FVTPL') instruments | 203 | - | - | 203 |
| Derivative financial instruments | - | 83 | - | 83 |
| Liabilities | | | | |
| Derivative financial instruments | - | (294) | (229) | (523) |
| Total | 203 | (211) | (229) | (237) |
| | Level 1 | Level 2 | Level 3 | Total |
| | £m | £m | £m | £m |
| As at 31 March 2025 | | | | |
| Assets | | | | |
| Fair value through profit and loss ('FVTPL') instruments | 209 | - | - | 209 |
| Derivative financial instruments | - | 30 | - | 30 |
| Liabilities | | | | |
| Derivative financial instruments | - | (237) | (169) | (406) |
| Total | 209 | (207) | (169) | (167) |

Level 1: Financial instruments with quoted prices for identical instruments in active markets.

Level 2: Financial instruments with quoted prices for similar instruments in active markets or quoted prices for identical or similar instruments in inactive markets and financial instruments valued using models where all significant inputs are based directly or indirectly on observable market data.

Level 3: Financial instruments valued using valuation techniques where one or more significant inputs are based on unobservable market data.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

28 Financial risk management (continued)

(f) Fair value analysis (continued)

The Level 3 derivative financial instruments comprise £1 billion of CPI-linked inflation swaps maturing in 2028 and 2031 and £250 million of RPI-CPI basis inflation swaps maturing in 2032 and 2033 which are traded based on a spread to liquid RPI and CPI inflation markets. The fair value of derivative financial instruments relating to both index-linked swaps use cash flows which are projected using the RPI and CPI inflation curve with short tenors. Where CPI swap liquidity is limited for long tenors, the CPI curve is derived from the RPI curve by subtracting the market implied RPI/CPI basis spread at each tenor. Projected cash flows are then discounted back using discount factors that are derived from an appropriate nominal discount curve, to which model-derived counterparty and Cadent credit and funding valuation adjustments are applied. As the RPI and CPI spreads for long tenors, the funding adjustments and Cadent spread are not observable, these swaps have been classified as Level 3 instruments. As these instruments are linked to CPI, higher inflation forecasts across the life of the instruments will result in a larger liability at maturity, negatively impacting the fair value. Conversely, a reduction in inflation forecasts across the life of the instruments will reduce the liability at maturity and positively impact the fair value. Indicatively, a 1% change in the first twelve months of the inflation indices used to calculate the fair values of the Level 3 derivative financial instruments would change the fair values by £12.1 million, with an increase in the inflation indices reducing the fair values and vice versa. Fair values will also be impacted by movements in interest rate curves which are used to derive the discount rates used in calculating the net present values of the instruments.

Movements in the year to 31 March for assets and liabilities measured at fair value using Level 3 valuations inputs are as follows:

| | 2026 | 2025 |
|------------------------------|--------------|-------|
| | £m | £m |
| At 1 April | (169) | (145) |
| Net (loss)/gain for the year | (28) | 8 |
| Settlements | (32) | (32) |
| At 31 March | (229) | (169) |

The net (loss)/gain for the year is shown within interest in the income statement.

29 Sensitivity analysis

In order to give a clearer picture of the impact on our results or financial position of potential changes in significant estimates and assumptions, the following sensitivities are presented. These sensitivities are hypothetical, as they are based on assumptions and conditions prevailing at the period end, and should be used with caution. The effects provided are not necessarily indicative of the actual effects that would be experienced because our actual exposures are constantly changing.

The sensitivities in the table below show the potential impact in the income statement (and consequential impact on net assets) for a range of different variables each of which have been considered in isolation (i.e. with all other variables remaining constant). There are a number of these sensitivities which are mutually exclusive and therefore if one were to happen, another would not, meaning a total showing how sensitive our results are to these external factors is not meaningful.

We are further required to show additional sensitivity analysis for changes in interest and exchange rates and these are shown separately in the subsequent table due to the additional assumptions that are made in order to produce meaningful sensitivity disclosures.

The sensitivities included in the table below all have an approximately equal and opposite effect if the sensitivity increases or decreases by the same amount unless otherwise stated (except for goodwill impairment as previous impairments cannot be reversed).

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

29 Sensitivity analysis (continued)

| As at 31 March | 2026 | | 2025 | |
|--|------------------------|------------------|------------------------|------------------|
| | Income statement £m | Net assets £m | Income statement £m | Net assets £m |
| Additional depreciation charge if the useful lives of network assets end in 2050 due to UK net zero target | (58) | (58) | (51) | (51) |
| Additional depreciation charge if the useful lives of network assets end in 2045 | (161) | (161) | (143) | (143) |
| Additional depreciation charge if the useful lives of network assets end in 2040 | (340) | (340) | (299) | (299) |
| Amortisation charge if the useful life of the Gas Distribution licence ended in 2050 due to UK net zero target | (89) | (89) | (86) | (86) |
| Amortisation charge if the useful life of the Gas Distribution licence ended in 2045 due to UK net zero target | (113) | (113) | (107) | (107) |
| Amortisation charge if the useful life of the Gas Distribution licence ended in 2040 due to UK net zero target | (153) | (153) | (143) | (143) |
| Goodwill impairment ⁽ⁱ⁾ | | | | |
| CPI decrease of 0.5% | - | - | - | - |
| Pre-tax discount rate increase of 0.5% | - | - | - | - |
| Terminal value change of 0.05 multiple | - | - | - | - |
| Cost of Equity within Regulatory WACC decrease of 0.5% | - | - | - | - |
| Pensions and other post-retirement benefits ⁽ⁱⁱ⁾ (pre-tax) | | | | |
| Discount rate decrease of 0.5% ⁽ⁱⁱⁱ⁾ | - | (185) | 1 | (211) |
| Discount rate increase of 0.5% ⁽ⁱⁱⁱ⁾ | - | 171 | (1) | 193 |
| RPI rate increase of 0.5% ^(iv) | - | (159) | 1 | (184) |
| Change of one year to life expectancy at age 65 | - | (149) | - | (128) |
| Index-linked derivatives | | | | |
| Change in one year rate of inflation by 1% ^(v) | 18 | 18 | 17 | 17 |

- i) The changes in assumptions for goodwill in 2026, due to the significant headroom this year, will not lead to an impairment and therefore change in the income statement or net assets. See note 12 for more detail.
- ii) The changes shown are a change in the annual pension or other post-retirement benefit service charge and change in the defined benefit obligations.
- iii) A change in the discount is likely to occur as a result of changes in bond yields and as such would be expected to be offset to a significant degree by a change in the value of the bond assets held by the plans.
- iv) The projected impact resulting from a change in RPI reflects the underlying effect on pensions in payment, pensions in deferment.
- v) This represents the change in value of our index-linked derivatives of a modelled 1% adjustment in the markets forecast of the underlying inflation indices over the following 12 months.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

29 Sensitivity analysis (continued)

| | 2026 | | 2025 | |
|---|------------------------|------------------|------------------------|------------------|
| | Income statement £m | Net assets £m | Income statement £m | Net assets £m |
| As at 31 March | | | | |
| No hedge accounting for our derivative financial instruments (post tax) | (2) | (2) | 53 | 53 |
| Financial risk | | | | |
| UK RPI rate change of 0.5% | 10 | 10 | 9 | 9 |
| UK CPI rate change of 0.5% | 6 | 6 | 5 | 5 |
| UK interest rate change of 0.5% | 2 | 2 | 3 | 3 |

Financial instruments assumptions

Our financial instruments are sensitive to changes in market variables, being UK interest rates and the UK RPI and CPI rate. The changes in market variables impacts the valuation of our borrowings, deposits and derivative financial instruments. The analysis illustrates the sensitivity of our financial instruments to the changes in market variables.

The following main assumptions were made in calculating the sensitivity analysis:

- the amount of net debt, the ratio of fixed to floating interest rates of the debt and derivatives portfolio and the proportion of financial instruments in foreign currencies are all constant and on the basis of the hedge designations in place at 31 March 2026;
- the statement of financial position sensitivity to interest rates relates only to derivative financial instruments and FVTPL investments, as debt and other deposits are carried at amortised cost and so their carrying value does not change as interest rates move;
- the sensitivity of accrued interest to movements in interest rates is calculated on net floating rate exposures on debt, deposits and derivative instruments; and
- changes in the carrying value of derivatives from movements in interest rates of designated cash flow hedges are assumed to be recorded fully within equity.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

30 Cash flows from movement in trade and other payables

The following adjustments have been made to reconcile from the movement in balance sheet heading to the amount presented in the cash flow from the movement in trade and other payables. This is in order to more appropriately reflect the cash impact of the underlying transactions.

| | 2026 £m | 2025 £m |
|---|------------------|------------------|
| Trade and other payables | | |
| Opening balance at 1 April | (456) | (367) |
| Closing balance at 31 March (note 19) | <u>(511)</u> | <u>(456)</u> |
| Balance Sheet movement | 55 | 89 |
| | | |
| Movement in payables, of a capital nature, reclassified to investing activities | | |
| - Property, plant and equipment | (7) | (26) |
| Movement in payables, reclassified elsewhere in operating activities | | |
| - Adjusting items | 3 | (2) |
| - Group tax relief | 1 | - |
| - Capital Contributions | 20 | (25) |
| - Pensions | - | 5 |
| Movement in payables, reclassified elsewhere in financing activities | | |
| - Interest | (10) | - |
| | | |
| Movement as shown in Consolidated Statement of Cash Flows | <u><u>62</u></u> | <u><u>41</u></u> |

31 Cash flows from purchases of property, plant and equipment

| | 2026 £m | 2025 £m |
|---|---------------------|---------------------|
| Property, plant and equipment additions (note 13) | (877) | (955) |
| | | |
| Movement in property, plant and equipment payables, of a capital nature, reclassified to investing activities (note 30) | 7 | 26 |
| Right of use assets additions (note 13) | 7 | 40 |
| Other adjustments | - | (2) |
| | | |
| Movement as shown in Consolidated Statement of Cash Flows | <u><u>(863)</u></u> | <u><u>(891)</u></u> |

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

32 Contingent liabilities

(a) Environmental claims

The environmental provision (see note 23) has been set up to deal with the costs of statutory decontamination of the Cadent Gas Limited's old gas-manufacturing sites. Other claims have arisen from time to time, however none of these have been significant. It is not possible to determine the level of such future claims however, based upon experience, the Directors do not consider a provision necessary.

(b) Litigation

Through the ordinary course of operations, the company is party to various litigation, claims and investigations. The Directors do not expect the ultimate resolution of any of these proceedings to have a material, adverse effect on the company's results of operations, cash flows or financial position.

(c) Guarantees and letters of credit

Group undertakings have entered into bonds and guarantees in the normal course of business. No liability is expected to arise in respect of bonds, guarantees or letters of credit.

33 Related Party Transactions

A related party is a company or individual who also has an interest in us. The related parties identified include fellow subsidiaries, joint ventures, associated undertakings, investments and key management personnel.

| | 2026 £m | 2025 £m |
|--|------------|------------|
| Income: | | |
| Goods and services supplied to other related parties | - | - |
| | - | - |
| Expenditure: | | |
| Services rendered from associates | 17 | 12 |
| | 17 | 12 |
| Outstanding balances at 31 March in respect of income and expenditure: | | |
| Amounts payable to associates | 1 | 1 |
| Borrowings payable to consortium | 902 | 902 |

Related party transactions were made on terms equivalent to those that prevail in arm's length transactions. Amounts receivable from or payable to related parties in respect of sales and expenditure are ordinarily settled one month in arrears. The amounts outstanding are unsecured and will be settled in cash.

Amounts of £Nil have been provided at 31 March 2026 and recognised as an expense (2025: £Nil) during the year in respect of bad or doubtful debts for related party transactions.

Information relating to dividends and pension fund arrangements are disclosed in notes 11 and 27 respectively. For details of Directors' and key management remuneration, refer to note 8. Long term funding from its immediate parent company is disclosed in note 21.

Quadgas Holdings TopCo Limited

Notes to the consolidated financial statements (continued)

For the year ended 31 March 2026

34 Subsequent events

On 28 May 2026, Cadent Gas Limited, a subsidiary of Quadgas Holdings TopCo Limited, entered into a £200 million floating rate bilateral term loan facility. The facility has an availability period of six months and an initial maturity of five years from the date of drawdown. The borrower and lender may agree to extend the maturity by up to two further one-year periods (to a maximum of seven years from drawdown), subject to mutual consent at each extension date. As at 25 June 2026, the loan was fully undrawn.

35 Ultimate parent company

There is no ultimate parent or controlling company as it is owned by a number of consortium members. The largest and smallest group which includes the company and for which consolidated financial statements are prepared is Quadgas Holdings TopCo Limited. Quadgas Holdings TopCo Limited is registered in Jersey.

36 Subsidiary undertakings

The list below contains all subsidiaries included within the Quadgas Holdings TopCo Group.

| Name of subsidiary | % Holding | Principal activity | Country of incorporation |
|---|------------------|---|---------------------------------|
| Quadgas Investments BidCo Limited | 100 | Holding Company | England and Wales |
| Quadgas HoldCo Limited | 100* | Holding Company | England and Wales |
| Quadgas PledgeCo Limited | 100* | Holding Company | England and Wales |
| Quadgas MidCo Limited | 100* | Holding Company | England and Wales |
| Cadent Gas Limited | 100* | Gas Distribution | England and Wales |
| Cadent Finance Plc | 100* | Provision of long-term finance | England and Wales |
| Cadent Services Limited | 100* | Provision of services (including property management) | England and Wales |
| Quadgas Finance Plc | 100* | Provision of long-term finance | England and Wales |
| Cadent Gas Pension Trustee Limited | 100* | Trustee of occupational pension scheme | England and Wales |
| Cadent Gas Pension Property Company 1 Limited | 100* | Trustee of property assets of occupational pension scheme | England and Wales |
| Cadent Gas Pension Property Company 2 Limited | 100* | Trustee of property assets of occupational pension scheme | England and Wales |

* Indirect ownership

The registered address for all subsidiaries is Pilot Way, Ansty Park, Coventry, CV7 9JU, United Kingdom.